

HORIZON

*still
is happening*

2010 Year-End Evaluation and Appraisal Report



December 2010



HORIZON PLAN

2010 YEAR-END SUMMARY

EVALUATION AND APPRAISAL REPORT

**PREPARED BY THE OFFICE OF THE PLANNING COMMISSION
CITY OF BATON ROUGE/PARISH OF EAST BATON ROUGE**

DECEMBER 2010

CONTENTS

INTRODUCTION	1-2
SUMMARY	3-6
ACTION ITEMS 1992-2010	7-268
LAND USE	7-70
TRANSPORTATION	71-112
WASTEWATER, SOLID WASTE, AND DRAINAGE	113-134
CONSERVATION AND ENVIRONMENTAL RESOURCES	135-168
RECREATION AND OPEN SPACE	169-188
HOUSING	189-200
PUBLIC SERVICES AND PUBLIC BUILDINGS	201-244
HEALTH AND HUMAN SERVICES	245-268
WORK PROGRAM 2011	269
APPENDIX	271-288

INTRODUCTION

INTRODUCTION

The 1992 Comprehensive Land Use and Development Plan, more commonly known as the Horizon Plan, laid the foundation for local planning in the City of East Baton Rouge and the Parish of East Baton Rouge. Resolution 31988 approved the Horizon Plan with the provision that no financing or project be approved without further approval by the Metropolitan Council. The Horizon Plan includes twelve reports: Horizon Plan Summary; Final Plan Report as the overall Comprehensive Land Use and Development Plan for the future of the City of Baton Rouge and East Baton Rouge Parish; seven Plan Elements (individual technical reports) addressing the existing conditions, issues, goals, objectives and policies, and implementation actions for each of the major Plan elements including: Land Use; Transportation; Wastewater/Solid Waste/Drainage; Conservation/Environmental Resources; Recreation/Open Space; Housing; Public Services/Public Buildings/Health and Human Services; and three Special Reports describing implementation aspects of the Plan (Capital Finance/Capital Improvements Program, Plan Amendment Process and Transition Rules).

SCOPE

The Horizon Plan is a dynamic process and the goals, objectives and policies will be impacted by demographic, economic and social changes. Therefore, it is imperative to establish an ongoing systematic review and amendment process.

The Horizon Plan identifies the need for two types of review including Plan amendments and major, five-year updates of the Plan. The purpose of Plan amendments is to consider relatively minor revisions, such as land use changes, on a regular basis and to ensure that the Plan is consistent with the Plan of Government. Future population growth and land development make it necessary to update the data upon which the Plan is based and to make responsive changes to the contents of the Plan.

Two types of Evaluation and Appraisal Reports (EAR) are produced on an annual basis. The Annual Mid-Year EAR includes an implementation program update, identifies Action Items for the current year and is used to assist the annual budget preparation process by Lead Agencies. The Annual Year-End EAR provides the Planning Commission and Metropolitan Council with updates at the end of the year regarding Plan implementation progress and accomplishments, as well as outlining the work program for the next year. These reports serve as an assessment to determine the effectiveness of the Plan and for improving the implementation process. These reports also assist in the preparation of proposed amendments to the Plan.

PURPOSE

The purpose of this Year End Evaluation and Appraisal Report is to report the current status of the Action Item accomplishments for 2010 and ongoing Action Items from previous years. This work program is based upon the Horizon Plan Five-Year Work Program and the 2010 budget approved by the Metropolitan Council. Also, this Report serves as an assessment to determine the effectiveness of the Plan and, if necessary, to propose recommendations for improving the implementation process and amendments to the Plan.

SUMMARY

SUMMARY

In the 2010, no Action Items were completed or deleted from the Horizon Plan. No new Action Items were created. There are a total of 367 Action Items, 13 are listed as “Complete”; 314 Action Items are listed as “Ongoing”, 14 are listed as “Initiated” and 26 are still listed as “Not Initiated”. Those 26 Action Items are addressed in the Work Program for 2011, and are expected to be evaluated and included as Action Items in the FUTUREBR Plan.

In April 2009, a team led by Fregonese Associates was chosen to lead this process. Fregonese began public meetings and drafting work in the second half of 2009, and intends to have a new Plan ready for adoption by the spring of 2011. Work on the FUTUREBR Update to the Horizon Plan has continued throughout 2010 with three (3) Parish-Wide Visioning Workshops, a Public Kickoff and fifteen (15) Community Open Houses. Additionally during this year, the FUTUREBR Team conducted four (4) Small Area Workshops and held a Transportation Workshop in November. A Scenario Survey was issued to residents of the City-Parish and was available online. The results from these Workshops and the more than 3,000 Survey responses will assist the Team in drafting a new Vision for East Baton Rouge Parish. This Vision will be unveiled in January. Drafting on the new Plan has begun and will finalize in Spring, 2011. It is anticipated that the Metropolitan Council will adopt a new comprehensive plan by May, 2011.

PROCESS

The process to implement Horizon Plan Action Items is coordinated by the Planning Commission Staff. This process requires input from various City-Parish departments and other agencies, who are the Lead Agencies for individual Action Items. Each Lead Agency is responsible for its Action Items. While there have been significant accomplishments and achievements regarding many of the Action Items, only those relevant to this year are shown in this Report, All previous work is compiled and continuously updated by the Planning Commission Staff and is available at the City-Parish Planning Commission offices, City-Parish Library branches or may be accessed via the Planning Commission’s website.

STATUS OF ACTIVITY

At the end of 2010, twenty-six (26) Action Items show a status of “Not Initiated”. A review of these Action Items have been completed and has determined whether these Action Items have been properly assigned, if they are unfunded mandates, or if the policies they have been listed under need to be amended to make their initiation possible. No changes are being recommended at this time. The Planning Commission staff is in the process of scheduling interviews with Lead Agencies to determine a workplan for the “not initiated” Action Items.

DEFINITIONS

The status of each Action Item is described using one of the five classifications:

Complete - Action Item has been initiated and concluded;

Ongoing - Action Item has been initiated and that work is continuing on a long-term basis;

Initiated - Indicates that work has begun on an Action Item;

Not Initiated - Indicates that work has not begun on an Action Item;

Stopped - Indicates that work on an Action Item has ceased.

Lead Agency responsibilities and the status of their Action Items are outlined **Table 2** on the following page.

TABLE 2
HORIZON PLAN – 2010 Mid-Year Evaluation and Appraisal Report (Summary)
Action Item Status By Lead Agency

Lead Agency	Total Action Items	Complete	Ongoing	Initiated	Not Initiated
Arts Council of Greater Baton Rouge	1		1		
Baton Rouge Metropolitan Airport	10	1	8	1	
B.R. Area Convention & Visitors Bureau	2		2		
Baton Rouge Fire Department	4		4		
Baton Rouge Police Department	3		3		
B.R. Recreation and Parks Commission	19	1	17		1
Capital Area United Way	2		2		
Capital Region Planning Commission (CRPC)	15		10		5
Capital Area Transit System (CATS) with CRPC	12		12		
Division of Human Development & Services	12		10	1	1
Department of Human Resources	10		8		2
Department of Public Works	102	3	82	4	13
Department of Social Services (Head Start)	1		1		
Downtown Development District	11		11		
East Baton Rouge Parish School Board	1		1		
Emergency Medical Services	2	1	1		
Finance Department	4		4		
Greater Baton Rouge Port Commission	3		3		
LA Department of Environmental Quality	6		6		
*LA Dept. of Health and Hospitals & Governor's Office (Elderly Protective Services 60+)	1		1		
*LA Dept. of Health & Hospitals	2		2		
LSU Health Sciences Health Care Services Division	1		1		
Office of the Mayor-President	19		15	1	3
Office of Community Development	11		11		
Office of Homeland Security and Emergency Preparedness	5		5		
Office of Public Information	1		1		
Planning Commission	103	7	90	5	1
Redevelopment Authority	2		1	1	
YMCA	2		1	1	
Utilities	1		1		
TOTAL	30	367	13	314	14
				26	

*Note: Lead Agency shares Action Item therefore total is 367

This page intentionally left blank.

ACTION ITEMS

1992-2010

LAND USE ELEMENT

PLAN AMENDMENT PROCESS

LU1.A HP Amend Process. Establish and implement procedures for conducting annual reviews and adopting amendments to the Comprehensive Land Use and Development Plan in accordance with Section 10.04 of The Plan of Government, including the following:

1. Monitor planning and development in the parish to identify changes in existing conditions that may affect the issues, goals, objectives, policies, and implementation strategies contained in the adopted Horizon Plan.
2. Evaluation and appraisal of Horizon Plan in relation to existing conditions including analysis of new alternatives, conducting special studies of new issues and needs, and development of recommendations for amendments of the adopted Plan.
3. Proposed Plan Amendments drafted by the Planning Commission under the direction of the Office of the Mayor-President should be submitted to the Metropolitan Council with the Office of the Mayor-President's recommendations. The Planning Commission should conduct one or more public hearings prior to recommending Plan Amendments to the Office of the Mayor-President and Metropolitan Council. The Metropolitan Council should conduct two public hearings on the recommended Plan Amendments, and may adopt them as a whole or in parts. Amendments not adopted may be modified by the Planning Commission and submitted by the Office of the Mayor-President to the Metropolitan Council, which should conduct one public hearing on the modifications and consider their adoption. Any further amendments recommended by the Planning Commission should be submitted in the same manner.
4. Proposed Plan Amendments recommended by citizens or City-Parish departments should be reviewed by the Planning Commission and accompanied by the Planning Commission's recommendation, and require a two-thirds vote of the Metropolitan Council for adoption. (Special Report on Plan Amendment Process)

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

1. The staff is maintaining records of land use changes (i.e. subdivision development) as well as zoning changes throughout the Parish.
2. The staff has reviewed the proposed procedure necessary to conduct annual "new" reviews of the Horizon Plan. The update process includes a mid-year and an annual evaluation and appraisal report. The purpose of the mid-year report is to assess the progress of current Action Items. Also, the mid-year report acts as justification for budget preparation and funding requests. The

annual report updates the status of all previously assigned Action Items and identifies Action Items which will be initiated the following year. The purpose of the annual report is to update the Planning Commission and Metropolitan Council at the end of the year regarding plan implementation progress and accomplishments.

At the request of the Planning Commission, beginning in October 2004, directors for each Lead Agency will be required to present Action Item updates at monthly Planning Commission Meetings. A schedule through December 2005 has been set for each of the 29 Lead Agencies to present their updates.

3. & 4. The Metropolitan Council adopted Resolution 34490 on November 10, 1993. On June 22, 1994, Resolution 35112 was subsequently adopted by the Metropolitan Council amending Resolution 34490. On October 19, 1994, Resolution 35372 was adopted further refining the Horizon Plan Amendment Process. The more recent resolution retains the established methodology to change the text and the 2010 Land Use Plan of the Horizon Plan. The Resolution establishes public hearings, public notifications, timing of Plan Amendments, and a fee schedule.

An amendment schedule of dates for small scale and large scale amendments has been established. This schedule sets several dates, including application deadline, public notice publication, one public hearing by the Planning Commission and one public hearing by the Metropolitan Council.

LU1.B **5-Year Update Process.** Establish procedures for preparing major updates and revisions to the Comprehensive Land Use and Development Plan at five-year intervals, in accordance with Section 10.04 of The Plan of Government. Major updates and revisions would include but not be limited to existing conditions; forecasts; issues and analysis; goals, objectives and policies; and implementation actions for all plan elements. (Special Report on Plan Amendment Process)

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

Currently, FUTUREBR open house meetings are being conducted across the 16 Planning Districts. Since the summer of 2010, future scenarios have been generated based on workshop participation and statistical trending data. Additionally, small area workshops have been conducted for Pennington Biomedical, Broadmoor-Cortana mall area, Mid-City, and the Airport; the FUTUREBR survey has been activated online with paper copies available; and a transportation workshop has been completed. The FUTUREBR comprehensive plan update is scheduled to be completed in the Spring of 2011.

PLANNING MANAGEMENT INFORMATION SYSTEM

LU2.A Annual Report. Prepare Annual Report of Planning Commission to the Office of the Mayor-President and Metropolitan Council summarizing the activities and accomplishments of the Planning Commission during the year ending December 31, and describing analysis of the status of planning and development in the parish, the implementation of Horizon Plan, and major issues and needs that should be addressed by the City-Parish in the next year.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Annual Report has a standard format. Tasks and procedures within the Horizon Plan process require continuous vigilance to accurately report the status of the Plan's development to the Planning Commission, Mayor-President and Metropolitan Council. The Advance Division is responsible for preparation of the Annual Report.

Planning Commission Staff produce two status reports summarizing Horizon Plan activities every six months: The Mid-Year Evaluation and Appraisal Report, and the Year-End Annual Evaluation and Appraisal Report. The staff identifies tasks to be accomplished by the Lead Agencies. These reports identify the status of each task. The work program is outlined for the next year in the Annual Evaluation and Appraisal Report. The work program may be modified from the Annual Evaluation and Appraisal Report based upon the final budget approved by the City-Parish (See LU1.A.2).

The Planning Commission publishes a continuous series of "Information Bulletins" which inform the public about planning and planning issues. There are currently 71 Information Bulletins accessible to the public via internet and in the Planning Commission office.

Other Planning Commission publications and resources include:

- "Planning News" newsletter
- A web page (www.brgov.com/dept/planning)
- Land Development Guide
- "Planning, What is It?"
- Wetlands Restoration Brochure
- An Urban Design Handbook detailing how to create Urban Design Districts and Urban Design Overlay Districts
- (<http://gis.brgov.com/maps/lehdefault.htm>) Detailing the Historical Land Use Development of East Baton Rouge Parish.

In 2009, a review and comprehensive update for all the information bulletins was undertaken to provide them with up to date information. Additionally, economic profiles are being created for each of the Planning Districts. This project should be completed in 2010.

LU2.B Annual Work Program. Develop Annual Work Program for the Planning Commission to identify objectives and describe new and continuing work activities to be accomplished in the next year. The Annual Work Program would include but not be limited to program and project descriptions, time schedules, staffing plan, funding requirements and sources, and necessary coordination with other City-Parish departments and outside agencies and organizations.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

This program outlines the proposed process to implement the Horizon Plan, establishes priorities, and identifies Agency responsibilities. This report includes the Annual Work Program and a Summary of the Horizon Plan Action Items progress since 1992. Annually, the work program is internally reviewed by Lead Agencies to finalize priorities and develop the Lead Agency's work programs. The Planning Commission Staff coordinates the Horizon Plan Work Program(s).

During the latter portion of 2008, the Planning Commission issued a Request for Qualifications (RFQ) for a planning consultant to guide the next Update to the Comprehensive Plan. This Update will replace the Horizon Plan with a new (20) twenty-year vision and Comprehensive Master Plan. The planning consultant has been selected and Contract negotiations with Fregonese and Associates has been completed. The 5-year update process will begin in 2010. The adoption of the new comprehensive plan will occur in early 2011.

The Annual Work Program for 2010, created by the Planning Commission, is comprised of six (6) Goals. The primary focus for the 2010 Work Program is the FUTUREBR Update to the Comprehensive Plan. Fregonese Associates has continued this update process throughout 2010, holding a Public Kickoff, three (3) Parish-Wide Visioning Workshops, fifteen (15) Community Open Houses, four (4) Small Area Workshops and a Transportation Workshop. They issued a Scenario Survey, both online and in print, which received well over 3,000 responses. The Team has also completed the data collection and analysis, as well as the stakeholder interviews, that are necessary to perform this Update. Drafting of new Policy for the FUTUREBR Plan began in September, and will unveil a new Vision for Growth in January, 2011. Adoption of the new Plan is still anticipated in April 2011.

LU2.C GIS. Establish and maintain a Planning Management Information System within the Office of the Planning Commission to compile and maintain an accessible, centralized source of information, data, records and reference materials relating to planning and development in the parish.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

In continuing to establish a Planning Management Information System (PMIS), the major efforts have been to develop the Parishwide GIS Program; update the existing database; create additional digital maps; harmonize the design and development of the relational database for the system with the State and other agencies; and plan for further technological collaboration with other City-Parish departments. The City-Parish, using a combination of in-house resources and existing contract capability, has performed a substantial amount of GIS and mapping work. The effort is aimed at creating a consistent GIS base map with information including: Street Centerline, Pavement Edges, Building Footprints, Hydrology (rivers and stream networks), Municipal Boundaries, Zoning, Subdivision Lots, Parcels, Sewer, and Drainage. In addition, the Planning Commission and the Department of Public Works have established a standardized Oracle database structure to share information. The two departments have completed setting up the look-up tables through the network to share information efficiently. The Planning Commission is responsible for updating the official subdivision and street name tables as well as maintaining the lot database.

The Planning Commission GIS staff have compiled land use data from field surveys, Census databases (down to Census block group level), and tax parcel records from the Clerk of Court office. The GIS staff has developed a streamlined management process to enter new information and update existing data. For ease of use and cost purposes, the Microsoft Access database was chosen to facilitate the definition, storage, retrieval, and manipulation of data. The GIS management process has assisted with the planning process and growth center process guiding planners to make well informed decisions (see LU5.E). The GIS staff has worked closely with the Information Services (IS) Department to develop the foundation for a GIS database that includes municipal addresses and legal descriptions. This information is linked to the digital maps with the help of the Intergraph GeoMedia software. The database is hosted on a centralized server located in the IS Department to facilitate maintenance and security.

To improve efficiency, the Planning Commission created a GIS Division in 2002. The Division is entrusted not just with the maintenance and enhancement of the geospatial database, but to document the City-Parish dynamic processes, such as tracking physiographic changes and assisting with the implementation of the Horizon Plan.

In 2003, The Planning Commission purchased software and hardware to convert hard copy documents into digital files. This electronic filing system, known as the Document Management System (DMS), is where planning documents are scanned, indexed and stored on the network. The digital files may be retrieved from City-Parish employee computers; The process not only increases physical filing space, but facilitates the search, localization, and availability of documents. Scanning and indexing all the planning documents has been the first phase of this process; the next step will be to link the Document Management System to the Parishwide GIS.

As the Parishwide GIS Program grew as part of the PMIS, the amount and size of the geospatial databases increased. It became necessary then to improve the

integrity and speed of data access of the enlarged databases. Additionally, more City-Parish agencies have been incorporated to the GIS Program, making it necessary to control data transactions for the multi-user application. To better manage the geospatial databases, the City-Parish acquired the relational database management system, Oracle, in 2003. The lot layer with land use attributes was the first dataset converted from Microsoft Access to Oracle, thus initiating the migration process.

In January 2004, the Planning Commission and Information Services Department unveiled a website with an interactive mapping system to provide address-based land information for each individual property throughout the City-Parish (Baker and Zachary excluded). This application may be used to retrieve information for any lot of record by clicking on a piece of property or typing in the address. The website makes available, for each lot in the Parish, approximately 30 detailed attributes including: zoning, land use, flood zone, address and jurisdictional information. The website may be found on the Internet at (<http://gis.brgov.com>).

In March 2004, a new set of digital color aerial ortho-photographs were captured for the entire Parish at six inch (6") resolution. These new aerial photos have been utilized to update the GIS base map for land development which has occurred since the last aerial photographs were acquired in 1996. At the end of 2004, the data collection for all initial GIS base map datasets were completed; however, the update and maintenance of the ever growing database continues.

In May 2005, the Planning Commission began updating the GIS base map for new subdivision development using AutoCAD software. The acquisition of this computer program allows the import of electronically submitted AutoCAD files into the geographic database, saving digitization time.

In August 2005, the geospatial database migration from Microsoft Access to Oracle was completed. Additionally, new GIS data layers were developed, including Adjudicated Property, Soils, and Historical Land Development.

The City-Parish acquired a new set of six inch (6") resolution digital color aerial ortho-photography in 2006. Once more, the geographic database and GIS website were updated with these aerial photos. Also in 2006, new GIS layers were added to the PMIS, including Garbage and Recycle collection services.

At the beginning of 2007, a larger enterprise database was needed: capabilities for larger multi-user data entry and maintenance; security capabilities enable certain users to alter data but others only read it; commit and rollback capabilities to avoid data loss, and management capabilities for back-ups. To fulfill those needs, in April 2007, the Information Services Department created, in the centralized servers, three Oracle instances for the use of the Planning Commission. Each instance is a separate copy of the database and used for different purposes. The development instance is to provide a place where GIS staff can build and experiment with the database. The test instance is used for validating database changes against a clean version of the database. The production instance is where the final database resides. Any changes made to the production database should

go through the development and test databases first. These changes in the database management provide a more robust environment for the PMIS.

In 2007, the GIS Division created a series of Reference Maps for use by the Planning Commission Staff and the general public. These thematic maps are useful for displaying basic geographic characteristics of the City-Parish. The maps include: Census, Conservation, Drug Free Zones, Geology, Health and Hospitals, Hydrology, Major Street Plan, Parks and Recreation, Planning, Political Boundaries, Public Services, Soils, Subdivisions, and Watersheds and Wetlands. Maps continue to be added to this category as new layers are developed and new mapping needs are identified. Also, reference maps are updated as required for accuracy purposes.

Throughout the last months of 2007, Planning Commission staff worked together with the Information Services Department to develop a web based format system to facilitate the maintenance and updates of the street and subdivision database. The application was developed using the following software: Oracle Database, Oracle Application Express, and Microsoft Internet Explorer. It was designed to capture details and associated attribute data of streets and subdivisions, as well as to generate reports. Additionally, it has user security authentication embedded. The web application was launched in January 2008, and upgraded in April 2008. The web based format of this application allows its use over the City-Parish Intranet without having specialized software installed on the user desktop.

During the first half of 2008, new GIS layers were added to the PMIS, they were: Place Name or Neighborhood; Parishwide Shaded Relief (source: LSU Atlas), and Underground Storage Tanks (source: Louisiana Department of Environmental Quality and Sanborn Maps). Additionally, two layers were updated with the most recent information from their sources: Soils (U.S. Geological Survey, January 1st, 1998), and Flood Insurance Rate Map (Federal Emergency Management Agency, FEMA, May 2, 2008).

The second half of 2008 saw many changes to the GIS production database. Feature classes were combined to create several views in the Oracle database. Essentially, this trimmed down the size of the one primary view used to access the planning data. As a result, the data loads faster and is more efficient. The street attribute data was edited to designate private streets and servitudes of passage. Also, the address block ranges were populated where previously left blank. The accuracy of lot graphics were improved by using a backlog of AutoCAD drawings. Finally, a long term project for Land Suitability Analysis was initiated. This will be used to develop a Green Infrastructure Vision, Watershed Characterization and Management, Infill Development, and Point Source Pollution.

During 2009, the PMIS continued to be maintained and updated. One hundred and eighty-six (186) lot graphics were added to the lot layer, increasing the total number of lot records to 168,443. The contents of 2,498 business permits granted by the Department of Public Works (DPW) were processed into the GIS database to reflect monthly land use and land attribute changes within EBRP. The address data and street data has been scrubbed to ensure accuracy and to eliminate data-

entry formatting problems. Many new GIS layers were added to the GIS, which included Micro-Watersheds, Wetlands, Sanitary Sewer Lines and Manholes, Bus Routes and Stops, Bike Paths, and Cell Towers. Additionally, to facilitate the implementation of network routing planned by the Emergency Medical Services (EMS) Department, the street centerline layer was modified to incorporate all street intersections within the street network. In the same period of time, the Reference Maps Series were updated and expanded. The maps updated were: Industrial Areas; Overlay Districts; Council Districts; Subdivision; School Attendance; Flood Zones; Streets; State Highways; Existing and Horizon Land Use; ZIP Codes; Political Divisions; Census Divisions and Special Economic Zones, and Major Street Plan. The series was augmented with the following maps: Street Functional Class; Schools Districts and Attendance Zones; Zoning Thematic; Bike Paths; Community Centers, and Neighborhoods.

More progress has been made with the Planning Advisor web application. This tool uses GIS data to score land development applications based on sound planning objectives. Phases I and II have been completed and work on Phase III was initiated in January 2009. This phase of the project pertains to Infrastructure and Smart Growth principles. Integration of the Document Management System and Geographic Information System (DMS-GIS) was successfully initiated this year. Planning Staff now have the ability to search for scanned documents through a map window with the use of GeoMedia Viewer.

The two Census layers were merged into one concise feature class; the Urban Design Districts and Urban Overlay Districts were split into two layers; numerous geometry edits were completed to eliminate slivers and overlaps between different layers; the removal of ASCII characters from the Address Number field was completed. The maps and listings webpage was enhanced with 20 new reference maps in Adobe format available for viewing and download.

The Planning Advisor application underwent additional testing and development. This project is scheduled to be complete by the end of this year, and implemented at the beginning of 2010. Approximately 10,000 archived major and minor subdivision files are now being scanned to be merged into the Document Management System.

In the first half of 2010, the Planning Commission implemented the revised electronic submittal standards. The GIS Division worked to separate Undeveloped from Vacant in the Existing Land Use layer Street centerlines for the Cities of Central and Zachary were added. New datasets were created including: retail centers, LSU bus routes, culture districts, Parish Existing Land Use coverage and Special Taxing Districts. A feature was added to the Receipt System for associating Lot Identification Numbers with a land development application. This feature enables the Planning Advisor application to integrate with the Application Tracking System. The GIS staff also completed scanning the archived aerial photography for the years: 1941, 1952, 1953, 1959, 1962, 1967, 1968, 1969, 1974, and 1981.

The second half of 2010 included numerous quality control and quality assurance (QA/QC) measures to ensure accuracy in both geometry and attribute data. The

scanning of minor and major subdivision file archives was completed and imported to the DMS. Additionally, the DMS-GIS was updated to retrieve these new case types. The IS Department made a major accomplishment by successfully migrating the GIS database from Oracle version 9i to 10g. The migration eliminated the various departmental instances and consolidated the data into development, production, and Enterprise environments. Development of the Planning Advisor application was completed as has been put to use by the Current Planning Division. The Mapping and Analysis section has worked extensively to geo-reference the now digital historical aerial photography. This will allow users to load various years of photography in the GIS environment to study land development trends and patterns.

LU2.D

GIS Public Info. Develop a Parishwide Geographic Information System (GIS) for automated mapping and inter-relational database management of all property and public services information (land parcel and lot ownership, zoning, subdivision plats, floodplains, rights-of-way and servitudes, assessor's records, public infrastructure and utilities, permits, inspections, census data, and other pertinent data for use by all City-Parish departments). Coordinate with state and other agencies such as LSU, DOTD and CRPC in development, maintenance, and operation of this system.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Baton Rouge GIS Assessment and Implementation Report, 1995, documented the City-Parish need for GIS to improve management throughout government. This study identified the need to provide direction for the GIS program including an implementation scheme or "GIS Blueprint" for the City-Parish.

The City-Parish GIS Steering Committee recommended that The Army Corps of Engineers develop an implementation plan or "GIS Blueprint" for a Parishwide GIS. This agreement, which was between the Corps and the Planning Commission, included four phases:

5. Functional Requirements (Phase A) - details the spatial data that are created and maintained by the participating departments.
2. Conceptual Database Design (Phase B) - is based on the information collected and analyzed in Phase A. A conceptual database design was formulated for a multi-participant GIS project.
3. Feasibility Analysis (Phase C) - compares three factors: (1) management goals and objectives, (2) the functional requirement recommendation and (3) the economic realities of implementing a GIS for the City-Parish.

4. Logical Database Design (Phase D) - standardizes the database to GIS modeling standards.

In continuing to establish a Planning Management Information System (PMIS), the major efforts have been to develop the Parishwide GIS Program; update the existing database; create additional digital maps; harmonize the design and development of the relational database for the system with the State and other agencies; and plan for further technological collaboration with other City-Parish departments. The City-Parish, using a combination of in-house resources and existing contract capability, has performed a substantial amount of GIS and mapping work. The effort is aimed at creating a consistent GIS base map with information including: Street Centerline, Pavement Edges, Building Footprints, Hydrology (rivers and stream networks), Municipal Boundaries, Zoning, Subdivision Lots, Parcels, Sewer, and Drainage. In addition, the Planning Commission and the Department of Public Works have established a standardized Oracle database structure to share information. The two departments have completed setting up the look-up tables through the network to share information efficiently. The Planning Commission is responsible for updating the official subdivision and street name tables as well as maintaining the lot database.

The Planning Commission GIS staff have compiled land use data from field surveys, Census databases (down to Census block group level), and tax parcel records from the Clerk of Court office. The GIS staff has developed a streamlined management process to enter new information and update existing data. For ease of use and cost purposes, the Microsoft Access database was chosen to facilitate the definition, storage, retrieval, and manipulation of data. The GIS management process has assisted with the planning process and growth center process guiding planners to make well informed decisions (see LU5.E). The GIS staff has worked closely with the Information Services (IS) Department to develop the foundation for a GIS database that includes municipal addresses and legal descriptions. This information is linked to the digital maps with the help of the Intergraph GeoMedia software. The database is hosted on a centralized servers located in the IS Department to facilitate maintenance and security.

To improve efficiency, the Planning Commission created a GIS Division in 2002. The Division is entrusted not just with the maintenance and enhancement of the geospatial database, but to document the City-Parish dynamic processes, such as tracking physiographic changes and assisting with the implementation of the Horizon Plan.

In 2003, The Planning Commission purchased software and hardware to convert hard copy documents into digital files. This electronic filing system, known as the Document Management System (DMS), is where planning documents are scanned, indexed and stored on the network. The digital files may be retrieved from City-Parish employee computers; The process not only increases physical filing space, but facilitates the search, localization, and availability of documents. Scanning and indexing all the planning documents has been the first phase of this process; the next step will be to link the Document Management System to the Parishwide GIS.

As the Parishwide GIS Program grew as part of the PMIS, the amount and size of the geospatial databases increased. It became necessary then to improve the integrity and speed of data access of the enlarged databases. Additionally, more City-Parish agencies have been incorporated to the GIS Program, making it necessary to control data transactions for the multi-user application. To better manage the geospatial databases, the City-Parish acquired the relational database management system, Oracle, in 2003. The lot layer with land use attributes was the first dataset converted from Microsoft Access to Oracle, thus initiating the migration process.

In January 2004, the Planning Commission and Information Services Department unveiled a website with an interactive mapping system to provide address-based land information for each individual property throughout the City-Parish (Baker and Zachary excluded). This application may be used to retrieve information for any lot of record by clicking on a piece of property or typing in the address. The website makes available, for each lot in the Parish, approximately 30 detailed attributes including: zoning, land use, flood zone, address and jurisdictional information. The website may be found on the Internet at <http://gis.brgov.com>.

In March 2004, a new set of digital color aerial ortho-photographs were captured for the entire Parish at six inch (6") resolution. These new aerial photos have been utilized to update the GIS base map for land development which has occurred since the last aerial photographs were acquired in 1996. At the end of 2004, the data collection for all initial GIS base map datasets were completed; however, the update and maintenance of the ever growing database continues.

In May 2005, the Planning Commission began updating the GIS base map for new subdivision development using AutoCAD software. The acquisition of this computer program allows the import of electronically submitted AutoCAD files into the geographic database, saving digitization time.

In August 2005, the geospatial database migration from Microsoft Access to Oracle was completed. Additionally, new GIS data layers were developed, including Adjudicated Property, Soils, and Historical Land Development.

The City-Parish acquired a new set of six inch (6") resolution digital color aerial ortho-photography in 2006. Once more, the geographic database and GIS website were updated with these aerial photos. Also in 2006, new GIS layers were added to the PMIS, including Garbage and Recycle collection services.

At the beginning of 2007, a larger enterprise database was needed: capabilities for larger multi-user data entry and maintenance; security capabilities enable certain users to alter data but others only read it; commit and rollback capabilities to avoid data loss, and management capabilities for back-ups. To fulfill those needs, in April 2007, the Information Services Department created, in the centralized servers, three Oracle instances for the use of the Planning Commission. Each instance is a separate copy of the database and used for different purposes. The development instance is to provide a place where GIS staff can build and experiment with the database. The test instance is used for validating database

changes against a clean version of the database. The production instance is where the final database resides. Any changes made to the production database should go through the development and test databases first. These changes in the database management provide a more robust environment for the PMIS.

In 2007, the GIS Division created a series of Reference Maps for use by the Planning Commission Staff and the general public. These thematic maps are useful for displaying basic geographic characteristics of the City-Parish. The maps include: Census, Conservation, Drug Free Zones, Geology, Health and Hospitals, Hydrology, Major Street Plan, Parks and Recreation, Planning, Political Boundaries, Public Services, Soils, Subdivisions, and Watersheds and Wetlands. Maps continue to be added to this category as new layers are developed and new mapping needs are identified. Also, reference maps are updated as required for accuracy purposes.

Throughout the last months of 2007, Planning Commission staff worked together with the Information Services Department to develop a web based format system to facilitate the maintenance and updates of the street and subdivision database. The application was developed using the following software: Oracle Database, Oracle Application Express, and Microsoft Internet Explorer. It was designed to capture details and associated attribute data of streets and subdivisions, as well as to generate reports. Additionally, it has user security authentication embedded. The web application was launched in January 2008, and upgraded in April 2008. The web based format of this application allows its use over the City-Parish Intranet without having specialized software installed on the user desktop.

During the first half of 2008, new GIS layers were added to the PMIS, they were: Place Name or Neighborhood; Parishwide Shaded Relief (source: LSU Atlas), and Underground Storage Tanks (source: Louisiana Department of Environmental Quality and Sanborn Maps). Additionally, two layers were updated with the most recent information from their sources: Soils (U.S. Geological Survey, January 1st, 1998), and Flood Insurance Rate Map (Federal Emergency Management Agency, FEMA, May 2, 2008).

The second half of 2008 saw many changes to the GIS production database. Feature classes were combined to create several views in the Oracle database. Essentially, this trimmed down the size of the one primary view used to access the planning data. As a result, the data loads faster and is more efficient. The street attribute data was edited to designate private streets and servitudes of passage. Also, the address block ranges were populated where previously left blank. The accuracy of lot graphics were improved by using a backlog of AutoCAD drawings. Finally, a long term project for Land Suitability Analysis was initiated. This will be used to develop a Green Infrastructure Vision, Watershed Characterization and Management, Infill Development, and Point Source Pollution.

During 2009, the PMIS continued to be maintained and updated. One hundred and eighty-six (186) lot graphics were added to the lot layer, increasing the total number of lot records to 168,443. The contents of 2,498 business permits granted by the Department of Public Works (DPW) were processed into the GIS database

to reflect monthly land use and land attribute changes within EBRP. The address data and street data has been scrubbed to ensure accuracy and to eliminate data-entry formatting problems. Many new GIS layers were added to the GIS, which included Micro-Watersheds, Wetlands, Sanitary Sewer Lines and Manholes, Bus Routes and Stops, Bike Paths, and Cell Towers. Additionally, to facilitate the implementation of network routing planned by the Emergency Medical Services (EMS) Department, the street centerline layer was modified to incorporate all street intersections within the street network. In the same period of time, the Reference Maps Series were updated and expanded. The maps updated were: Industrial Areas; Overlay Districts; Council Districts; Subdivision; School Attendance; Flood Zones; Streets; State Highways; Existing and Horizon Land Use; ZIP Codes; Political Divisions; Census Divisions and Special Economic Zones, and Major Street Plan. The series was augmented with the following maps: Street Functional Class; Schools Districts and Attendance Zones; Zoning Thematic; Bike Paths; Community Centers, and Neighborhoods.

More progress has been made with the Planning Advisor web application. This tool uses GIS data to score land development applications based on sound planning objectives. Phases I and II have been completed and work on Phase III was initiated in January 2009. This phase of the project pertains to Infrastructure and Smart Growth principles. Integration of the Document Management System and Geographic Information System (DMS-GIS) was successfully initiated this year. Planning Staff now have the ability to search for scanned documents through a map window with the use of GeoMedia Viewer.

The two Census layers were merged into one concise feature class; the Urban Design Districts and Urban Overlay Districts were split into two layers; numerous geometry edits were completed to eliminate slivers and overlaps between different layers; the removal of ASCII characters from the Address Number field was completed. The maps and listings webpage was enhanced with 20 new reference maps in Adobe format available for viewing and download.

The Planning Advisor application underwent additional testing and development. This project is scheduled to be complete by the end of this year, and implemented at the beginning of 2010. Approximately 10,000 archived major and minor subdivision files are now being scanned to be merged into the Document Management System.

In the first half of 2010, the Planning Commission implemented the revised electronic submittal standards. The GIS Division worked to separate Undeveloped from Vacant in the Existing Land Use layer. Street centerlines for the Cities of Central and Zachary were added. New datasets were created including: retail centers, LSU bus routes, culture districts, Parish Existing Land Use coverage and Special Taxing Districts. A feature was added to the Receipt System for associating Lot Identification Numbers with a land development application. This feature enables the Planning Advisor application to integrate with the Application Tracking System. The GIS staff also completed scanning the archived aerial photography for the years: 1941, 1952, 1953, 1959, 1962, 1967, 1968, 1969, 1974, and 1981.

The second half of 2010 included numerous quality control and quality assurance (QA/QC) measures to ensure accuracy in both geometry and attribute data. The scanning of minor and major subdivision file archives was completed and imported to the DMS. Additionally, the DMS-GIS was updated to retrieve these new case types. The IS Department made a major accomplishment by successfully migrating the GIS database from Oracle version 9i to 10g. The migration eliminated the various departmental instances and consolidated the data into development, production, and Enterprise environments. Development of the Planning Advisor application was completed as has been put to use by the Current Planning Division. The Mapping and Analysis section has worked extensively to geo-reference the now digital historical aerial photography. This will allow users to load various years of photography in the GIS environment to study land development trends and patterns.

A Public Interface for the Application Tracking System was launched on the Internet via the Planning Commission's website. The interface will allow the public to search for a particular planning or zoning case to view the status. The Internet Property Finder was refreshed in September and now includes information about Redevelopment Districts, School Districts, and a link to the Neighborhood Survey. LDATAST received an Outstanding Planning Award for Public Information from the Louisiana Chapter of the American Planning Association. The LDATAST site also underwent improvements to shorten the download time of the Planning Commission hearing documents.

Map and Listings webpage was enhanced with twenty (20) reference maps available to the public. The GIS Division, with assistance from Advance Planning, applied for a National Endowment for the Humanities (NEH) Grant to enhance the Historical Land Development Website. The Planning Commission and Information Services Department initiated a Definitive Street and Subdivision Name project to reconcile and eliminate data duplication between the City-Parish and the Cities of Baker, Central and Zachary. The Project Development section initiated the development of the Community Bikeability interactive mapping tool that will bring awareness to bicycling in Baton Rouge. Finally, the GIS staff presented various projects at state and national conferences.

In 2010, the CPPC and IS Department worked with the Cities of Baker, Central, and Zachary to complete the review and update of a definitive street and subdivision names list. These lists are published each Monday to include any changes from the prior week. The Louisiana Municipal Association recognized the LDATAST for Outstanding Improvement in Community Development. Again, the GIS staff presented various projects at state and national conferences.

LU2.E

Public Information Program. Establish and implement a Public Information Program to improve public awareness and understanding of planning and development programs, regulations and procedures, through the publication and distribution of brochures and pamphlets describing the City-Parish's land use and development code requirements and procedures, public service announcements, news releases, and presentations to community organizations, civic associations and interest groups. Improve communications with citizens, land owners and

developers regarding Parishwide and specific planning and development programs and requirements.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

A public information program has been established and is an ongoing part of the Planning Commission's work program. The intent is to inform the general public of the Horizon Plan, the progress of the Plan and the functions and activities of the Planning Commission.

A public relations advertising campaign was developed in conjunction with the Public Information Office. Regular press releases have been initiated, and a brochure and newspaper advertisement have been published. "Horizon is Happening" signs have been produced, and newspapers are notified of Horizon Plan activities and Capital Improvement Projects.

The Planning Commission publishes a continuous series of "Information Bulletins" which inform the public about planning and planning issues. There are currently 71 Information Bulletins accessible to the public via internet and in the Planning Commission office.

Other Planning Commission publications and resources include:

- "Planning News" newsletter
- A web page (www.brgov.com/dept/planning)
- Land Development Guide
- "Planning, What is It?"
- Wetlands Restoration Brochure
- (<http://gis.brgov.com/maps/lehdefault.htm>) Detailing the Historical Land Use Development of East Baton Rouge Parish.
- Planning District Economic Profiles

LU2.F

Information Brochure. Publish and distribute a brochure updated on an annual basis, to provide a readily available source of information on the growth, development characteristics and planning programs of the city and parish.

Horizon Action Year. 1994

Lead Agency. Planning Commission

Status. Ongoing

This Action Item is being accomplished through several different publications of the Planning Commission. The Planning Commission Annual Report (See LU2.A) includes information on growth and development, and on Planning Commission programs and activities. The continuing series of Information Bulletins (See LU2.E) informs residents on a number of different planning topics

and procedures. The Information Bulletins are brochures that are created and frequently updated by the Planning Commission Staff. Since the Information Bulletin Initiative began, 72 bulletins have been completed. In addition, the Planning Commission publishes a quarterly newspaper, "Planning News" which includes updates of Planning Commission activities, a report from the Chairman of the Planning Commission and the Planning Director, and Staff activities. (See LU2.E)

In 2010, the Planning District Economic Profiles were completed and published. These profiles provide economic and demographic data for each Planning District, accompanied by charts, graphs, and pictures of business and industry. Information Bulletin 71, Land Development Application Search Tool (LDAST), was published during the first half of 2010, and Information Bulletin 72, Planning Advisor and Information Bulletin 73, Planning Commission Responsibilities was completed during the second half of this year.

LU2.G

Public Notification. Evaluate performance of existing procedures for Public Notification and the ongoing Public Information Program (See Action LU2.E) to inform property owners who may be affected by proposed zoning changes and subdivision applications. Improved notification procedures, including targeted mailings, publication of official notices, and posted on-site notices in accordance with code requirements, should be identified and evaluated to improve effectiveness of the notification procedures and the Public Information Program.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Office of the Planning Commission has enhanced a portion of the public notification/information service outside of the Unified Development Code procedures by implementing a development guide. The award winning Development Guide is a user friendly brochure designed to assist developers, engineers, surveyors, and others to understand the requirements of various application procedures. (see Public Information Program - LU2.E) The Land Development Guide was updated in 2003, 2008 and is currently being updated in 2010.

The Planning Commission Staff seeks to use the most effective form of on-site notices. Under the direction of the Planning Commission and the Metropolitan Council, several studies have been conducted to find the most effective and cost efficient form of on-site notices. In November, 2003 the Metropolitan Council approved an amendment to Chapter 19 (Amendments) of Unified Development Code requiring that the Planning Commission Web address be included on the on-site notices. This amendment also increased the font size of the Planning Commission phone number on the on-site notices.

In August 2003, the Zoning Advisory Committee began reviewing the notification requirements contained in the Unified Development Code. The purpose of the Zoning Advisory Committee's ongoing study is to improve the effectiveness,

efficiency, and consistency of notification procedures included in the Unified Development Code.

The Planning Commission has included notification/information in the form of Agendas, Case Lists, Minutes, and meeting schedules on the Metronet and Internet Web Page. In November 2003, the Metropolitan Council approved an amendment to Chapter 19 (Amendments) of Unified Development Code requiring that the Planning Commission Staff reports for items on the Planning Commission agenda be posted to the Planning Commission website prior to the monthly Planning Commission meeting.

In February 2003, the Planning Commission opened the award winning Resource Center in its office. A Planning Commission staff member is available in the Resource Center Monday through Friday during business hours to answer important questions relating to the application process for rezoning requests, subdivisions, site plans, and land use amendments. The purpose of the Resource Center is to improve customer service through furthering the objectives of the Horizon Plan, and enabling the Planning Commission staff to provide professional services in an expeditious manner.

In October 2006, the Planning Commission approved and the Metropolitan Council adopted an amendment to Chapter 2 (Definitions) and Chapter 8 (Zoning Districts) so as to add requirements for a Traditional Neighborhood Development (TND) which includes the requirement to hold the applicant responsible to conduct a public workshop for residents of the area in which the project is proposed.

In October 2006, the Planning Commission approved and the Metropolitan Council adopted an amendment to Chapter 8 (Zoning Districts) so as to revise the requirements for Planned Unit Developments which includes the requirement to hold the applicant responsible to conduct a public workshop for residents of the area in which the project is proposed.

In December 2006, the Metropolitan Council approved ordinance 13846 Amending Section 19.41 which would require the Planning Commission Staff to notify owners of real property within one hundred fifty (150) feet of the borders of land upon which a land development and/or rezoning application is requested.

In October 2008, The Land Development Application Search Tool (LDAST), was launched by the Planning Commission Geographic Information System Division. This application only requires access to a computer with an Internet connection. The LDAST allows the public to find information on Planning Commission cases throughout the Parish, which are normally marked in the field by a yellow sign as shown above. Satellite imagery is superimposed over the Parish with the locations of active cases indicated by markers. The site and relevant staff reports can be viewed with the touch of a button. Staff continues to improve and enhance the functionality of this Tool. During the first half of 2010, this Tool was located to the main brgov.com webservers for easier location and functionality.

In 2009 staff researched property owner notification distances, sign posting, and fees for Planning Commission applications as well as signs and fees for the Historic Preservation Commission. As of the time of this report, no further action has been taken.

CAPITAL IMPROVEMENTS PROGRAM

LU3.A Annual CIP/Capital Budget. Establish and implement procedures for annual development of a five-year Capital Improvements Program (CIP) which addresses planning and financing for all capital projects needs for all aspects of City-Parish government. This CIP would include, but not be limited to, project descriptions, cost estimates, funding sources, time schedules, and departmental responsibilities. The first year of the CIP should provide the basis for annual development of the City-Parish Capital Budget. The CIP would be developed by the Planning Commission with input from all departments under the direction of the Mayor-President, who recommends the CIP to the Metropolitan Council for adoption, following at least one public hearing. All departments will take an active role in encouraging citizen involvement and information coordination.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

The Lead Agency for this Action Item changed at the Ten-Year (10 year) Update.

Mayor-President Tom Ed McHugh appointed a Capital Improvement Project and Priority Committee and a Capital Improvement Funding Committee. The Planning Commission Staff coordinated the efforts of these two committees. The Mayor took the initial work under advisement. He proposed a five-year CIP and funding package that went to public referendum in November of 1994. Unfortunately, both propositions failed to be approved by the voters.

Some revenues received by the City-Parish from the riverboat casinos and video poker have been dedicated to sewer and roadway improvements. This may continue as a source of capital budget funding on a periodic basis as the funds are received by the City-Parish.

Since funding of infrastructure and other Horizon Plan projects are crucial for future implementation, it is necessary to still proceed with the development of other approaches for funding. The Planning Commission Staff is currently researching alternative funding sources for infrastructure improvements.

On May 3, 1997, the voters renewed the ½ Cent Sales Tax Rehabilitation Program. This proposal differed from the previous program whereby 60 percent of the money will be used for new construction and 40 percent used for rehabilitation of the streets.

By participating in the Subarea/Neighborhood Planning Process, the public is able to identify capital improvement needs. The Planning Commission informs the

public about what Capital Improvement Programs have been completed, are programmed, are under construction, are under design for specific areas throughout the City-Parish by incorporating these programs into their Subarea/Neighborhood Planning Report pertaining to specific Planning District Subareas. These reports are distributed at the Subarea/Neighborhood public meeting for each Subarea. Subsequent to each Subarea/Neighborhood public meeting, the Planning Commission forwards comments received to the Mayor-President, Department of Public Works, the Capital Region Planning Commission, the Capital Transportation Corporation and the Baton Rouge Recreation and Parks Commission to assist the prioritizing capital improvements throughout the Parish.

On November 17, 2001 the voters of the Parish approved to continue the ½ cent sale tax program with seven (7) additional road projects. These projects are listed as follows:

- Comite Drive Plank Road to Comite River
- George O'Neal Road Jones Creek Road to O'Neal Lane
- Lobdell Avenue Jefferson Highway to Goodwood Boulevard
- O'Neal Lane George O'Neal Road to S. Harrell's Ferry Road
- Picardy Avenue
- South Choctaw Drive Flannery Road to Central Thruway
- South Harrell's Ferry Road S. Sherwood Forest Boulevard to Millerville

On October 15, 2005, the voters approved to continue the ½ cent sales tax program for an additional (23) years, until 2030. These projects are listed as follows:

- Burbank Drive (Segment 1) W. Lee to Bluebonnet
- O'Neal Lane (Segment 1) South Harrell's Ferry Road to I-12
- South Harrell's Ferry Road Millerville Rd. to O'Neal Lane (Segment 2)
- Central Thruway Florida Blvd. to Sullivan Road (Complete 4 laning)
- Jones Creek (Segment 3) South Harrell's Ferry Road to Coursey Boulevard
- Staring Lane Extension 1 Highland to Burbank
- Essen/I-10 Interchange Essen at I-10 Intersection Improvements
- Lobdell Goodwood to Florida
- Ford Street Plank Road to Mickens Road
- Hooper Road Blackwater Road to Devall Road
- Brightside Drive River Road to Nicholson Drive
- Nicholson Drive(Segment 1) Gourrier Avenue to Ben Hur
- North Harrell's Ferry Road Sharp Road to South Sherwood Forest Drive
- McHugh Road Wimbush Drive to Lower Zachary Road
- Old Hammond Hwy. (Segment 1) Blvd. DeProvince to Millerville
- Staring Lane Perkins Road to Highland Road
- Perkins Road (Segment 1) Siegen Lane to Pecue Lane
- Pecue Interchange/ Improvements Perkins Road to Airline

- Old Hammond Hwy (Segment 2) Millerville to O'Neal Lane
- Sullivan Road Central Thruway to Wax Road
- Perkins at Stanford/Acadian Intersection Improvement
- Burbank Drive (Segment 2) Bluebonnet to Highland/Siegen
- Highland – Burbank Connector Highland Road to Burbank Road
- Siegen Lane Highland/Burbank Drive to Perkins Road
- Elm Grove Garden Fairchild to Rosenwald Rd.
- O'Neal Lane (Segment 2) I-12 to Florida
- Stumberg Ext./Pecue Lane Jefferson Highway to Airline Highway
- Jones Creek Ext (Segment 1) Tiger Bend Road to Jefferson Highway
- Highland Road Perkins Road to Airline Highway
- Foster at Government Intersection Improvement
- Downtown Signal Upgrades Upgrades and Interconnect
(Approx. 30)
- Fairchild-Badley Scenic Hwy. to Veterans
- Sherwood at Coursey Intersection Improvement
Intersection
- Mt. Pleasant Zachary Hwy. 61 to Hwy. 964
Road (Hwy. 64)
- Picardy–Perkins Connector Perkins to Picardy
- Veterans Memorial Harriet Quimby to Blount
Extension
- Glen Oaks Improvement Plank to McClelland

LU3.B Capital Facilities Inventory. Prepare and maintain a Capital Facilities Inventory of all fixed (capital) assets owned or leased by the City-Parish.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

An inventory of buildings is kept by the Architectural Services Division. An inventory of bridges is kept by the Engineering Division. An inventory of vehicles and equipment used by Department of Public Works is kept by the Business Office and the Central Garage Divisions. The Central Garage inventory includes other departments if their vehicles are repaired and maintained at the garage. This does not include the Fire Department or Sheriff's Department. The Purchasing Department maintains an inventory of desks, chairs, filing cabinets, radios, etc. and may also keep an inventory of all motorized equipment. We are current on our building list with our Maximo Work Order Program. This list is updated as we construct new facilities and gain ownership of existing buildings.

LU3.C **Capital Projects Status.** Monitor the status of previously approved capital projects to aid in updating the CIP and preparing the annual Capital Budget. Prepare a year-end report on the status of capital projects.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

A report is prepared quarterly concerning the status of all capital projects that have been funded, are under design or are under construction.

Status reports are continuously updated for all Capital Improvements Projects.

LU3.D **Review Capital Imp. Priority.** Periodically evaluate and recommend needed refinements and modifications to the evaluation criteria and procedures used to determine the ranking and priorities for proposed capital projects.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

The Lead Agency for this Action Item changed at the Ten-Year (10 year) Update. Department of Public Works recommends this action item be shared between the Planning Commission and DPW.

The process for the Capital Improvements Program (CIP) is in place and ongoing. The Horizon Plan recommends a twelve step approach in preparing a 5-year and a 20-year CIP. The Metropolitan Council adopted the Horizon Plan under the stipulation that any priorities for capital improvements would be reviewed and approved by the Council.

Capital Improvement priorities for a five year proposal were established and the Mayor-President and Metropolitan Council called a public referendum on the financing of the 5-year CIP, which failed. In addition to funding identified in LU3.A, other programs need to be devised and approved for the CIP to move forward (See LU3.A).

LU3.E **CAC for CIP.** Appoint a Citizen Advisory Committee to aid the Planning Commission in annually preparing the CIP. Members of the committee should be appointed by the Office of the Mayor-President with recommendations by the Planning Commission.

Horizon Action Year. 1994

Lead Agency. Office of the Mayor-President

Status. Ongoing

The Planning Commission receives support from two advisory boards as it develops annual updates to the CIP. These boards are the Zoning Advisory and Smart Growth committees.

The Zoning Advisory Committee was established to provide recommendations to the Planning Director regarding proposed program amendments to the Unified Development Code.

The Smart Growth committee was formed in an effort to develop strategies for implementation of smart growth principles that would assist and guide development throughout the city.

The committee engages with members of the development and civic communities to establish effective strategies for good growth throughout Baton Rouge. Several areas of concentration are being considered as potential pilots for demonstration of good growth strategies.

URBAN DESIGN PROGRAM

LU4.A Designate Urban Design District/Corridor. Establish Procedures for designation of urban design districts or corridors including participation by affected property owners within the identified areas.

Identify special areas (districts and corridors) where unique urban design guidelines would be developed and implemented including but not limited to the following:

- Downtown;
- Airline Highway;
- Florida Boulevard/Government Street;
- The Riverfront;
- Spanish and Beauregard Towns;
- Perkins Road (between College Drive and Acadian Thruway); and
- Others.

Develop and implement a Parishwide Urban Design Program which addresses landscaping, signage, building setbacks, height limitations, architectural character, and other urban design elements.

Horizon Action Year. 1994

Lead Agency. Planning Commission

Status. Ongoing

A framework for a "Streetscape Design" Program has been developed. This framework provides a comprehensive approach to setting design standards and projects for implementation in districts, corridors and gateways (See LU4.E and LU4.F). Analysis is proceeding on defining the characteristics of these various

districts, corridors, gateways, as well as growth centers, that can be used for implementation of design standards distinctive to each area.

Adopted by the Metropolitan Council on November 15, 1995, effective January 1, 1996, were both the Site Plan Review process and the bufferyard requirements (Metropolitan Council Resolutions 10516 and 10517). The Site Plan Review seeks to assure that structures and uses are properly related to their proposed sites and surrounding sites. The bufferyard requirements regulate the quantity and quality of fencing or plant materials, and the size of the buffer areas necessary between varying land uses. The bufferyard standards, as an aspect of the Landscape Regulations, have been reviewed and adjusted somewhat in the periodic review and analysis of the Landscape Regulations that took place in the summer of 1997. These adjusted standards were approved by the Metropolitan Council Resolution 11031 in December 1997. The revised bufferyard requirements are designed to more effectively fulfill the expectations, for which these standards were established, i.e. to mitigate potential conflicts between adjacent land uses. The Site Plan Review was updated April 15, 1998, Metropolitan Council Resolution 11132. Both bufferyard standards and the site plan review have been working well to improve development design since their incorporation into the plan review process.

The Concept Plan, part of the Horizon Plan Five-Year Update process (Fall 1996), involved development of urban design guidelines as they relate to right-of-way in "Growth Centers" (see LU4.B).

Baton Rouge Green has taken a strong leadership role in promoting landscape design as an element of urban design in several areas, corridors, and gateways. Among its many road building projects, the Department of Public Works has placed a special emphasis on landscaping, visual enhancement and pedestrian amenities for the Bluebonnet extension roadway improvements. This corridor is being promoted as an example for the community of how quality aspects can be built into roadway improvements.

The Planning Commission Staff has prepared an information brochure entitled "Urban Design" promoting the conceptual basis for communities to adopt specific urban design standards. Such standards would be initiated and promoted from the local residential and business interests. The purpose is to enhance the local sense of identity and place as well as increase the collective appearance and value of existing and newly developing properties. This information brochure and Growth Center Community planning is an opportunity for citizen involvement in community design. The Planning Commission is prepared to assist these community organizations in realizing their ideas and standards.

In 2002, Councilman Boneno established a committee to study the area around the New Bluebonnet Extension. The committee addressed Urban Design along the new Bluebonnet Corridor, and on April 24, 2002 the Metropolitan Council adopted the Urban Design District 1 (UDD1) Resolutions. The area along Bluebonnet Boulevard from Gail Drive to Claycut Bayou was designated as the first Urban Design District. The guidelines for development are designed to

strengthen the physical and economic character of the neighborhood by mitigating or avoiding functional and architectural incompatibility of buildings or services.

In May 2007, the Metropolitan Council adopted the Government Street Urban Design Overlay District. The area covered by the district includes Government Street from Interstate I-10 to Jefferson Highway and along Jefferson Highway from Government Street to Claycut Road. The guidelines for development are designed to strengthen the physical and economic character of the corridor by promoting and encouraging consistency in the quality of design. Guidelines covered such aspects of urban design as building orientation and height, landscaping, parking areas, lighting, signage, and transportation compatibility.

In October 2007, the Metropolitan Council adopted two ordinances that established Old South Baton Rouge Overlay Design Districts, Four and Five. One ordinance addresses the area along Nicholson Drive from Chimes Street, to the south, to Interstate I-10, to the north. A second ordinance covers the area designated as Growth Center 8 in the Horizon Plan which is located immediately north of the Louisiana State University campus and includes the intersections of Highland Road with Chimes Street, State Street and West Roosevelt Street. The guidelines for development are intended to promote consistency in the quality of design and compatibility with the existing character of the area and the neighborhood residents' vision as emerged through the Old South Baton Rouge Revitalization Planning process. Guidelines covered such aspects of urban design as landscaping, parking areas, lighting, service areas, signage, transportation compatibility, and building orientation, siting, scale and height.

In February 2008, the Metropolitan Council adopted Florida Boulevard Urban Design Overlay District Six. The ordinance addresses the area along Florida Boulevard from North Foster Drive to Flannery Road. The guidelines for development are designed to mitigate or avoid incompatible land uses in development and redevelopment. Guidelines covered such aspects of urban design as sidewalks, lighting, signage, parking, fencing, exterior building materials, and landscaping.

In March 2008, the Metropolitan Council adopted an ordinance that established the Arts and Entertainment District. This district is bounded by North Boulevard (including Galvez Plaza) to the south, Main Street to the north, the west edge of River Road to the west and to the western most right of way line of Fourth Street to the east. The guidelines for development are intended to create a well-defined destination attraction and vibrant commercial centerpiece within Downtown, with a thematic focus and balanced mix of arts and entertainment venues and activities. Guidelines covered such aspects of urban design as architectural elements, storefronts, streetscape standards, lighting, parking lots, sidewalks, service areas, signage, and noise.

In June 2008, the Metropolitan Council adopted an ordinance that established the Jefferson Highway Urban Design Overlay District. The area covered by the district includes lots fronting the south side of Jefferson Highway from the North Branch of Ward Creek to Bluebonnet Blvd. The guidelines for development are intended to mitigate or avoid functional and architectural incompatibility of

buildings or uses. Urban design guidelines cover such aspects as architecture, minimum lot areas, building siting and orientation, streets, sidewalks, signage, parking and landscaping.

This action item is currently being implemented through the initiative of councilpersons. Council members Cascio, Collins-Lewis, and Walker initiated the process for the designation of Old Hammond Highway as an Urban Design District/Overlay District in February of 2009 and have begun regular committee meetings. The final overlay district provisions were enacted in June of 2010 and incorporated into the Unified Development Code.

The Poets and Philosophers neighborhood near the Perkins Road overpass has begun the process for designation as an Urban Design District/Overlay District and had their first meeting in June of 2009. This neighborhood committee name has changed to Suburb Hundred Oaks Addition. This committee is in the process of conducting a neighborhood survey on community issues and concerns. The committee finalized a Neighborhood Plan in July of 2010.

Regional and Community Growth Centers have been reassessed and delineated on a parcel by parcel basis to reflect underlying zoning and land use. Growth Centers as well as other identified districts and corridors are being analyzed for their sense of place and identity in the community. The Growth Center Community Planning Process is currently the primary vehicle for establishing Urban Design Districts within the Parish.

Growth Center Community Planning meetings present a variety of tools available for citizens to use in a community design effort. These tools include bicycle and pedestrian design, landscape improvements, and possible guidelines for building materials, lighting, parking, and signs. In addition, Planning Commission staff offers guidance and assistance for citizens interested in initiating community planning efforts within the Growth Centers.

The community-based planning effort involves residents, businesspeople, landowners, and patrons of each Growth Center working together as a committee to identify specific design assets and challenges within their community. The committee will then work with the Planning Commission to identify the proper tools available to address those assets and challenges. Using this framework and professional assistance, the committee can then create a set of urban design guidelines to be used by the Planning Commission when reviewing future development and redevelopment.

LU4.B **UD Guidelines.** Prepare urban design guidelines for development, renovations and revitalizations within designated urban design districts to ensure compatibility of new development and redevelopment with adjacent structures and land uses, and to enhance visual attractiveness of the districts and corridors. Guidelines for development and redevelopment in designated corridors and districts should provide a unified set of urban design guidelines and planning analyses indicating intended uses and appropriate changes in existing zoning. Urban design guidelines should protect and improve the integrity of stable and developing neighborhoods and promote development and improvement of public places and

structured open spaces such as parks, plazas, community centers, schools, commercial areas, churches and other gathering places for interaction among people.

Horizon Action Year. 1995

Lead Agency. Planning Commission

Status. Ongoing

Action integrated into Action Item LU4.A.

On April 24, 2002, the area along Bluebonnet Boulevard from Gail Drive to Claycut Bayou was designated as the first Urban Design Overlay District. The guidelines for development are designed to strengthen the physical and economic character of the neighborhood by mitigating or avoiding functional and architectural incompatibility of buildings or services.

Since the first urban design *overlay* district was designated by the Metropolitan Council, the Planning Commission Staff has assisted council members in establishing ~~five~~ *seven* additional urban design overlay districts in East Baton Rouge Parish. An Urban Design District was established along Bluebonnet Boulevard to continue the aesthetic quality through the length of the corridor.

The Planning Commission Staff assists in the establishment of Urban Design Districts and Urban Design Overlay Districts. Urban Design ~~Overlay~~ Districts regulate permitted uses as well as design elements. Urban Design *Overlay* Districts only regulate design and all permitted uses remain the same.

The Planning Commission Staff will continue to assist communities around the parish in establishing Urban Design Guidelines through the Growth Center Community Design Program.

In 2008, the Planning Commission Staff has begun the creation of an Urban Design Handbook, highlighting the processes necessary for the creation of an Urban Design District or Overlay District. In January 2009, the Urban Design Handbook was completed and has been distributed to interested groups throughout the city.

Staff has developed a Growth Center Toolbox, a document designed to give residents and merchants within our twenty-nine (29) Growth Centers the tools for economic development and revitalization in those regions.

LU4.C Landscape Regulations. Periodically evaluate the landscape regulations of the UDC to determine their effectiveness in maintaining, enhancing, restoring and creating landscape environments that improve the visual quality of residential, commercial and industrial areas, and public places. Propose revisions to the landscape guidelines and regulations to ensure protection and enhancement of the aesthetic and visual quality of the Parish.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works - Office of Landscape and Forestry

Status. Ongoing

The Landscape Ordinance has been included within the Unified Development Code of Baton Rouge. The UDC consolidates the numerous ordinances that pertain to development and land use within the Parish of East Baton Rouge.

In 1997, the Tree Commission (established by the Metropolitan Council) initiated an "East Baton Rouge Tree Registry". This Registry is designed to enlist public participation in identifying those trees which, by virtue of their size, age, historic significance, or other uniqueness, can be recognized as being the most noteworthy representatives of their kind in E. B. R. Parish. This proposal is designed to enhance public awareness of the importance of significant trees to the community and to provide some inducement for the enhanced care and protection of significant trees owned by private citizens. This proposed amendment to the Landscape Ordinance is an effort to fulfill the Horizon Plan Goals, Objectives, and Action Items regarding development of landscape standards and preservation/management incentives for private development and privately owned unique natural areas.

The Landscape Regulations including the bufferyard and parking lot standards were amended in December 1997. Changes are considered minor yet significant in terms of accomplishing the intent of these standards to set reasonable criteria for improved design of these urban elements.

In October 2000, The Tree and Landscape Commission created an Ad Hoc Committee charged with the review of the Unified Development Code Tree and Landscape components. In May, 2002 proposed amendments were forwarded to the Planning Commission staff and Zoning Advisory Committee for review.

In August 2003, the Metropolitan Council adopted new Landscape Ordinance regulations into Chapter 18 of the Unified Development Code. Revisions are considered major and resulted in significant strengthening of the requirements. Implementation of the new code began November 14, 2003.

On July 1, 2005, Department of Public Works began collecting a \$50.00 Review Fee per Landscape Ordinance Requirements.

As of May 2008, the Department of Public Works staff, along with the Planning Commission staff and the Zoning Advisory Committee, was in the process of revising the current Landscape Ordinance (UDC Chapter 18) to reflect recent changes in stormwater management requirements.

In early 2009, the Metro Council adopted revisions to the Landscape Ordinance (UDC Chapter 18) that reconciled that code with previously adopted revisions for stormwater quality and parking.

LU4.D

Streetscape Design Plan. Prepare and adopt a parish-wide Streetscape Design Plan to develop performance guidelines, techniques, and procedures for implementing a coordinated streetscape improvement program for major corridors such as:

- Florida/Government;
- Airline Highway;
- I-10/I-12/I-110;
- Plank Road;
- Scenic Highway;
- Highland Road;
- Nicholson Drive;
- Arts and Entertainment District;
- Jefferson Highway Urban Design Overlay District;
- Florida Boulevard Urban Design Overlay District;
- Perkins Road Overpass Corridor;
- North Sherwood Forest Corridor; and
- Others.

Horizon Action Year. 1995

Lead Agency. Planning Commission

Status. Ongoing

As a pilot program, the Office of Landscape and Forestry has worked with the Mid-City Merchants Association in the development of a program of streetscape enhancement through the installation of identifying banners along key streets in the Mid-City district (Florida and Government streets are both included in the Horizon corridor listings). The banners were installed in February, 1996 and provide a regional identifier as well as providing aesthetic enhancement and economic stimuli in the Mid-City region. The banners, incidentally, are placed in streets whose narrow rights-of-way preclude traditional street tree or vegetative enhancement techniques. Attention should be given to timely maintenance in order that this element of streetscape design remains a positive visual factor.

The Office of Landscape and Forestry implemented Phase 1 of Florida Boulevard Landscape Renovation in October of 1997, a joint project with Baton Rouge Green, the City-Parish and the Florida Boulevard Association. Phase 2 was implemented in 1998.

The Florida Boulevard Economic Development District (FBEDD) was created by Louisiana's legislature to guide the revitalization and economic growth along Florida Boulevard. The FBEDD Board retained the LSU School of Landscape Architecture's Urban Design Studio to create a plan recommending economic development strategies and design improvements.

As a result of the first Horizon Plan Five-Year Update, the responsibility for implementation for LU4.D was transferred to the Planning Commission. As part of the Urban Design Program the Planning Commission intends to develop

streetscape design guidelines. These guidelines will be developed in coordination with a number of agencies and organizations and will be applicable to the entire City-Parish (see LU4.A and LU5.E).

The Growth Center Community Planning Program, which began in 2003 and will continue through 2007, is a method for communities to identify urban design elements to include in possible Urban Design Guidelines for a streetscape design plan. (See LU4.F)

In 2005, the Office of the Mayor-President initiated the Smart Growth Partnership in East Baton Rouge. This program intends to foster increased communication between various public agencies and community leaders on the topic of smart growth in Baton Rouge. This effort is based on an audit of the Unified Development Code performed by the Smart Growth Leadership Institute. A Street Design subcommittee has been formed to discuss the audit's recommendations, and a planning commission staff member participates in regular meetings. It is the intention of this subcommittee to formulate recommended action items to the Planning Commission for review.

An Urban Design Handbook has been completed and is located on the Planning Webpage under Urban Design. This manual will assist professionals and educate the public about smart growth, landscape, and design guidelines. Issues addressed by the Urban Design Handbook include signage, landscape, lighting, parking, transportation, building materials, and fencing. Action items in the Horizon Plan call for citizen participation in order to maintain or establish neighborhood identity through Urban Design Guidelines.

In 2008, the Metropolitan Council approved an amendment to the Unified Development Code for the establishment of the Florida Boulevard Urban Design Overlay District, relative to Design Guidelines and Overlay District Boundaries. The Ordinance was adopted on February 27, 2008.

The Metropolitan Council approved an amendment to the Unified Development Code to establish the Arts and Entertainment District. The ordinance was adopted on March 19, 2008.

The Jefferson Highway Urban Design Overlay District was approved by the Planning Commission on May 19, 2008, and was approved by the Metropolitan Council on June 18, 2008. This district includes lots fronting the south side of Jefferson Highway from Wards Creek to Bluebonnet Blvd. Additionally, the Jefferson Highway Urban Design District was approved by the Metropolitan Council on June 18, 2008 which created the actual boundaries of the District as listed above.

The Planning Commission Staff continues to cooperate with The Downtown Development District on the downtown streetscaping program to incorporate landscaping, signage and lighting to enhance aesthetics to encourage development.

The Planning Commission Staff participated in a Government Street Amenities Committee along with members of the Center for Planning Excellence, the Mid City Merchant Association, the Downtown Development District and the Mid City Redevelopment Alliance. The Government Street Amenities Committee has developed a list of desirable elements to be added to the streetscape along Government Street, specifically between I-110 and Jefferson Highway. The Planning Commission Staff continues to meet with the Government Street Amenities Committee which has began the initial process of implementing streetscape improvements along Government Street.

In 2009, the Urban Design Handbook was updated to include model ordinances for the urban design and the urban design overlay districts.

NEIGHBORHOOD AND SUBAREA PLANNING

LU5.A Neighborhood Services. Establish a Neighborhood Services Program to provide outreach planning services and assistance to neighborhoods and community organizations, civic associations, business groups and other citizen groups interested in improving their neighborhood areas. Activities to initiate this program would include, but not be limited to the following:

- Compile information on programs, techniques and resources available for neighborhood revitalization and improvement;
- Provide a centralized clearinghouse for programs and activities that impact neighborhoods;
- Create Neighborhood Planner Position;
- Improve communications with neighborhood and civic associations; and
- Encourage the creation of neighborhood organizations and activation of innovative neighborhood improvement programs.

Horizon Action Year. 1995

Lead Agency. Office of Community Development

Status. Ongoing

The Office of Community Development has compiled information on programs, techniques, and resources available for neighborhood revitalization and improvement through its Consolidated Plan and Strategy (CPS) planning and grant application process.

The OCD has also compiled on paper and in its Community Development Geographic Information System (CDGIS) information on community development organizations, environmental conditions, hazards, and opportunities in neighborhoods. The CDGIS output is made available to community organizations on an ad hoc basis depending upon staff time availability.

OCD is continues to work with the Citizen Advisory Council (CAC) membership in re-energizing the organization to serve as the needed catalyst for innovative neighborhood improvement programs.

The Office of Community Development is currently soliciting input on its Plan to utilize Federal CDBG and other funds. The agency has created a survey which is being distributed at FUTUREBR meetings across the City-Parish, and will use the results of the survey to target its funding over the next 5 years.

LU5.B

Federation CA Promotion. Support efforts by the Greater Baton Rouge Federation of Civic Associations and other citizen organizations to promote neighborhood preservation and improvement. Establish a registry of neighborhood organizations and notification system for periodic communications with the organizations by the City-Parish.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Neighborhood Registry, which was created in 1993, is updated annually. The registry includes information listing the association or group name, classification, contact person, address, city, zip code, home phone, work phone, planning district, subarea and source; and Council District. The registry is updated each February.

The Planning Commission also gives presentations about various planning issues to the Federation. In addition, the Federation is represented on both the Zoning Advisory Committee and the Brownfields Steering Committee and is included in most major code revisions.

LU5.C

CIP/CDBG Coordination. Coordinate public expenditures, including the Capital Improvements Program and Community Development Block Grant program, to achieve timely and visible improvements that address existing needs in targeted neighborhoods, including but not limited to those neighborhoods identified as Revitalization and Redevelopment Target Areas in the Housing Element of Horizon Plan.

Horizon Action Year. 1994

Lead Agency. Office of Community Development

Status. Ongoing

The Office of Community Development has completed its five-year Consolidated Plan and Strategy 2010-2014 (CPS) and Action Plans for 2010 which includes capital improvements. The CPS and Action Plans serve as the grant applications for U.S. Department of Housing and Urban Development's Community Planning and Development entitlement grants. The design and construction of capital improvements are coordinated between Community Development, the Department of Public Works (DPW), and other public agencies.

Infrastructure improvements under the CPS Neighborhood Capital Improvements activity are primarily directed to low to moderate income areas including, but not limited to, those neighborhoods identified as Revitalization and Redevelopment Target Areas.

During the 2008 program year, OCD earmarked approximately \$500,000 for infrastructural activities under the Stimulus/Recovery Act (CDBG-R) which have been allocated to the 75th Avenue Sidewalks Project. This activity is currently in the construction phase and is consistent with the OCD Capital Improvements project objectives.

LU5.D Public Participation CIP/CDBG. Encourage public participation by neighborhood organizations and citizens to expand input to the City-Parish's funding programs including the Capital Improvements Program and Community Development Block Grant Program.

Horizon Action Year. 1992-93

Lead Agency. Office of Community Development

Status. Ongoing

The Office of Community Development exceeded the regulatory requirements for public participation in the development of the five-year Consolidated Plan and Strategy 2010-2014 and annual Action Plan for 2010. The CPS and Action Plan serve as the application for four U.S. Department of Housing and Urban Development entitlement grants: Community Development Block Grant, Home Investment Partnerships, Housing Opportunities for Persons with AIDS, and Emergency Shelter Grants. State administered Emergency Shelter Grants are coordinated with the CPS. A Public Participation Plan was included in the CPS 2010-2014. Continuum of Care Supportive Housing Grants are also subject to public participation requirements. Community Development advertises public hearings in local newspapers, its web-site, and in its periodical newsletters.

The Office of Community Development did a new housing and community needs survey during the development of the Consolidated Plan and Strategy 2010-2014. Public input was solicited through surveys placed at libraries, community centers, and Head Start Centers. The survey was also posted on the City-Parish website and distributed at Citizen Advisory Council meetings and at City-Parish Community Comprehensive Planning meetings. The survey results were used in developing project proposals and priorities for the CPS and Action Plan 2010.

Community Development also encourages public participation by sponsoring a Citizens Advisory Council for Community Development (CAC) on entitlement grants. The CAC's 57 members are comprised of citizens appointed by each council person, and by representatives from various non-profit organizations and neighborhood groups. Announcements and minutes of the CAC are mailed to the members and interested organizations. Additional input is obtained through meetings of the Capital Area Alliance for the Homeless (CAAH).

OCD plays a key role in the Mayor's Operation Restore Pride (ORP) activities to maximize the impact of its Capital Improvement Program and also reinforce the CAC membership forum.

LU5.F **Implement Neighborhood Plans.** Work with neighborhood groups to implement neighborhood plans through zoning modifications, public improvements, and incentives for development, redevelopment, and private improvements that are consistent with neighborhood and subarea goals and plans.

Horizon Action Year. 1995

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission Staff continually meets with Neighborhood Groups and Civic Associations to promote Neighborhood Planning. The intent is to provide assistance and support to residents, business owners, and landowners within defined neighborhoods to accomplish the following:

- redevelop declining neighborhoods
- evaluate the land use of vacant property for appropriateness and recommend changes where applicable, and
- protect and enhance the integrity, character, and interrelationships among the business community and residents underscored by the neighborhood concept

In 2008, the Planning Commission created and implemented, with the help of community and neighborhood groups, two Urban Design Overlay Districts and One Urban Design District. This included the Arts and Entertainment District Urban Design Overlay District, the Jefferson Highway Urban Design Overlay District, and the Jefferson Highway Urban Design District. The Poets and Philosophers neighborhood near the Perkins Rd Overpass began the process for designation as an Urban Design District/Overlay District. This neighborhood committee name has changed to Suburb Hundred Oaks Addition. This committee is in the process of conducting a neighborhood survey on community issues and concerns. The committee finalized a Neighborhood Plan in July, 2010.

LU5.G **Improve Aesthetics.** Improve the image and environmental and aesthetic quality of targeted neighborhood and subareas through the repair and improvement of public streets, sidewalks, sanitary sewers, storm drainage facilities, parks, street tree planting projects, and construction of Greenlink systems for pedestrians, joggers, and cyclists. This process should be coordinated through the CIP process in establishing priority locations and projects for implementation in targeted neighborhoods.

Horizon Action Year. 1996

Lead Agency. Department of Public Works

Status. Ongoing

In May 1996, a Bicycle/Pedestrian Plan was presented by Urban Systems Associations, Inc. (with the assistance of the Bicycle Federation of America) to the Capital Region Planning Commission. The Bicycle/Pedestrian Plan includes five bike lanes to be constructed. The plan was adopted by the Metropolitan Council in August, 1996. Three (3) bicycle paths are underway. The Dalrymple Drive path will be improved and the University Lake path will be rehabilitated. The River Road-Levee Multi-Use Path between Farr Park and downtown is underway. Phase I from Skip Bertman Drive to downtown has been constructed and Phase II from Farr Park to Skip Bertman is being designed and has been funded for construction. In addition to the Bicycle/Pedestrian Plan, additional walkways and bike paths are being added as a result of the Traffic Calming program.

Sidewalks are included in all new residential construction and street trees are also required in Traditional Neighborhood Developments. On most public street improvement projects sidewalks are constructed as an integral part of the improvement. Many of the major projects include landscaping and lighting.

Work is also being done to rehabilitate and/or install sidewalks in several areas, including the Park Forest subdivision and along portions of Scenic Highway. Landscaping projects are being placed in select locations, such as the new North Blvd overpass and Scenic Highway at Swan Road.

Chapter 15 of the UDC was recently revised to include provisions for addressing water quality. New street cross sections are being developed that will allow for stormwater treatment in the street right-of-way. The Landscape chapter of the UDC is also being revised to incorporate water quality provisions.

As part of the Mayor's Healthy Baton Rouge initiative, 44.2 miles of new shared use paths, bike lanes and bike routes will be added by June 2010. Additionally, new sidewalks and landscaping projects will be announced.

LU5.H

Business Area Revitalization. Provide Technical assistance to business area associations interested in revitalizing commercial and employment areas, to establish coordinated programs addressing needs such as management assistance, area marketing, streetscape and facade improvements, parking, and business expansion and development. Encourage the formation of business associations and work with private developers, business owners/merchant associations, and residents to improve the appearance and functioning of commercial, industrial, and employment areas.

Horizon Action Year. 1995

Lead Agency. Planning Commission

Status. Ongoing

The creation of the Economic and Demographic Research Section now the Economic and Environmental Research Section within the Planning Commission

in 1994 and the formulation of the Strategic Plan for Economic Development in 1995 were initiating projects for implementation of this Action Item. Business and industry representatives worked with neighborhood residents to identify available resources and opportunities and link them to the needs of economically distressed communities.

One of the barriers identified by businesses working to revitalize the Strategic Plan Target Neighborhoods is the large number of abandoned and blighted properties. The Planning Commission applied for and received funding assistance to address this issue through the U.S. Environmental Protection Agency (EPA). The Baton Rouge Brownfields Redevelopment Program focuses on redevelopment of properties underutilized or abandoned due to concerns about contamination. These sites are called Brownfields to distinguish them from undisturbed greenfields. Working with an initial grant of \$200,000, the Planning Commission inaugurated the program in 2000 with a Brownfields Assessment Demonstration Pilot to identify and environmentally assess the sites. In 2003, the Planning Commission acquired an additional \$475,000 in EPA funding to assess and cleanup sites in East Baton Rouge Parish. A Brownfields Steering Committee comprised of members from the business community guides the process that makes technical information available to parties interested in redevelopment of impacted properties. In 2001, the Steering Committee hosted a Brownfields Forum for the business community with the Regional Director of EPA as keynote speaker.

In 2002, a Brownfields Resolution was adopted by the Metropolitan Council. The Resolution requires that buyers of abandoned adjudicated properties clean-up the contaminated sites to a standard which allows for safe reuse and redevelopment.

In 2003, the Planning Commission, in coordination with the Baton Rouge Area Foundation, applied for, but did not receive, a \$1 million EPA Brownfields Revolving Loan Fund to facilitate the cleanup and redevelopment of the Heidelberg Hotel in downtown Baton Rouge. The Planning Commission also partnered with Faith City International Outreach Ministries to apply for a \$93,000 Brownfields Cleanup Grant for a site located at Plank Road and Charles Street. Faith City International Outreach Ministries was awarded over \$97,000 in EPA cleanup funding for this site in 2004.

In 2004, the Planning Commission applied again for a \$1 million EPA Brownfields Revolving Loan Fund to assist in redevelopment of the Heidelberg Hotel. The Planning Commission also applied for a \$200,000 EPA Brownfields assessment grant targeting the Old South Baton Rouge area and approximately \$58,000 in EPA cleanup funding for a site at 1705 Highland Road, targeted for redevelopment by the East Baton Rouge Parish Housing Authority. While the Revolving Loan Fund Grant was not awarded, the Planning Commission did receive over \$258,000 in EPA assessment and cleanup funding to assist the East Baton Rouge Parish Housing Authority's HOPE VI office in their revitalization efforts in the Old South Baton Rouge area.

In 2005, additional EPA Brownfields assessment funding for use throughout East Baton Rouge Parish and cleanup funding for the Mid-City Redevelopment

Alliance office was applied for by the Planning Commission. While the cleanup funding for MidCity Redevelopment Alliance was not awarded, Baton Rouge did receive a \$200,000 EPA Brownfields assessment grant in May 2006.

In 2006, the Planning Commission applied for EPA cleanup funding for the Mid-City Redevelopment Alliance. This funding was not awarded, but a cooperative agreement with the Louisiana Department of Environmental Quality is being developed to fund cleanup at this site.

In 2007, The Planning Commission applied for a \$1 million EPA Brownfields Revolving Loan Fund grant to assist in cleanups throughout Old South Baton Rouge, but was not awarded.

In 2009, the Planning Commission and three regional partners were awarded a US EPA Cleanup Revolving Loan Fund (RLF) Grant. This fund was awarded \$2 million to capitalize the revolving loan fund that is intended to provide access to sub-grants and low interest loans to private, non-profit, governmental and quasi-governmental entities for Brownfields redevelopment in East Baton Rouge Parish and other areas serviced by the partnership. The RLF will provide an ongoing source of capital for cleanup of brownfields properties.

In 2009, the Planning Commission was awarded a grant from Louisiana Department of Environmental Quality to facilitate clean-up of the Mid-City Redevelopment Alliance site, work which is currently underway and scheduled to be complete by July 2010.

In 2010, the Advance and GIS Divisions frequently assist Baton Rouge Area Chamber project managers in property location analysis to draw particular businesses to invest in East Baton Rouge Parish. When the chamber is working with a particular firm, planners assist by providing timely land use information on zoning, lot ownership, interpretation of the Unified Development Code, and mapping.

LU5.I

Subarea Plans. Prepare subarea plans for redevelopment of targeted key commercial employment and special use areas, addressing needs and improvements relating to zoning, traffic access and circulation, parking, transit, outdoor signage, landscaping, and integration with adjacent residential areas, to improve the appearance and productivity of business, special use and employment areas. These areas include the identified growth centers of the preferred growth scenario of Horizon Plan and include but are not limited to the following:

- Downtown;
- Melrose East;
- Airline/I-12;
- I-10 at Essen, Bluebonnet, and Siegen;
- Special use areas, such as the airport, LSU, Southern University, the Pennington Biomedical Research Center, and the Center for Advanced Microstructures and Devices; and
- Others.

Horizon Action Year. 1997

Lead Agency. Planning Commission

Status. Ongoing

The Subarea/Neighborhood Planning Process was initiated in February of 1998 with the adoption by the Metropolitan Council of new land use categories for residential, commercial and office uses. Within the context of this planning process many of these issues will be addressed. Also, an inventory of the characteristics of each of the Horizon Plan Growth Centers and the special use areas was completed.

As of May 1999, the Subarea/Neighborhood Planning Process completed Public Meetings on a Subarea basis in Planning Districts 16, 15, 14 and 13. The Planning Commission has included in the Subarea/Neighborhood Planning Process a survey/questionnaire designed to identify and incorporate public concerns. Staff recommendations of land use category amendments, in keeping with the revised land use classifications adopted by the Metropolitan Council, have incorporated citizen recommendations from survey and public comments regarding factors important to quality of life issues. These recommendations were forwarded to the Planning Commission and Metropolitan Council for Public Hearings prior to final adoption.

The Neighborhood Planning process and the survey/questionnaire and public comments received included an analysis of issues, such as Growth Center identification characteristics, traffic access and circulation, landscaping, commercial employment and special use area characteristics, with the idea of designating land use categories to address the quality of life issues in the neighborhoods.

The City-Parish, the State of Louisiana and the Baton Rouge Area Foundation have joined together to fund and develop a new plan for Downtown called Plan Baton Rouge. The process has been guided by the New Urbanism philosophy and provides a strategy for implementation. On September 11, 1998, the design team of Plan Baton Rouge presented the initial draft report for the revitalization of downtown Baton Rouge.

The year 1999 has also seen the purchase of the Bon Marche shopping center including a series of public charettes designed to elicit public comment and participation in the reinvigoration of this area. The 'Brainstorm Bon Marche' development prospects offer significant hope of providing new enthusiasm for investment in this area of town.

In 2002, the Planning Commission staff completed the Neighborhood/Subarea Planning Process and identified twenty-nine (29) Growth Centers. These Growth Centers were established based on traditional neighborhood planning concepts. The Planning Commission staff also continues to work with various public and private groups to promote smart growth.

In 2002-2007, the Planning Commission staff completed the Community Planning Process for the 29 Growth Centers.

Plan Baton Rouge is now in its tenth year of implementation and Phase Two was launched in September of 2008, led by the urban design firm Chan Kreiger Sieniewicz.

Planning Commission Staff has been assisting the Suburb Hundred Oaks Addition Neighborhood Committee in the creation of a Neighborhood Plan. This effort, begun in 2009, was completed with the adoption of a Plan in *July*, 2010.

See comments pertaining to Action Item LU5.E

LU5.K

Citizen Meetings. Conduct citizen meetings in targeted areas to discuss building and zoning code regulations, and redevelopment and revitalization programs and efforts, and to obtain feedback from the neighborhoods.

Horizon Action Year. 1998

Lead Agency. Office of Community Development

Status. Ongoing

Participation in neighborhood and related meetings, particularly in connection with inner and mid city revitalization and redevelopment programs and efforts has been an ongoing activity of the Office of Community Development (OCD) since 1974.

Citizen meetings include both those held with individual neighborhood organizations, as well as community-based organizations representing groups of organizations involved with related programs and activities of the OCD. In addition to citizen and neighborhood meetings, OCD staff often meets with representatives of neighborhood, nonprofit, and other community-based organizations to discuss needs and goals, obtain feedback, and provide technical assistance for neighborhood initiatives.

OCD sponsors monthly meetings of the Citizens Advisory Council for Community Development (a coalition primarily of neighborhood organizations), and of the Capital Area Alliance for the Homeless (a coalition of nonprofit organizations within the area). Other meetings involving OCD staff included meetings with neighborhood and community-based organizations, public hearings on community needs and program plans, and small group meetings with representatives of community and neighborhood groups.

The OCD also supports the Fair Housing Conference organized by the Urban Restoration Enhancement Corporation, a local community based development organization, and other organizations. The Conference focused on public awareness and enforcement of Fair Housing and Equal Credit laws.

The OCD continues to maintain and update its Internet site, including components that are oriented toward citizen participation and neighborhood/community organization partnership building. Elements of the website include an

announcements section that provides information on various activities - both programs through OCD as well as other related activities being undertaken by citizen groups: a "Community Partners" link by which neighborhood and nonprofit organizations can post information about themselves (and including links to those organizations that have their own web sites), and direct links to other Internet sites offering information and resources of potential benefit to community groups.

The Office of Community Development has participated in the public meetings and workshops for both the FUTUREBR Comprehensive Plan project and the Redevelopment Authority's Community Improvement Plans project. Surveys have been issued and collected which will help OCD direct and target its Federal funds for the next several years.

LU5.L

Historic Preservation. Identify historically significant elements, structures and locations in the community, and incorporate methods for preservation of these elements, structures and locations within the Subarea and neighborhood planning process, and in the creation of corridor and overlay districts.

Horizon Action Year. 1998

Lead Agency. Planning Commission

Status. Ongoing

A East Baton Rouge Parish Historic Preservation Commission (HPC) was established by the Metropolitan Council in August, 2004. The HPC is considered a part of the planning functions of the City-Parish Government, and is administered by the staff of the Office of the Planning Commission.

The goals of the East Baton Rouge Parish Historic Preservation Commission are as follows:

- Protect, enhance, and perpetuate resources that represent distinctive and significant elements of the city's historical, cultural, social, economic, political, archaeological, and architectural identity;
- Insure the harmonious, orderly, and efficient growth and development of the City-Parish;
- Strengthen civic pride and cultural stability through neighborhood conservation;
- Stabilize the economy of the City-Parish through the continued use, preservation, and revitalization of its resources;
- Protect and enhance the city's attractions to tourists and visitors and the support and stimulus to business and industry thereby provided;
- Promote the use of resources for the education, pleasure and welfare of the people of the City of Baton Rouge/Parish of East Baton Rouge;
- Provide a review process for the preservation and appropriate development of the City-Parish's resources.

With the implementation of Plan Baton Rouge well underway, historic restoration guidelines have been incorporated into the process of revitalization of the downtown area.

In August 2010, the Historic Preservation Commission established the Historic Preservation Commission Strategic Planning Committee. The Committee will reflect on the six (6) years since the creation of the HPC and strategically analyze improvement opportunities for the HPC.

LU5.M In-fill Development. Guide growth and development to encourage Infill Development in established urban areas and coordinate with "2010 Land Use Plan".

Horizon Action Year. 1998

Lead Agency. Planning Commission

Status. Ongoing

The Unified Development Code was amended to address Infill Development within the revised Planned Unit Development and adopted Small Planned Unit Development requirements. The Planning Commission participated in the Plan Baton Rouge planning process which considered Infill Development as an integral part of the plan. The Planning Commission and Metropolitan Council approved new zoning regulations in order to allow cluster development.

The Baton Rouge Brownfields Program encourages infill development through the redevelopment of properties that have been idle or abandoned due to the fear of real or perceived environmental contamination. In 2002, the Planning Commission received a one-year extension of its \$200,000 Brownfields Assessment Pilot Grant. In 2002, the Planning Commission also received a \$100,000 Underground Storage Tanks (UST) fields grant to remediate properties along North Boulevard. This grant was completed in July 2004. In 2003, the Planning Commission was awarded a \$400,000 Brownfields Assessment grant. In 2005 the Planning Commission was awarded a \$200,000 Brownfields Petroleum Assessment Grant for the Old South Baton Rouge area. This grant will assist the East Baton Rouge Parish Housing Authority in its efforts to revitalize this area. The Planning Commission was awarded a \$200,000 Brownfields Hazardous Assessment Grant for parishwide use in 2006. The Planning Commission has also partnered with four (4) local non-profit organizations to acquire brownfields funding to cleanup four (4) infill properties.

The City-Parish also encourages infill development through the Growth Centers preferred growth scenario. The Growth Centers encourage development in areas with existing development and infrastructure. The Planning Commission has created a "toolbox" of incentives and design standards that are applicable to Growth Centers. These measures are intended to stimulate revitalization in these areas.

In June 2009, the Planning Commission and Metropolitan Council approved an amendment to the Unified Development Code that provides for an Infill/Mixed Use Small Planned Unit Development district for developments less than 2.5 acres.

During 2010, the Parish Attorney clarified and gave an opinion regarding the signing of plats. The conclusion was that it is acceptable to sign plats approving non-conforming lots under certain stipulations (i.e. Exchange of Properties that are currently two non-conforming lots can be approved. As long as no new non-conforming lot is created, the approval can be granted.) This opinion will assist developers in the creation of infill projects that would not otherwise be possible due to the lot size standards of the UDC.

LU6.A Linear Subarea Plans. Create subarea plans for linear commercial areas, including the Florida Boulevard/Government Street Corridor, Plank Road, and Scenic Highway, as part of the Neighborhood and Subarea Planning program (See LU5.I). Plans should encourage improvements and redevelopment, restructuring and relandscaping of older strip commercial areas and shopping centers.

Horizon Action Year. 1997

Lead Agency. Planning Commission

Status. Ongoing

Creating subarea plans for linear commercial areas is included in the Growth Center Community Planning Process. Sections of Florida Boulevard, Government Street, Plank Road and Scenic Highway are included in Growth Centers. Redevelopment of older strip commercial areas and shopping centers would be included in urban design guidelines as part of the Growth Center Community Planning Process.

A public meeting was held in January of 2004, to unveil the Government Street Master Action Plan. This master plan addressed such issues as traffic calming, parking, landscaping, signage, and pedestrian circulation, for the purpose of visually enhancing Government Street and making it more conducive for pedestrian interaction.

The Planning Commission staff worked with community stakeholders on the Government Street Corridor Study. This study includes analyzed the Government Street Corridor from Interstate 110 to Jefferson Highway. The purpose of the study is to establish urban design guidelines for the area.

The Government Street Urban Design Overlay District was approved May 23, 2007, and became effective September 1, 2007.

The Community Planning Process continued with the completion of Growth Centers, 18, 19, 20, 21 and 22. Several Special Studies were also initiated and include: Highland Road; Florida Boulevard; and River Road.

As part of the FUTUREBR process, the Team conducted Small Area Workshops for the areas around Broadmoor-Cortana, MidCity and the Medical District. Each of these areas constitutes a Linear Plan and strategies will be developed from these workshops which will be integrated into the FUTUREBR Plan. These strategies will assist in the redevelopment of these areas.

TRANSPORTATION PLANNING

LU6.B **Linear Subarea Design.** Prepare design guidelines to improve the appearance of linear commercial areas and to make them more attractive to pedestrians.

Horizon Action Year. 1995

Lead Agency. Planning Commission

Status. Ongoing

Several Action Items involve the development of urban design guidelines for East Baton Rouge Parish. Design criteria are being considered for areas within public rights-of-way along street corridors as well as for identifiable subareas of the community. These design guidelines are being created and promoted as a means of protecting and improving the visual quality of the various areas while adding a sense of regional identity to Baton Rouge neighborhoods and commercial areas.

The Subarea/Neighborhood planning process included an analysis of the design guideline potential for major linear commercial corridors, as well as Growth Centers.

In 2002, the Unified Development Code was amended to include urban design guidelines for the Bluebonnet Corridor Urban Design District One (UDD1) and Urban Design District Two (UDD2) along the Southwesterly side of Highland road between Lee Drive and Duplantier Boulevard. Both district guidelines include street planting requirements that would enhance the pedestrian environment.

In 2004, the Unified Development Code was amended to include Urban Design Overlay District Two (UDOD2) design guidelines along Bluebonnet Boulevard from Claycut Bayou to Airline Highway. ODOD2 guidelines include street planting requirements that would enhance the pedestrian environment.

In 2007, the Unified Development Code was amended to include Urban Design Overlay District Three (UDOD3) design guidelines along Government Street from Interstate 110 to Jefferson highway. UDOD3 guidelines include landscaping, building orientation and siting, and sidewalk provisions that would enhance the pedestrian environment.

In 2007, the Unified Development Code was amended to include Urban Design Overlay Districts Four and Five (UDOD4, UDOD5) design guidelines in Old South Baton Rouge on Nicholson Drive and around North Gate. UDOD4 and UDOD5 guidelines include landscaping, building orientation and siting, and sidewalk provisions that would enhance the pedestrian environment.

In 2008, the Unified Development Code was amended to include Urban Design Overlay District Six (UDOD6) design guidelines along Florida Boulevard from North Foster Drive to Flannery Road. UDOD6 guidelines include landscaping and sidewalk provisions that would enhance the pedestrian environment.

In 2008, the Unified Development Code was amended to include Urban Design Overlay District Seven (UDOD7) design guidelines in downtown Baton Rouge bounded by North Boulevard (including Galvez Plaza) to the south, Main Street to the north, the west edge of River Road to the west and to the western most right of way line of Fourth Street to the east. UDOD7 guidelines include landscaping, building orientation and siting, lighting, and sidewalk provisions that would enhance the pedestrian environment.

In 2008, the Unified Development Code was amended to include Urban Design Overlay District Eight (UDOD8) along Jefferson Highway. The area covered by the district includes lots fronting the south side of Jefferson Highway from the North Branch of Wards Creek to Bluebonnet Road. UDOD8 guidelines include landscaping and sidewalk provisions that would enhance the pedestrian environment.

In 2008, the Unified Development Code was amended to include Urban Design Overlay District Eight (UDOD8) along Jefferson Highway. The area covered by the district includes lots fronting the south side of Jefferson Highway from the North Branch of Wards Creek to Bluebonnet Blvd. UDOD8 guidelines include landscaping and sidewalk provisions that would enhance the pedestrian environment.

Linear subarea design, in the form of an Urban Design Corridor, is one of the tools available for communities to use in the Growth Center Community Planning Program.

The Growth Center Planning Process provides outreach to local businesses. Growth Center public meetings encourage business owners to participate in neighborhood planning and provide a forum to discuss urban design opportunities with Planning Commission staff and Metropolitan Council members.

In 2010, the Unified Development Code was amended to include Urban Design Overlay District Nine (UDOD9) along Old Hammond Highway. The area covered by the district includes lots fronting the both sides of Old Hammond Highway from Airline Highway to Sherwood Forest Blvd. UDOD9 guidelines include landscaping and sidewalk provisions that would enhance the pedestrian environment. This Proposed District was approved by Planning Commission in May 2010 and was adopted by the Metropolitan Council in June 2010.

ECONOMIC DEVELOPMENT

LU7.A C/P & Business Co-ord. Improve methods for ongoing communication and coordination between the City-Parish and business community to encourage businesses located in the parish to remain and expand. Promote economic development efforts for business retention and expansion in keeping with the policies of the Comprehensive Plan.

Horizon Action Year. 1994

Lead Agency. Planning Commission

Status. Ongoing

The Economic and Environmental Research Section within the Planning Commission recruited several business, industry and retail association representatives to become involved in local and coordinated economic development planning efforts by joining an Overall Economic Development Program (OEDP) Committee. The OEDP was phased out in 2000 and replaced with the Brownfields Steering Committee, whose members, as business leaders, are charged with the mission to promote Brownfields Redevelopment in the community. This committee advises the Planning Commission about policy regarding Brownfields redevelopment issues and is the link to the greater business community through the Brownfields Forums. The forums to be sponsored by business organizations will encourage communication among interested parties in business, real estate, and government about regulatory and economic barriers to redevelopment. The first forum was held in December, 2001 with Gregg Cooke, Regional Administrator for the U.S. Environmental Protection Agency as keynote speaker.

In 2003, a grant-funded Brownfields brochure was completed. This brochure focuses on the Baton Rouge Brownfields Program as a redevelopment tool, provides information regarding development incentives and showcases local Brownfields success stories. This brochure was updated in 2008 and is now available to the public.

Communication between the business community and the City-Parish also takes place through the Enterprise Zone Program, which is administered by the Planning Commission. Enterprise Zone Program information is made available to local businesses at its neighborhood/subarea meetings. The Enterprise Zone application process has been streamlined and the Economic and Environmental Research Section is now able to spend more time in outreach to local businesses particularly small businesses that are unaware of the program or reluctant to apply and projects dedicated to employment of residents of low income neighborhoods.

From 2003 through 2007, the Growth Center Planning Process provided outreach to local businesses. Growth Center public meetings encouraged business owners to participate in neighborhood planning and provided a forum to discuss urban design opportunities with Planning Commission staff and Metropolitan Council members. The Community Planning Process will continue to provide citizens with the opportunity to participate in the planning and development of their parish. The focus of the Process over the next five years will be sustainability.

LU7.B Long-Range Economic Development. Develop a detailed long-range economic development strategy for the City-Parish and work plan for coordination of efforts among the City-Parish, Chamber of Commerce, Downtown Development District, Louisiana Department of Economic Development, and other organizations. Provide leadership in coordinating economic development. Solicit support from private and non-profit sectors and public agencies.

Horizon Action Year. 1994

Lead Agency. Planning Commission

Status. Ongoing

The creation of the Economic and Environmental Research (EER) Section within the Planning Commission in 1994 and the adoption of the final Strategic Plan for Economic Development in 1995 initiated implementation of this action item. The Strategic Plan is a "detailed long-range economic development strategy for the City-Parish," and it brings together and coordinates efforts among a number of local and state agencies and organizations, including the Chamber of Commerce and the Louisiana Department of Economic Development. With completion of the Plan in 2000, the EER Section has focused on Brownfields and Enterprise Zone as sustaining programs.

LU7.C

DDD Implementation. Implement the improvements identified in the Riverfront Development Plan and Fourth Street Master Plan to tie together and enhance the attractions in the area, including the Baton Rouge River Center, Riverboat Landing, Old State Capitol, Louisiana Arts and Sciences Museum, U.S.S. Kidd and Nautical Historic Center, Argosy Atrium, and State Capitol Complex-Capitol Park.

Horizon Action Year. 1992-93

Lead Agency. Downtown Development District

Status. Ongoing

Under Planning and Construction

The state is working on plans to construct a new amphitheater adjacent to the Welcome Center. The amphitheater will have the capacity of 3,000-5,000 individuals. In preparation of the site for the new theater, the AZ Young Building has been razed. A new headquarters for the Department of Economic Development is also being planned on the previous Insurance Building site adjacent to the historic Spanish Town neighborhood.

Welcome Center Park - A new public green-space located within the Capitol Park in Downtown Baton Rouge will serve as open space for active and passive recreation and public gathering. The space is approximately 4 acres adjacent to the Capitol Park Welcome Center, just to the south of the Pentagon Barracks. The plan includes a Great Lawn oval berm, flanked by three Legacy Live Oak trees and a terrace with views to the Mississippi River. A well defined circulation corridor from the State Parking Garage to the Welcome Center is lined with architectural cast stone "Art Walls" to house future public art exhibits. The corridor is terminated by a future Information Kiosk to be part of the Downtown way-finding signage system. Paved circulation across the Great Lawn oval towards the State Capitol and through the Huey Long Gardens building is another key element of the design. The park includes a new green space in place of a demolished surface parking lot that ties the Great Lawn to the LaSalle Building. The space is planned for everyday passive use and for programmed events such as the State Library's annual Book Festival of other major outdoor gatherings. Lush landscaping and tree plantings will define the space and ample seating and a dining terrace compliment the park design.

The long-planned park on the north end of downtown is underway and is expected to be completed by the end of 2010.

Additional Development

Other development initiatives underway with downtown Baton Rouge include:

LOUISIANA ARTS AND SCIENCE MUSEUM PLANETARIUM AND SPACE THEATER

The ground-breaking ceremony for this state-of-the-art facility was conducted in October 2000. The facility opened in 2003 offering planetarium shows and large format films. The center is projecting 200,000 annual visitors.

The LASM has received a number of endowments for the planetarium's construction and operation: (1) Pennington Foundation, (2) McMains Foundation and (3) Exxon Mobile. The gifts for the planetarium received to date total more than \$2 million.

The construction budget for the facility was through the City of Baton Rouge and the State of Louisiana.

Nearly \$200,000 in state capital outlay funds have been approved for LASM. The funds are to be used for improvements to the area vacated by the steam locomotive being relocated to the Tioga Heritage Museum.

The Downtown Development District is working with Louisiana Art & Science Museum to coordinate improvements to the North Boulevard/River Road intersection and the area currently occupied by the locomotive. The project will enhance the pedestrian crossing and create a link to the Florida Street/River Road intersection and the levee-top via a multiuse pathway.

BATON ROUGE RIVER CENTER EXPANSION

The expansion was under the design of the architectural firms of Post Architects, Washer Hill and Lipscomb and the Seattle based firm of LMN. The facility was dedicated December 2005. The expansion totaled more than 100,000 square feet of exhibition space, meeting rooms, and an architectural connection between the existing and new building.

In conjunction with the expansion of the convention center and the re-alignment of River Road, the scope of work included the implementation of streetscape improvements such as streetlights to complement the adjoining Riverfront Promenade and a series of banners and perimeter signs to assist in identifying the Baton Rouge River Center.

Additional improvements are planned for the River Center in 2007-2008. These improvements include the renovation of the existing exhibition hall into a first class ballroom, the largest in the city. The improvements also include a Galleria that will connect the existing structure with the expansion and create more of an entrance from St. Louis Street.

In 2003, the firm of Michael Van Valkenburgh was retained to develop a new master plan for the River Road Corridor extending from Capitol Park to the new Convention Center. The scope of the project also included the Lafayette Street corridor from the new state Welcome Center to the Shaw Center for the Arts. The plan calls for the reduction of travel lanes to three along River Road with the implementation of streetscape improvements (street trees and access points to the crown of the levee). Along Lafayette Street the plan also calls for the reduction of lanes with the implementation of streetscape improvements.

The concepts outlined in the plan have been incorporated into the Hargreaves Riverfront Master Plan.

Post Architects have been commissioned to design and manage the construction of the expansion of the River Center. The \$17 million dollar expansion will increase the size of the ballroom, making it the largest in Baton Rouge. The expansion of the River Center will increase the City's chances of entertaining larger conferences leading to an increase in economic development.

Construction is underway on the \$17-million expansion of the River Center. The project will allow the River Center to host larger meetings and conventions, such as the national bowling tournament that is slated to come to Baton Rouge in 2012. The project is being funded through a combination of state funds and local funds.

As part of the Downtown Visitor's Amenity Plan and Baton Rouge Riverfront Master Plan, a one-of-a-kind, grand plaza gateway would be created to provide a venue on the riverfront. The improvements to the River Center Levee Plaza will include an iconic shade structure scaled to the grandeur of the Mississippi River seen as the social event hub of the River Center and other surrounding cultural attractions. It is to be planned, designed and constructed as a signature icon and ceremonial centerpiece designed with amenities to host special events and receptions augmenting surrounding meeting facilities. In 2010, the Metropolitan Council approved a \$1.5 million budget supplement to the River Center Expansion budget designated for an iconic shade structure to be located in the Riverfront Plaza. The iconic shade structure is a recommendation of the 2006 Baton Rouge Riverfront Master Plan.

LU7.D **Events Co-ordination.** Work with the Louisiana Department of Culture, Recreation and Tourism to ensure its materials and campaigns promote Baton Rouge's attractions and special events.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Area Convention and Visitors Bureau

Status. Ongoing

Spring, 2010 was a busy event season in the Capital City. The Baton Rouge Blues Festival returned on April 24th to an estimated crowd of 8,000 at Repentance Park. In partnership with the State Office of Tourism, we hosted 14 music and travel writers and bloggers from around the country at the one-day festival. In a complimentary effort with the state current culinary promotional

efforts, the BRACVB is once again a platinum sponsor in the LTPA Culinary Trails program. In the first quarter, the BRACVB assisted with production of a new culinary trail video spotlighting our region. The video is live at www.louisianaculinarytrails.com. BRACVB partnered with the Baton Rouge Epicurian Society to produce Fete Rouge Wine & Culinary Festival in August 2010. The event was a success with over 700 people in attendance.

The CVB once again was a marketing partner for the Pennington Balloon Championships in August. This year's festival drew some of the largest crowds in recent history.

The CVB is planning to continue its marketing program with LSU in 2011 with signage promoting the visitbatonrouge.com website posted inside Tiger Stadium. The signage appears in the visiting team corridor as part of a photo opportunity for visitors looking to commemorate their trip to Baton Rouge. The Bureau is also continuing to partner with both LSU and Southern University Athletics to advertise in both school game day programs.

The CVB partnered with the Louisiana Office of Tourism and hospitality partners in the region to host 27 travel writers from the Midwest Travel Writers Association in May. The group visited various attractions across the city and region and will feature Baton Rouge in editorial publication for years to come.

In May, the first ever Bayou Country Superfest was held in LSU's Tiger Stadium. This event was a partnership with the City of Baton Rouge, Baton Rouge Area CVB, Louisiana Office of Tourism and Louisiana State University. Held on Memorial Day weekend, the event brought visitors from around the country to Baton Rouge during a time when hotels are typically near empty. Over 87,000 tickets were sold and the survey results reflected that attendees had a very positive experience in Baton Rouge. Dates and talent were announced in October for the 2nd Annual Bayou County Superfest.

A number of citywide and national conventions have taken place already this year including Louisiana State Beta Club, Louisiana Department of Education and Mu Alpha Theta. In June, the US Youth Soccer Association's Region 3 Tournament brought an estimated 12,000 visitors to Baton Rouge.

The Discover Baton Rouge affinity card was designed for complimentary distribution to convention travelers. The cards provide discounted admission to several Baton Rouge attractions including the LSU Museum of Art, LASM, Old Governor Mansion, USS Kidd, Old State Capitol, Magnolia Mound, Baton Rouge Zoo, Nottoway and the Rural Life Museum. The cards are intended to drive new visitor traffic to the attractions.

The Baton Rouge Area CVB continues to work with industry partners, including SouthCoast USA, Louisiana Travel Promotion Association, Louisiana Office of Tourism and convention and visitors bureaus and tourism offices throughout the state and region to be proactive in maintaining the area convention and leisure business. Last year, BRACVB entered into a new partnership with tourism partners within the Capital Region to promote our area at consumer trade shows around the country. This successful cooperative effort is Southeast Louisiana

Gumbo. The CVB partnership with the Baton Rouge Film Commission has helped to quantify the economic impact of the industry with regard to hotel room consumption. The partnership with the Baton Rouge Area Sports Foundation continues to provide major economic impact on the region.

LU7.E Trailblazer Signs. Install an updated system of distinctive trailblazer signs to indicate desired routes to major attractions for tourists and visitors.

Horizon Action Year. 1994

Lead Agency. Downtown Development District

Status. Ongoing

The Downtown Development District, in partnership with the City of Baton Rouge and the State of Louisiana, completed in 2003 the Downtown Visitor's Amenity Plan, which provides guidelines in implementing way-finding signage for downtown Baton Rouge. The plan also addresses a downtown shuttle, streetscape design, lighting and interpretive signage. In 2003 the city of Baton Rouge was successful in receiving \$502,000.00 in funding from the State Capital Outlay. The \$502,000.00, in working with various agencies, has been utilized to capture approximately \$2.6 million for the implementation of the way finding signage and trolley/bus shelters outlined in the Downtown Visitor's Amenity Plan. In the first quarter of 2004, the architectural firms of Washer Hill & Lipscomb and Sasaki were selected for the design of the way finding signage and trolley/bus shelters. The final design for the wayfinding component was presented in the summer of 2005. Mock Up signage was fabricated in January 2006 to make final design. Bids for the wayfinding signage component were bid in the fourth quarter of 2006. The DDD is currently developing the scope of work for the first phase of implementation, the North Boulevard Town Square and the Front Lawn.

Work is underway with Mayor's Office to further develop the concepts presented for the Riverfront in the Downtown Visitors' Amenity Plan. In the summer of 2005, the administration issued a Request for Qualifications to develop a Riverfront Master Plan. In October of 2005, the Architectural Selection Committee named the firm of Hargreaves & Associates to design the Master Plan. The master plan has been completed and the DDD is working with the administration in identifying potential initial projects.

LU7.F Evaluate EZ, EDD & FTZ. Evaluate the performance of Enterprise Zones, Economic Development Districts, and Foreign Trade Zones in the parish to recommend changes that would improve their effectiveness.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission took over administration of the City-Parish Enterprise Zone Program from the Office of Community Development in June 1996.

Originally, the Enterprise Zone Program offered a package of state tax credits and state and local sales tax rebates to new and expanding businesses located in designated Enterprise Zones and Economic Development Zones in the parish. In 1999, the State of Louisiana revised the program to eliminate project location as a criterion for participation. After careful analysis of new applications, the Planning Commission decided to reinstate location as an eligibility criterion in order to maintain the strategic focus of the program. Although projects not located in Enterprise Zones do not qualify for local sales tax rebates, they continue to be eligible for state tax rebates and credits.

In January 2000, the Metropolitan Council formed a committee to evaluate the performance of the Enterprise Zone Program. The Planning Commission was appointed to the committee that recommended that the program be continued.

In 2003, Enterprise Zone guidelines were revised to clarify the eligibility criteria. The Enterprise Zone contract was also revised to include detailed wording regarding employment reporting requirements.

In 2004, the City-Parish supported Mid City Redevelopment Alliance in obtaining designation of a Mid City Economic Development District. Metropolitan Council approved this designation in April 2004.

In 2005, at the request of City-Parish administration, the Planning Commission, Finance Department and the Chamber of Commerce of Greater Baton Rouge began to review and revise the formula used to generate economic impact reports for Enterprise Zone Program projects and the Enterprise Zone Program contract. The culmination of these efforts in May 2006 led to more accurate forecasting of the impact that each Enterprise Zone Program project will have upon the local economy and a more concise and straightforward contract.

The State of Louisiana changed certain aspects of the Enterprise Zone Program to include residential projects. To qualify, projects must be multi-family with a minimum of twenty (20) units and a maximum of one hundred (100) units and be located in the 2005 Gulf Opportunity Zone or Rita Gulf Opportunity Zone. These changes were in effect until January 1, 2008. Development was required to take place in Enterprise Zones or Economic Development Zones and was required to create the established number of minimum jobs. The Planning Commission amended the local Enterprise Zone ordinance to reflect state policy changes.

In 2007, the designated Economic Development Zones were evaluated for effectiveness in promoting economic growth.

LU7.G Evaluate Business Development. Evaluate the advantages of major business and industrial areas in Baton Rouge and develop materials that explain the advantages of various locations for business development.

Horizon Action Year. 1995

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission provides site research and information for possible business development using existing land use information, demographics, site selection services and other information. In an effort to market available business locations, materials are developed in conjunction with the Baton Rouge Area Chamber, Entergy and other organized business location services. The Strategic Plan for Economic Development, published by the Planning Commission in 1995, called for development of a business resource guide/directory, and for the collection of information on state, city and local economic development programs. The Economic Development Agency Directory, originally published in 1997, was last updated by the Planning Commission in 2009. The Planning Commission also publishes Information Bulletin 41 "Economic Incentives", which contains information regarding tax programs such as the Restoration Tax Abatement Program and the Enterprise Zone Program. In 2010, the Planning Commission developed and published Economic Development Profiles that evaluate economic conditions and identify economic development catalysts for each of the sixteen Planning Districts in the City-Parish.

LU7.H Business-Education Co-operation. Develop better methods of communication between industry, professional associations, and educational institutions, so that the educational institutions can be more responsive to industry's job training needs and continuing education needs.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

As part of its implementation strategy, the Brownfields Program supports job training programs for environmental and redevelopment operations in low employment areas. The Brownfields Program has already identified community organizations with the resources to act as partners for this section of the Program and has offered Brownfields Identification training for Americorps and Neighborhood Volunteers. In 2001, the Planning Commission assisted the Louisiana Technology College, Baton Rouge Campus with a proposal for a Brownfields Job Training and Redevelopment Program to be funded by the U.S. Environmental Protection Agency.

In June 2006, information was presented at a workshop sponsored by the Greater Baton Rouge Board of Realtors. The presentation covered several Planning Commission programs such as Brownfields, Enterprise Zones, and Growth Centers. In addition, information on funding opportunities, local and state economic incentives, and the community planning process was discussed.

LU7.I Mixed-use Districts. Provide incentives for the creation of 'Mixed Use Districts'(MUDs), or areas which provide a mix of residential, commercial, and light industrial land uses.

Horizon Action Year. 1998

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission approved and the Metropolitan Council adopted amendments to the Unified Development Code providing for revised Planned Unit Development requirements and Small Planned Unit Development requirements.

On March 16, 2005, the Planning Commission approved and the Metropolitan Council adopted revisions to the Open Space Requirements for Planned Unit Development (PUD), Small Planned Unit Development (SPUD), and Cluster Subdivision.

In October, 2006, the Planning Commission approved, and the Metropolitan Council adopted, an amendment to Chapter 2 (Definitions) and Chapter 8 (Zoning Districts) so as to add requirements for a Traditional Neighborhood Development (TND). A TND encourages mixed-use, availability, and compact development.

An amendment creating a Mixed Use/Infill SPUD in the UDC was adopted by the Metropolitan Council in July 2009. Adoption of this amendment achieves this Horizon Plan item.

The Small Planned Unit Development (SPUD) and Planned Unit Development (PUD) ordinances were amended to allow industrial uses, remove rezoning requirement upon expiration, and correct inconsistencies.

LU7.J

Economic Development Planning. Include economic development planning and issues as components in the assessment of capital improvements and public services.

Horizon Action Year. 1998

Lead Agency. Planning Commission

Status. Ongoing

The Brownfields Program will make assessment resources available for capital improvement and infrastructure projects, and has met with the Department of Public Works (DPW) and Neighborhood Improvement to offer this assistance. As a result, the Planning Commission was awarded a \$100,000 UST fields proposal to fund cleanup of underground storage tanks (USTs) along the North Boulevard Corridor through the Louisiana Department of Environmental Quality. Awarded in July 2002, this grant has provided DPW with funds to offset the costs of environmental assessments on this project. The Brownfields Pilot Grant was also used to fund Phase II lab work for the North Boulevard Improvements Project. The UST fields grant was completed in July 2004, the North Boulevard Improvements Project was completed in April 2006.

In 2010, the Planning Commission utilized remaining Brownfields Funding to complete a Corridor Study around the Lincoln Theatre. This Study, performed by Providence Engineering, will assist the Redevelopment Authority and their partner agencies in the redevelopment and revitalization of the Theatre and the area immediately surrounding it.

GROWTH CENTER DEVELOPMENT PROGRAM

LU8.A Revitalize Growth Centers. Establish development and redevelopment incentives to encourage cultural, retail and service establishments to locate in the downtown area to serve employees, residents and tourists.

Horizon Action Year. 1992-93

Lead Agency. Downtown Development District

Status. Ongoing

The Downtown Development District works through several avenues to promote the amenities of downtown. These avenues include, but are not limited to, email, special publications, presentations and television interviews.

In 2008, the Metropolitan Council adopted an Arts & Entertainment District for Downtown Baton Rouge. The district encompasses 15 blocks. The DDD is pursuing special designation of the district as a Cultural Products District. The DDD is also working with other partners on the development of a retail/entertainment strategy for the district.

In May 2009, the Office of Culture, Recreation and Tourism notified the Downtown Development District that the 15 block Arts & Entertainment District was designated as a Cultural Products District. This announcement was made by Lt. Governor Mitch Landrieu. This designation allows for the exemption of state sales tax on original, one-of-a-kind works of arts that are sold within the boundaries of the Cultural Products District, as defined by Arts & Entertainment District Ordinance 14363.

Work is underway with Mayor's Office to further develop the concepts presented for the Riverfront in the Downtown Visitors' Amenity Plan. In the summer of 2005, the administration issued a Request for Qualifications to develop a Riverfront Master Plan. In October of 2005, the Architectural Selection Committee named the firm of Hargreaves & Associates to design the Master Plan. The master plan has been completed and the DDD is working with the administration in identifying potential initial projects.

LU8.B Growth Center Location. Encourage retail and service establishments to locate in targeted growth centers to serve employees and residents through the establishment of development and redevelopment incentives.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Horizon Plan has created twenty-nine (29) Growth Centers within East Baton Rouge Parish. The Planning Commission created a Growth Center Tool Box, a planning manual that will provide developers within these areas information, education and resources relating to the process of development, as well as provide information on the incentive to develop within the Growth Center.

Planning Commission Staff will embark on a new Growth Center Education Program designed to highlight and market the advantages of development within Growth Centers. Focused on the recently created Growth Center Toolbox, the Staff will engage members of the development community, realtors and the Baton Rouge Area Chamber of Commerce in an educational workshop that will expose them to the benefits of development in these areas.

LU8.C **Downtown Location.** Governmental offices should be encouraged to locate in the downtown area through intergovernmental coordination and cooperation.

Horizon Action Year. 1992-93

Lead Agency. Downtown Development District

Status. Ongoing

The DDD currently monitors the centralization of State and Federal offices, which has been determined under Presidential Executive Order 12072 and State Act 761. Under the Presidential Executive Order 12072 federal offices, when locating, are to give first priority to the "centralized community business area", or the DDD.

The same provisions are made on the State level through State Act 761. These provisions have promoted the development of such plans as the Capitol Park Master Plan which will, in its completion, add approximately two million square feet of Class A office space and two million square feet of parking space to the DDD.

The City-Parish is currently engaged in renovations to the Baton Rouge Junior High School building. Once complete, this will allow the centralization of many of the planning and permitting functions of separate City-Parish Departments. Much of the Department of Public Works Permitting and Building Official's offices, along with the entire Planning Commission will be housed in this building. Additionally, renovations will be made to the existing City Hall Complex downtown once the Judicial Court moves to the new Headquarters Building. These renovations will allow for the centralization of the majority of City-Parish Government functions.

Capitol Complex Plan (See LU7.C - Capitol Park)

LU8.D

Downtown Hotel. Encourage new hotel development in the Downtown area through the use of development incentives to support the Baton Rouge River Center and other Downtown revitalization activities.

Horizon Action Year. 1992-93

Lead Agency. Downtown Development District

Status. Ongoing

In February of 2001, the Baton Rouge Sheraton Hotel was dedicated. The hotel is the first full service hotel constructed within downtown Baton Rouge in over fifty years. Since its opening, the Sheraton has assumed the operations of the adjoining Atrium. The Sheraton is utilizing the atrium for meeting rooms and event space. Plans call for the continued development of the atrium into support services for what is the convention center hotel.

The Downtown Development District continues to work to secure another national chain hotel for the city center. Based upon feasibility studies completed, with the expansion of the convention center downtown may support an additional 800 rooms. The Baton Rouge Sheraton has 300 rooms allowing for the development of an additional hotel. Several development scenarios are being pursued by the DDD.

In the summer of 2003, the renovation of the Capitol House Hotel was announced by Mayor Simpson. Renovations on the hotel commenced in 2005 and the project was completed in August 2006. Centrally located in downtown, the hotel offers over 300 rooms, a 300-car garage, a pool, two restaurants and 20,000 square feet of meeting and banquet space, including 13 meeting rooms and two river-view ballrooms. The financing of the hotel renovations has multiple sources: tax increment financing, capital investment and historic tax credits.

The name of the hotel is Hilton Baton Rouge Capitol Center and is now the host of several national conventions. In 2009, the Hilton Baton Rouge Capitol Center received national and international recognition. The Hotel received a Four Diamond rating from AAA, making it the only hotel in Louisiana, outside of New Orleans, to hold this prestigious award.

Also in the summer of 2006, Cyntreniks, a local Baton Rouge company announced the acquisition and renovation plans for the King Hotel. The King is located across from the Hilton Baton Rouge Capital Center on Lafayette Street. Renovations are to commence in 2007 on the hotel. The hotel will be a boutique style offering approximately 100 rooms. The project is slated for completion in 2008.

Cyntreniks has approached the Metropolitan Council seeking their permission to create a Tax Increment Financing (TIF) district in support of the Hotel King. The Metro council approved the TIF for the Hotel King on May 2009. Demolition and renovations began on the Hotel King in October 2009. Hotel King is being transformed into a 93-room boutique hotel that will have a restaurant and bar. The

new hotel, Hotel Indigo, is on track to be completed in the fall of 2010 or the spring of 2011.

In October 2010, a private developer announced plans to build a Hampton Inn & Suites in downtown on the corner of Main Street and Lafayette Street. Construction of the proposed project is anticipated to begin mid-year 2011. Current designs of the new hotel will increase the amount of hotel rooms in the downtown area by approximately 137 rooms, bringing the total to 800. The hotel will be within walking distance of the convention center and state government complex. The developers have partnered with a Windsor/Aughtry Co. of Greenville, S.C. firm to build \$16 million proposed hotel. The project is being funded by a multitude of complex financing tools, including land swaps.

LU8.E Growth Center Urban Design. Establish urban design guidelines for the downtown Regional Growth Center, which should be implemented with new development or renovation.

Horizon Action Year. 1994

Lead Agency. Downtown Development District

Status. Ongoing

The Downtown Development District partnered with the Downtown Business Association, the Mayor's Office, the Planning Commission and the Parish Attorney's Office to implement guidelines for outdoor dining within the DDD. These guidelines and policies have been approved by the Metropolitan Council as Ordinance 12006 for the Arts & Entertainment District.

The Downtown Development District has also established, through a grant from the Baton Rouge Area Foundation, a storefront grant program for properties in the Third Street corridor vicinity. The criteria to receive a grant are based upon the guidelines set forth in Plan Baton Rouge pertaining to streetscape and storefront improvements. The program has been very successful. With the influx of development, the grant program is currently being revised to better meet the growing demand. The guidelines are under review with Plan Baton Rouge. The second phase of the Storefront Grant Program will commence in 2008.

As an ongoing project, the Downtown Development District serves as a Resource Center for Downtown. The center provides the following services:

- Images and Maps outlining
 - Completed projects
 - Current projects
 - Proposed projects
 - Conceptual ideas
 - Recent aerials as well as historical
- Printed materials and assistance:
 - In 2009, the DDD created a Downtown Events Procedure Brochure that brings together all of the resources needed to hold an event in the downtown area.

- Identifying buildings (lease or sale) that best meet the program needs of investor(s)
- Financial incentives available to implement projects
 - The center has on file (hard copy and electronic) projects under development within the district - this will be a resource for architects and engineers
 - All master plan documents pertaining to downtown's redevelopment are available for review in an electronic or hard format fashion. They can also be downloaded from www.downtownbatonrouge.org
 - Baton Rouge 2000
 - Baton Rouge 2000 Update
 - HNTB Transportation Plan
 - Horizon Plan
 - Fourth Street Master Plan
 - Riverfront Development Plan
 - Plan Baton Rouge
 - Plan Baton Rouge II
 - Downtown Transportation Plan
 - New River District Plan
 - Downtown Visitor's Amenity Plan
 - Riverfront Master Plan
 - Capitol Park Master Plan
 - The DDD also works with the respective universities to develop opportunities for graduate students (internships)

LU8.F **Implement 2000 Update.** Implement the Baton Rouge 2000 Update, Riverfront Development Plan, and Fourth Street Master Plan.

Horizon Action Year. 1992-93

Lead Agency. Downtown Development District

Status. Ongoing

These are all part of DDD implementation (See LU7.C).

DEVELOPMENT SERVICES

LU9.A **Amend UDC.** Amend the Unified Development Code (UDC) in accordance with the revisions and updates recommended by Horizon Plan.

Specifically to address the following issues:

1. Bring zoning into conformance with desired land uses to implement neighborhood and subarea plans;
2. Make zoning more performance based to reflect the shift of the economy to service and high technology activities;
3. Revise zoning districts to ensure appropriate and compatible development and establish site design and landscaping standards to improve the appearance of areas;
4. Establish incentives and remove disincentives to promote housing development and rehabilitation; mixed use development; neighborhood

shopping and services; rehabilitation and reuse of commercial/industrial buildings; development and redevelopment of retail, business and office activities within and adjacent to commercial areas; preservation of open spaces and dedication of parks; and buffering between different zoning districts;

5. Strengthen and enforce the Rural Zoning Classification to redefine the Rural zoning classification to promote uses that are compatible with existing uses through improved site plan review and approval procedures and requirements. The UDC should include appropriate categorization of agricultural uses and a mechanism for encouraging preservation of prime agricultural land. Improve the landscaping and buffer requirements, and encourage cluster development;
6. Amend the UDC to incorporate strict requirements for dedication of land or payment of fee in lieu of dedication for parks, schools, fire stations, and other public service facilities;
7. Streamline development permitting processes to provide timely review and decision making; and
8. Establish mechanisms to provide necessary incentives or waivers of certain code requirements to promote development and redevelopment of affordable housing in designated blighted areas of existing neighborhoods, excluding areas within the floodplain.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

In 2009, the Metropolitan Council approved amendments to the UDC that: removed references to the Capital Improvements Committee; clarified the membership of the Historic Preservation Commission and identified its' Chairman; added definitions to UDC Chapter 2 for "bedroom," "assisted living," and "nursing home;" reduced the amount of parking for multi-family uses, added incentives for access to transit services, and required bicycle parking; add the Infill/Mixed Use Small Planned Unit Development District (ISPUD); clarified fencing requirements in the Florida Street Urban Design Overlay District (UDOD Six); and revised the landscaping requirements for 501(c)(3) organizations. The UDC was amended to include standards for "flag lots".

In 2010 the Metropolitan Council approved changes to the UDC that changed the Landscape technical requirements from a ratio to a point system, provided more incentives to preserve existing trees, and added a Class "C" Tree. The Small Planned Unit Development (SPUD) and Planned Unit Development (PUD) ordinances were amended to allow industrial uses, remove rezoning requirement upon expiration, and correct inconsistencies. The UDC was amended to so as to add Section 10.102i, Old Hammond Highway Urban Design Overlay District (UDOD9).

LU9.B **Enforce UDC and Building Code.** Expand building and zoning code enforcement efforts parishwide and especially in areas targeted for redevelopment/revitalization and new development areas.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Within the existing staff limitations the enforcement of the Unified Development Code and the Building Code is done through the Building Permit process. There are no separate staff members assigned this duty as their only function. Code Enforcement personnel on hold indefinitely until requested employees are approved. Citizen meetings to be initiated as needed. DPW enforces the State-mandated building codes.

LU9.C **Staff for LU9.B** Provide adequate staff and monitor performance to assure adequate administration and enforcement of existing codes and ordinances including zoning, subdivision and sign controls, as well as recommended new ordinances.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

Budget constraints prevent hiring of additional personnel. Cross training and reassignment of personnel has allowed for some of these additional responsibilities to be absorbed with existing staff.

LU9.E **Information Services.** Provide information to the public and media concerning infrastructure improvements, facilities and programs.

Horizon Action Year. 1998

Lead Agency. Office of Public Information

Status. Ongoing

The East Baton Rouge Parish Office of Public Information provides live coverage monthly of Planning and Zoning Commission Meetings. The meetings are broadcast on cable channel 21 (Metro 21) to seven parishes, 200,000 homes with replays. Coverage of the Planning and Zoning Commission meetings are funded entirely by the Office of Public Information. In addition, Public Information and Metro 21 broadcasts live in December the year-end status report of the Horizon Plan.

LU9.F **Impacts on Infrastructure.** Develop procedures for the consideration of traffic, infrastructure and public service impacts for development, and establish fair and equitable fees and assessments based on these impacts.

Horizon Action Year. 1998

Lead Agency. Planning Commission

Status. Ongoing

The Land Development Application Search Tool (LDAST) and Smart Growth Card have both been implemented. The LDAST was developed by the Planning Commission GIS Division to make finding information on a specific planning case much simpler. It utilizes a Google Maps interface combined with additional functionality. The Smart Growth Scorecard has been added to the Planning Advisor and was developed in order to evaluate land use projects using Smart Growth criteria.

LU10.A **Form-Based Zoning.** Explore the possibility of applying form based zoning in planning and development in the parish.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission has submitted research to outline the uses of Form-Based Zoning in the City-Parish. This research has outlined the various uses of Form-Based Zoning and how the City-Parish can further use Form-Based Zoning.

The Update to the Comprehensive Plan (FUTUREBR) will utilize building prototypes to establish the Future Land Use map for the City-Parish. This type of form-based zoning will allow the City-Parish to undergo a preferred build out scenario and will match land use to preferred development patterns.

The Zoning Advisory Committee, in conjunction with the Planning Commission Staff, has created a Subcommittee to review the Louisiana Land Use Toolkit and prepare a report that will determine the feasibility or applicability to the development code for EBRP. Additionally, Staff has submitted a grant application to the Louisiana Recovery Authority for funding to overhaul and redesign the Unified Development Code in conjunction with the FUTUREBR planning process.

LU10.B **TIF Incentives.** Explore the possibility of using Tax Increment Financing (TIF) districts to encourage infill development and redevelopment.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

Planning Commission staff is conducting research on the use of TIF as a redevelopment tool for the City-Parish. Several possible strategies which will enhance the utilization of this tool will be incorporated into the Economic Element of the FUTUREBR Plan Update.

- LU13.A** **Brownfields.** Coordinate resources, such as the Baton Rouge Brownfields Program, with the East Baton Rouge Housing Authority to encourage the redevelopment of disadvantaged neighborhoods.

Horizon Action Year. 2008

Lead Agency. Planning Commission

Status. Ongoing

In 2010, the Baton Rouge Brownfields Program was awarded a combined \$400,000 grant from the EPA. This Grant, comprised of \$200,000 each for Petroleum Assessment and Hazardous Materials Assessment, will be utilized to perform site assessments on potentially polluted sites throughout the City-Parish

- LU14.A** **Context Sensitive Roads.** Develop a plan to consider context sensitive design policies for roadways.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Ongoing

The comprehensive plan update will include recommendations for context-sensitive design policies and specifications.

- LU15.A** **GIS for Preservation.** Develop and maintain GIS layers of natural features and hazards to aid in preservation efforts and guide development.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

In 2005, hydrography layer was updated by the US Army Corps of Engineers using the aerial photographs taken during 2004. In the first half of 2008, this layer was again updated by planning staff using the aerial photographs taken during 2006 and the Digital Elevation Model (DEM) for EBRP. Also in 2008, the DEM was used to generate a three- dimensional model of topography in East Baton Rouge. Parish

From 2004 to 2007, the Planning Commission worked together with Louisiana State University to complete the identification and characterization of wetlands in the East Baton Rouge Parish. In addition to this work, 369 micro-watersheds

within the Parish boundary were delineated. These micro-watersheds provide a basis for future hydrological modeling work and a watershed-based framework for addressing stormwater runoff-related problems.

To complement the geospatial data, analysts extracted from the Preliminary Integrated Geologic Map Databases for the United States Central States (published by U.S. Geological Survey, in 2005) the East Baton Rouge Parish data.

During 2003 to 2005, the Federal Emergency Management Agency (FEMA) completed a new version of Flood Insurance Study in the geographic area of East Baton Rouge Parish. This study generated an updated version of the Flood Insurance Rate Maps (FIRM), which reflect the flooding potentials based on conditions existing in the Parish at the time of completion of the study. The initial Parish-wide Flood Insurance Study Effective Date was May 2, 2008. In May 2008, analysts incorporated the flood elevations and delineations of floodplain boundaries that appears in the FIRM to the Parishwide GIS.

Throughout the first half of 2008, as part of the potential hazard information database, analysts have been collecting data about underground storage tanks situated in East Baton Rouge Parish. Sources of information utilized included Sanborn Maps (for the period 1923-1951) and Louisiana Department of Environmental Quality digital data (GIS Center). The potential hazard collection process will be a continuous effort and it will include active and abandoned oil and gas wells.

In the second half of 2008, a long term Land Suitability Analysis project was initiated. One part of this project encompasses Green Infrastructure of which preservation is an important aspect. The GIS data will be used to analyze watersheds, wetlands, tree cover, and potential conservation areas. The goal of Green Infrastructure Vision is to determine corridors for open space for drainage, wildlife habitat, and recreation opportunities. Another aspect of the Land Suitability Analysis concerns Infill Development. GIS data will be used to identify potential development sites in areas with established up to standard infrastructure. In this manner, new development can be concentrated to conserve agricultural land, woodland, and floodplains.

During the first part of 2009, as part of the potential hazard information database, a digitization project was completed which added point features representing the most probable location of 1100 underground storage tanks. Additionally, 2,675 points were digitized representing potentially contaminated commercial sites.

The GIS Division Staff was invited to speak at the 2009 URISA Conference about two of the Land Suitability Analysis Projects. The Point Source Pollution and Watershed Characterization and Management aspects of the project were presented and reports were submitted for the conference proceedings. A new stream segment layer for EBRP is under development as part of the Watershed Project. This updated information will also assist in accurately re-delineating the micro-watershed boundaries.

In 2010, the micro-watershed and stream segment datasets for EBRP were completed. Each micro-watershed was characterized to provide information to planners for developing Best Management Practices and other policies related to stormwater runoff. Quality assurance was performed for the more than 1,100 underground storage tanks in the point source pollution dataset to improve the address geo-coding.

LU15.B **Limit Construction.** Consider limiting construction in areas of natural hazards, such as floodplains, to minimize threats to human life and property.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

Planning Commission staff will research policies to protect areas of natural hazards that are unsuitable for development. In 2010,

LU16.A **Regulations & HP.** Bring the UDC and other regulatory documents into compliance with the Horizon Plan and Smart Growth principals.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission has begun to integrate Smart Growth principles and policies into the UDC and other regulatory documents such as the Land Development Guide. These policies govern such requirements as setbacks and design standards for everything from streets and sidewalks to building facades, as well as incorporating “green” building strategies into the local building codes. It is anticipated that the incorporation of these principles will lead to a more sustainable form of City-Parish development.

Planning Commission Staff has begun the evaluation process to integrate and enhance Smart Growth principles within the Horizon Plan and the UDC. Several UDC amendments in 2009 have furthered the integration of Smart Growth principals into the UDC. These are the adoption of the ISPUD; the reduction in required parking for multi-family uses; the inclusion of a further parking reduction for improvement of transit availability; and the inclusion of bicycle parking.

In 2009 the Metropolitan Council adopted changes that provide incentives for providing sheltered bus stops, require new development to provide bicycle parking, and established criteria for non-simultaneous parking.

LU16.B **HP & CIP.** Coordinate the Horizon Plan and Capital Improvements Program to ensure that expenditures are consistent with the Goals, Objectives and Action Items of the Horizon Plan.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

Planning Commission staff will review the Capital Improvements Program to ensure that expenditures are consistent with the goals and objectives of the Horizon Plan.

TRANSPORTATION ELEMENT

IMPLEMENTATION ACTIONS

T1.A Amend Major Street Plan. Amend the adopted Major Street Plan to include potential modifications identified in the Transportation Element of the Comprehensive Master Land Use and Development Plan (Horizon Plan). These potential modifications are subject to further evaluation based upon technical analyses of the forecast future year travel demands and roadway deficiencies as part of the Horizon Year Transportation Plan Update prepared by DOTD and CRPC.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Metropolitan Council continues to adopt changes to the right-of-way, alignment, width and number of lanes of streets.

A 1999 digital update of the Major Street Plan has been undertaken by Planning Commission Staff.

Continued progress has taken place by Staff to have an updated digital file of the Plan available at the Office of the Planning Commission.

A major street plan and urban design corridors map have been prepared for council district nine. The streets and their rights-of-way combined are considered the corridors. Residents of planning districts 12, 15 and 16 will be affected.

The Major Street Plan (MSP) has been amended through the Subarea/Neighborhood Planning Process. Revisions have been made and a digital version is available. A copy of the plan was included in the Subarea/Neighborhood Planning Public Meetings. Any changes to the Major Street Plan were reflected in the 2002 Five-Year Update.

The Major Street Plan has been brought into compliance with the Green Light Plan.

T1.B Multimodal Plan of Transportation. Coordinate multimodal planning of transportation improvements among the City-Parish, Airport Commission, Capital Area Transit Systems (CATS), Greater Baton Rouge Port Commission, railroads, Capital Region Planning Commission (CRPC), and the Louisiana Department of Transportation and Development (DOTD). Transportation agencies should cooperate and coordinate their activities in collecting, maintaining and sharing transportation data. Agencies should allocate adequate staff and resources for transportation planning, reviewing development proposals, and administering transportation improvements programs.

Horizon Action Year. 1992-93

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

The CRPC Staff continues a number of actions under multimodal transportation planning including air quality analysis, the development and monitoring of a long range transportation plan, a financially constrained transportation plan, capacity analysis, and community based innovative modes. Of significance is the interagency coordination which has developed under federal transportation initiatives. CRPC maintains a close working relationship with the Planning Commission and other multimodal entities through Horizon Plan tasks. Air, water, rail and recreational planning activities also exhibit participation in the planning process. The Transportation Technical Advisory Committee and Transportation Policy Committee continue to be presented with projects such as bikeways, recreational paths, ridesharing projects and air quality projects which reflect positively on the coordination of multimodal planning.

CRPC participates in project study and development with high speed ground rail as well as other modes through CATS planning activities.

T1.C Co-ordinate CIP, TIP & UPWP. Maintain coordination and consistency among the Capital Improvements Program (CIP), the regional Transportation Improvements Program (TIP), and the Unified Planning Work Program (UPWP) for the Baton Rouge Area Transportation Study.

Horizon Action Year. 1992-93

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

This task involves the coordination of a number of related programs in a continuing planning/implementation process. As the metropolitan planning organization for the Baton Rouge transportation management area, CRPC holds meetings with local, state and federal agencies to address the various program requirements. Coordination efforts among the various affected entities such as the CPPC, CPDPW, special interest groups and elected officials continue to be a high priority with CRPC and its local governments. Committees such as the Baton Rouge Transportation Policy Committee, the Baton Rouge Transportation Technical Committee, and the Baton Rouge Air Quality Non-attainment Area Committee are standing committees that set policy, direct and monitor the planning/implementation process. They also ensure that a high degree of coordination and consistency of plans and programs is maintained in all plan and project updates.

T1.D CIP Priorities for Transportation. Establish and emphasize priorities for transportation improvement projects proposed through the Capital Improvements Program (CIP), consistent with Horizon Plan and based upon analysis of existing traffic capacity deficiencies and provision of a reasonable distribution of annual expenditures over the 20-year period. Maintain constant coordination and contact with the DOTD Transportation Improvement Program (TIP) for East Baton

Rouge Parish to establish and maintain consistency in the priorities of both the City-Parish and State Transportation improvements.

Horizon Action Year. 1992-93

Lead Agency. Office of the Mayor-President

Status. Ongoing

The Capital Region Planning Commission continues to coordinate the various transportation plans and work with local transportation agencies to ensure and maintain consistency.

In addition, the Mayor's office has established the Mayor's Transportation Task Force. The intent of the task force is to review all transportation services throughout the parish and network transportation service providers in an effort to improve overall transportation in East Baton Rouge Parish. The task force hosted a Mass Transportation Workshop entitled "The Tipping Point: An Economic Development Project in April of 2003". The workshop was held with the intent of establishing a plan to develop a transportation transfer center in the center of the city. Focus groups with representatives from the business, political, and community sectors are currently being established to work on an Action and Implementation Plan for the project.

The Mayor's Transportation Task Force has developed a plan to build fifty (50) bus shelters throughout the city.

In 2005, the newly elected Mayor-President proposed a visionary plan to greatly accelerate road construction and beautification within the Parish. It would require voters to agree to extend an existing ½-percent sales and use tax for an additional twenty-three years – through 2030. By doing so, capital investments could fund many more projects than the limited number supported by the "pay-as-you-go" process used since 1990.

The Green Light Plan was developed following input received from citizens during public hearings held throughout the Parish. More than thirty projects were identified. In addition to new construction, bond proceeds would also be used to pay for beautification and street-enhancement projects (3 percent) and continued road rehabilitation (27 percent).

Priority was given to projects which could offer the greatest congestion relief, provide road and street connectivity and could offer the best return on investment.

It is estimated that over the 25 year period from January 1, 2006 through December 31, 2030, the tax will fund \$755 million in road improvement projects throughout the Parish. By summer 2009, five Green Light projects had been completed and eleven projects were under construction.

In February, 2006, the Metropolitan Council contract with CSRS for program management services for projects listed in the Green Light Plan. The Plan would

not supplant any existing projects already in the pipeline. Existing projects would be completed along with the new projects identified.

In 2007, the City-Parish funded the development of an Implementation Plan for the Baton Rouge Loop, a free flow toll road around the Baton Rouge metropolitan area, encompassing the parishes of East Baton Rouge, Livingston, Ascension, West Baton Rouge and Iberville. The Plan which was completed in June 2008, provides analysis of key technical, community and financial factors critical to successful development of the Loop.

It is anticipated that when completed, this 80 to 90 mile long roadway will relieve existing congestion on Interstates 10 and 12 and other major arterial corridors, as well as offer infrastructure enhancements which contribute to further economic development opportunities. It is envisioned that the Baton Rouge Loop will also help to reduce congestion and delay of local and through traffic, improve motorist safety; improve regional roadway network connectivity, access and mobility and improve regional transportation network capability to handle emergency evacuations.

In addition to increased traffic on City/Parish roadways, since 2005, the Baton Rouge metropolitan area has experience a significant growth in passenger traffic levels at the airport. This increase has required extensive rehabilitation to the airport's runways and taxiways. In 2008, the FAA committed to fund more than \$32 million in infrastructure improvements over the next five years.

T1.F Public/Private Transportation Services. Increase public/private cooperation in the provision of transportation services and facilities including:

- Identify shared public/private transportation goals;
- Involve the private sector in the transportation planning process; and
- Pursue joint development of major transportation projects through right-of-way dedication, cost sharing, and other techniques.
- Identify possible intermodal transportation systems to serve key areas with circulator and connector routes.

Horizon Action Year. 1992-93

Lead Agency. Capital Region Planning Commission

Status. Ongoing

Joint planning projects include Capital Area Transit System's Job Access/Reverse Commute and New Freedom projects as well as the CATS on Demand paratransit service. Funding options for expanded downtown trolley service is also being considered for private sector funding.

TRANSPORTATION RELATIONSHIP TO LAND USE AND ENVIRONMENT

T2.A Trans. Plan Program for HP. Continue a Transportation Planning Program for amending the Comprehensive Master Land Use and Development Plan to incorporate future changes in the Transportation Element. Updates of the Baton Rouge Area Comprehensive Transportation Study contained in the Horizon Year Transportation Plan should be incorporated in Plan Amendments to the Transportation Element of the Comprehensive Master Land Use and Development Plan. Efforts should be made to coordinate information with other agencies, such as CRPC, and provide public officials with timely and accurate information, analyses and evaluations regarding transportation planning issues.

Horizon Action Year. 1992-93

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

The long range transportation planning model TransCAD is used to identify deficiencies in the transportation network. Projects developed from identified deficiencies are presented to the Planning Commission and DPW for Horizon Plan incorporation and, as time allows, to work on both plans to eventually achieve a single long range plan.

TransCAD models transportation improvements for collector, arterial and major roadways throughout the Parish and also models transit and bicycle and pedestrian projects. The CRPC program is based primarily on redevelopment and infill rather than on projections of current growth trends. This means the strategies or tools used to guide growth such as zoning, subdivision or land use planning or infill or redevelopment must be in place or be implemented to coincide with transportation improvements derived from. Further, changes in the adopted Land Use Plan or text amendments to the Horizon Plan must be communicated to CRPC to incorporate future changes in the Transportation Improvement Program.

T2.B BR Area Comprehensive Transportation Study. Travel demand forecasts should be developed based upon land use and demographic projections that are compatible with Horizon Plan.

Horizon Action Year. 1992-93

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

The initial planning model (TRANPLAN) was completed in late 1992 and updated in 1994, 1997, 2000, and 2003. Staff continues to meet with the Planning Commission and DPW to complete updates for Horizon Plan incorporation and, as time allows to work on both plans to eventually achieve a single long range plan. At this time, the incorporation of the Horizon Plan updated data variables in the TRANPLAN model is complete. In the late 1990's LADOTD converted to

the travel demand forecasting model software called TransCAD. The current long range plan update completed in December 2007 was conducted using the TransCAD software package.

TransCAD models transportation improvements for collector, arterial and major roadways throughout the Parish. The model data variables are made available to CPPC so that they can evaluate and determine the need to revise the preferred growth scenario of the Horizon Plan. The CRPC program is based primarily on projections of current growth trends. This means the strategies or tools used to guide growth such as zoning, subdivision or land use planning for infill or redevelopment must be in place or be implemented to coincide with transportation improvements derived from TransCAD. Further, changes in the adopted land use plan or text amendments to the Horizon Plan must be communicated to CRPC to incorporate future changes in the Transportation Improvement Program.

The Horizon Plan neighborhood planning processes are presently used to assist in identifying and refining transportation needs throughout the City-Parish.

T2.C

Review MSP and Transportation. Maintain administrative review procedures for evaluation of proposed Major Street Plan modifications and other transportation planning activities. Review planned transportation improvements to evaluate potential impacts on land use and environment. Environmental reviews of planned transportation improvement projects should include identification of appropriate and necessary mitigation measures to be implemented as part of the projects, including mitigation for loss of park land where roadways must be extended through existing BREC parks.

Horizon Action Year. 1994

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission, the Department of Public Works and the Capital Region Planning Commission coordinate:

- The evaluation of proposed Major Street Plan modifications and other transportation planning activities;
- The review of planned transportation improvements;
- The evaluation of potential impacts on land use and environment; and
- Update the Major Street Plan concurrent with the Horizon Plan Five-Year Update Process.

The second Horizon Plan update, the ten-year update, was completed in December 2002. The third Horizon Plan update, the fifteen-year update, was completed in December 2007. The regular evaluation and updating process continues to occur.

T2.D **Transportation Impact Air/Noise.** Review planned transportation improvements to consider potential impacts on air quality and noise. Establish evaluation criteria and employ appropriate analytical techniques to assess impacts associated with transportation improvements.

Horizon Action Year. 1992-93

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

CRPC has completed conformity analysis of the proposed “financially constrained long range plan. The plan is divided into three stages from 2005-2029. A number of off model projects such as transit, CNG fueling stations/fleet conversion, and ridesharing improvements were also developed. Numerous such projects have been implemented and are in operation.

T2.E **Comprehensive Strategic Plan.** Develop and implement a comprehensive strategic transportation plan to improve all modes of transportation at local and regional levels.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

Funding for this has not been acquired. Portions of this plan may be accomplished through the new Comprehensive Plan currently being discussed.

T2.F **Traffic Calming in Neighborhoods.** Continue to implement methods of calming traffic flow through established neighborhoods and residential areas, and continue to require Traffic Calming techniques in new neighborhoods and residential areas.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Ongoing

Several neighborhoods were studied this year and traffic calming was implemented. The neighbourhood residents are overwhelmingly satisfied. Early indications show that the program is working with a dramatic decrease in speed of (4-7 mph [11-19 %]) for Glenmore Blvd which had received speed humps and a bike path. Capital Heights Street was changed by popular vote to a one way street with a bike path Allelo Drive, Marquette, and LiRochhi received speed humps.

T2.G **Interstate Loop.** Develop a plan to study the benefits of a traffic loop for the interstate system in East Baton Rouge and adjacent parishes, including toll facilities, to alleviate traffic congestion.

Horizon Action Year. 2007

Lead Agency. Department of Public Works

Status. Ongoing

In early 2007, East Baton Rouge Parish hired a private consultant to develop an Implementation Plan for a traffic loop around the City of Baton Rouge to relieve traffic congestion in our growing region. The Plan, to be complete in May 2008, will determine, among other things, the Loop corridor and financing models for construction.

The process has been managed by the Loop Executive Committee, which consists of the Parish Presidents of Ascension, East Baton Rouge, Iberville, Livingston, and West Baton Rouge Parishes.

The next phase, initiated in the summer of 2008, will include a Tier 1 EIS, then followed by a Tier 2 EIS. Design work is expected to begin in 2012 with some portions of the Loop opening for business as early as 2016.

T2.H Alternative Fuels and Technologies. Promote and incentivize use of alternative fuels and advanced technologies in public and private vehicle fleets, including but not limited to:

1. EPA Act (Energy Policy Act 1992, 2005) approved alternative fuels
2. Idle reduction technologies, such as onboard units for trucks and buses
3. Truck stop electrification
4. Use hybrids or fuel efficient vehicles in public/private fleets
5. Allow approved hybrid or fuel efficient vehicles to use any future HOV lanes on highways regardless of number of occupants
6. Allow approved hybrid or fuel efficient vehicles free parking at meters
7. Designate preferred parking spaces for approved hybrid or fuel efficient vehicles only.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

T2.I Multimodal Supply Chain. Coordinate multi-modal supply chain management activities at a regional level (CRPC), such as dedicated truck routes for the Port and Airport.

Horizon Action Year. 2007-08

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Not Initiated

THOROUGHFARE SYSTEM DEVELOPMENT

T3.A Imp. MSP by TIP, CIP & SR. Implement the Major Street Plan through the Transportation Improvement Program, Capital Improvements Program, and Subdivision Regulations, to develop a balanced roadway network that includes arterial streets and primary collector streets. In addition, as further development

occurs, ensure the provision of adequate arterial, collector and local streets that serve to provide traffic access and circulation, are functionally integrated with the existing arterial and collector street system, and are designed and constructed in accordance with appropriate design standards and criteria including aesthetic design that will minimize undesirable impacts on and enhance the character of affected neighborhoods, where feasible.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Major Street Plan has and will continue to be implemented through TIP, CIP, and Subdivision Regulations, as well as through Federal and State funding (See T1.A, T2.A, T2.B and T2.C).

The City-Parish Planning Commission and CRPC assists the Department of Public Works in implementing the Major Street Plan to assure development of a balanced roadway network including arterial and primary collector streets.

The Zoning Advisory Committee, in conjunction with the Tree and Landscape Commission, has conducted an intensive study of Chapter 18, Landscape and Trees, of the Unified Development Code. The Committee has proposed several amendments to Chapter 18 that will enhance aesthetic design standard of streets. On June 23, 2003 the Planning Commission will consider the proposed amendments to Chapter 18.

In 2006, the Planning Commission Staff revised Section 13.6 of the Unified Development Code for future implementation with the Major Street Plan.

T3.B

Evaluate Improv/Impact. Evaluate planned roadway improvements to determine traffic impacts on capacity and traffic flow, and identify needed improvements to maintain an acceptable Level-of-Service C or D during peak periods.

Horizon Action Year. 1992-93

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

Work is ongoing on the capacity analysis process by DOTD and CRPC which utilize volume/capacity data from the TRANPLAN model. This eliminates much of the labor intensive requirements of Level-of-Service planning and meets the same objectives.

Also, individual site development impacts and intersection capacities are done by the Traffic Engineering Division of the City-Parish Department of Public Works on a continuing basis. Larger area impacts can only be handled by CRPC and CPPC through TRANPLAN analysis. DPW does not have TRANPLAN currently, so coordination is important.

T3.C **Street Design Criteria.** Continue to develop and adopt street design criteria for construction of roadway improvements in accordance with acceptable design standards and practices to attain maximum traffic levels-of-service and public safety.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Street design standards have been in place for many years but are continually being updated. Subdivision Street Standards have been upgraded and are presently being used in design review. Traffic calming devices have been added to new Subdivisions and a process to retrofit older streets with these devices is currently being implemented by the DPW Traffic Engineering Division. The DPW Engineering Division recently completed a major update to their Standard Specifications which includes various street design criteria.

T3.D **Roadway & Pavement Mgt.** Develop and implement a Roadway Maintenance Program and Pavement Management System to alleviate existing and future roadway infrastructure deterioration. This program should include maintenance of pavement, right-of-way, and associated drainage facilities.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

The Pavement Management System is being utilized with the Rehabilitation Program to assess the needs for repair and rehabilitation and to predict the performance of new or rehabilitated pavements.

A DPW staff engineer has been trained in a particular Pavement Management computer process. Data collection was completed in March 1997 with review and cleanup of the database being done thru the end of 1998. Reinspection of all streets to update data base started in 2003 and will continue on until the program is voted out.

In 2008 – 2009 the Pavement Management System will be integrated with the GIS by converting the PMS database to an Oracle database.

T3.E **C/P & Utility Co-ord.** Improve co-ordination between City-Parish agencies and utility companies for the construction and maintenance of utilities within street rights-of-way.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

DPW personnel participates in the monthly Utility Coordinating Committee. Also, DPW is now requiring franchised utilities and other parties to submit plans and have permits before installing, maintaining or modifying any utilities in the public right-of-way. This is an ongoing effort that will continue to improve.

T3.F Traffic Control Device Program. Establish a Traffic Device Preventive Maintenance Program consisting of periodically inspecting and maintaining traffic signals, signs and pavement markings to improve effectiveness, safety, and savings in related cost.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Pending due to inability to hire staff due to hiring freeze.

The Traffic Engineering Division constantly reviews, inspects and maintains the various traffic control devices throughout East Baton Rouge Parish. However, due to staff constraints, it is not always possible to replace a given traffic control device or method of controlling traffic even when the replacement might be more effective, improve safety and provide cost savings.

Additional funding has been granted to update our aging Flashing School Zone system as well as changing to the newer, energy efficient, L.E.D. traffic signal indications. Both programs are expected to continue throughout this calendar year as well as next year.

T3.G Review Plats for SR, MSP. Review all subdivision plats and proposed developments for conformance with Subdivision Regulations, Major Street Plan, and Driveway Standards to provide adequate internal traffic circulation and access, to minimize interference of traffic on the adjacent roadway network, and to ensure the provision of collector and local streets integrated with the arterial street system.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Subdivision Review Committee comprised of the Office of the Planning Commission, Department of Public Works, Baton Rouge Fire Department, BREC and utility companies continues to implement this task through its review process. This committee reviews all subdivision matters and certain site plans in order to ensure compliance with the Unified Development Code.

In 2008, the Zoning Advisory Committee created a subdivision sub-committee to address issues in the Unified Development Code pertaining to the construction standards of Private Servitude of Access. This sub-committee was provided with advisory assistance from the Planning Commission Staff. The amendments were

approved by the Planning Commission and the Metropolitan Council in April 2008.

In 2010, the Zoning Advisory Committee's Subdivision sub-committee made revisions and updates to the Unified Development Code pertaining to review procedures and multiple design criteria. This sub-committee was provided with advisory assistance from the Planning Commission Staff. The amendments were approved by the Planning Commission and the Metropolitan Council in October and November 2010, respectively.

T3.H Signs at Signalized Intersections. Implement a signage program which provides overhead and advance street name signs at all signalized intersections.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Typical plans have been completed for the first project to install signs at approximately four hundred and sixty-one (461) intersections on nine (9) major arterial streets including one hundred twenty-six (126) traffic signal controlled locations. City-Parish has received authorization to proceed with this project on "force account basis. Materials are being ordered. Street name sign colors changed to white and blue as of January 1, 1998. Work will continue until all street name signs in the City-Parish have been upgraded and replaced. This will be an ongoing effort through intersection and traffic signal improvements as well as day to day operations (funding permitting).

T3.I Implement TSM Program. Implement an Intelligent Transportation Systems Program to maximize existing capacity and operational efficiency and reduce congestion on the roadway system.

Horizon Action Year. 1997

Lead Agency. Department of Public Works

Status. Ongoing

Construction of the Advance Traffic Management Center in 2003 was the first step in implementing an Intelligent Transportation System Management Program.

Updated traffic signal systems have allowed the DPW Traffic Engineering Division to maximize the throughput of the traffic on congested corridors. Operational efficiency has been improved through the use of personnel and equipment housed in the Advanced Traffic Management Center. Traffic signal operations received a significant boost through the use of the remote access to the traffic signals without which the moving of the additional traffic generated by Hurricane Katrina would not have been possible within a timely manner. Additional traffic signal ITS equipment is being installed as part of the Phase IV, Va and Vb projects scheduled (IV) finish or (Va, Vb)to start this year. These

projects include video detection systems capable of counting vehicles as well as detecting them for traffic signal use.

T3.J

Implement Computer TSS. Implement, maintain, and update the Computerized Traffic Signal System recommended for the Baton Rouge area to provide efficient Updated traffic signal systems have allowed the DPW Traffic Engineering Division to maximize the throughput of the traffic on congested corridors. Operational efficiency has been improved through the use of personnel and equipment housed in the Advanced Traffic Management Center. Traffic signal operations received a significant boost through the use of the remote access to the traffic signals without which the moving of the additional traffic generated by Hurricanes Katrina and Gustavo would not have been possible within a timely manner. Additional traffic signal ITS equipment is being installed as part of the Phase IV. Additional phases Va and Vb projects scheduled to start this year and next year respectively. These projects include video detection systems capable of detecting cars, motorcycles and bicycles as well as counting vehicles progression of traffic on arterials.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Construction has been completed on the first four (4) phases of the East Baton Rouge Computerized Traffic Signal Synchronization System (EBRCTSSS). These four (4) projects include one hundred twenty (120) intersections on ten (10) major arterial streets as indicated.

- Airline Highway (US 61/190), twenty-two (22) intersections.
- College Drive (LA 427), nine (9) intersections.
- South Sherwood Forest Boulevard, nine (9) intersections.
- Highland Road, thirteen (13) intersections.
- Nicholson Drive (LA 30), eight (8) intersections.
- Isolated intersections on streets near these major arterial streets (ten (10) intersections).
- Four (4) additional intersections on; Sharp Road, College Drive, Burbank Drive (LA 42) and Nicholson Drive (LA30), have been added to these arterial sub-systems.
- Florida Boulevard (US 61/190 Bus) from North Foster Drive to North Wooddale Boulevard, nineteen (19) intersections.
- Perkins Road (LA 427) from Siegen Lane (LA 3046) to Acadian Thruway (LA 427), sixteen (16) intersections.
- Essen Lane (LA 3064) from Perkins Road (LA 427) to I-10, four (4) intersections.
- Acadian Thruway (LA 427) / Stanford Drive from Claycut Rd to Morning Glory Street, nine (9) intersections.
- Isolated intersections - Perkins Road at Broussard Street/Park Boulevard, two (2) intersections.
- Goodwood Boulevard from Lobdell Drive to Airline Highway (US 61), five (5) intersections.

The construction cost was 16.5 million dollars.

Phase V has been broken up into two (2) different projects V(a) and V(b) due to lack of funds and are scheduled to bid this year at a cost of \$ 6.3 million and \$ 6 million, respectively. The combined projects include forty-seven (47) more existing traffic signal-controlled intersections on four (4) major arterial streets as follows:

- Choctaw Drive from Chippewa Street/River Road (US 61 Bus) to N Lobdell Boulevard and Greenwell Springs Road (LA 37) at Lobdell Boulevard, twelve (12) intersections.
- South Choctaw Drive from Lobdell Boulevard to N Flannery Road, eight (8) intersections.
- Choctaw Drive from Airway Drive to North Sherwood Forest Boulevard, four (4) intersections.
- Government Street (LA 73) from Eddie Robinson Drive to Lobdell Avenue/Independence Boulevard and Independence Boulevard at E. Airport Avenue, fourteen (14) intersections.
- Jefferson Highway (LA 72) at Claycut Road/Goodwood Avenue and College Drive, two (2) intersections

As part of these last four (4) phases several locations or major arterial streets have been or will be equipped with surveillance type of cameras that will allow the operators at ATMC building to monitor the flow of traffic in order to detect possible traffic control problems and/or hazardous incidents as they occur rather than wait for notification from other sources, thus allowing faster response of traffic signal re-timings required to mitigate incidents.

Funding has been provided as part of the Federal Highway program (TEA-21).

Preliminary discussions have taken place between the City-Parish Traffic Engineering Division and LADOTD to identify the intersections to be included in Phases VI and VII of the EBRCTSSS. These would include approximately eighty (80) more intersections on such major arterial streets as Plank Road (LA 67), Scenic Highway (US 61), N. Acadian Thruway, Winbourne Avenue, Prescott Road, Ardenwood Drive, Wooddale Boulevard, 19th Street and 22nd Street.

No estimate of the design cost, construction cost or a timetable to complete these two (2) additional phases of the EBRCTSSS has been established at this time. At this time, LADOTD and the City-Parish are determining the list of traffic signals which need to be included in the phases VI-VII.

In addition to the nine (9) specific phases of the computerized traffic signal system identified above, the Department of Public Works, Traffic Engineering Division and the Louisiana Department of Transportation and Development have been able to add the following list of traffic signal controlled intersections to the system as part of the ongoing Capital Improvement program, and normal new development projects:

- Bluebonnet Boulevard System, from Cedarcrest Drive to Park Rowe, nineteen (19) intersections. This number includes the traffic signals added to the Mall of Louisiana and the extension of Picardy Avenue to the I-10 frontage road.
- Monterrey Boulevard System, five (5) intersections. This system was expanded in 2001 to add one additional intersection at Oak Villa Drive/Joor Road (LA 964) at Greenwell Springs Road (LA37).
- Essen Lane (LA. 3064), from Picardy Avenue to North United Plaza Drive, (seven (7) intersections).
- Goodwood Boulevard System from Lobdell Avenue to Tara Boulevard, four (4) intersections. This System was expanded during the year 2002 to include one (1) additional intersection on East Airport Road Independence Boulevard.
- 9th Street (I-110 west service road) from Spanish Town Road to North Boulevard, seven (7) intersections.
- 10th Street (I-110 east service road) from North Boulevard to North Street, six (6) intersections.
- North Street from 9th Street to River Road (Bus. US 61/190), seven (7) intersection.
- Main Street from Lafayette Street to 9th Street, six (6) intersections.
- River Road (Bus. 61/190/City Street) from Laurel Street to St. Phillip Street (LA 30), six (6) intersections.
- Government Street (LA 73) from St. Louis Street (LA 30) to I-110, five (5) intersections.
- O'Neal Lane (Old London Town to Firewood), six (6) intersections.
- Millerville (Super Target to Weldwood), three (3) intersections.
- Florida Street (Lafayette to 7th Street) six (6) intersections.
- Mall of Louisiana (2) additional intersections.
- Frontage Road (1) additional intersections.
- Sullivan at Huntley, Walmart and Wax, three (3) intersections.
- Burbank Drive at Gardere Lane and Bluebonnet Boulevard, two (2) intersections.
- Greenwell Springs (LA 37/City Street) from Platt Drive to Wooddale Boulevard, Capitol Middle School and Paulson, seven (7) intersections.
- Old Hammond Highway from Cedarcrest Ave to Sherwood Forest Boulevard, three (3) intersections.
- Isolated intersections – Highland Road at Siegen Lane, Veteran's Memorial Boulevard at Blount Road, Foster Drive Claycut Road, Harrell's Ferry at Jones Creek, Sherwood Forest at Coursey, Acadian at North Boulevard, Perkins at Pecue
- Downtown Signal System twenty-nine (29) intersections.
- Burbank three (3) intersections
- Siegen Lane Cloverland to Kinglet / North Mall Drive (6) intersections

The ATMC currently connects to 238 signals that are maintained by City-Parish that are connected to the Computerized Traffic Signal System. Additionally, 20 signals on Airline Hwy from the East Baton Rouge Parish border to Sorrento are online. Current plans have LADOTD District 61 tying the remaining district signals to the ATMC.

By the end of 2010 it is estimated that 40 more signals will be online to the ATMC. These include Millerville, S. Harrell's Ferry, O'Neal, and Jefferson Hwy.

Current estimates indicate that the East Baton Rouge Computerized Traffic Signal Synchronization System Parish Wide should be completed by the year 2015. The overall goal will include placing approximately five hundred and twenty-seven (527) traffic signal controlled intersections in the parish under computer supervision.

Additionally, the traffic signals which will be part of the Green Light Program will also be tied to the Advanced Traffic Management Center.

At the current time the following information is available:

Parish Wide Traffic Signal System (June 2010)

City-Parish Owned/Maintained	221
State Owned/City-Parish Maintained	258
State Owned/State Maintained	112
Total	591

Parish Wide Traffic Signal Synchronization System

Traffic Signals in Phases I- IV	120
Traffic Signal s in Phase Va & Vb	47
Other Projects	92
GLP-Downtown Signal System	29
GLP- Veterans Memorial & Burbank	4
Mall of LA	3
Jefferson Hwy (College Circle-Drusilla)	11
Remaining Traffic Signals inside Parish	285*
*Parishwide	
Total	591

The Advanced Traffic Management Center (ATMC) has been completed and includes as part of its function, the East Baton Rouge Emergency Operation Center which will incorporate all emergency communications including BRPD, EMS, Emergency Preparedness, East Baton Rouge Incident Management Team and 911 all in one location. The ATMC allows for centralized control of traffic/transportation related activities during natural and man-made emergencies including video cameras to monitor traffic and accidents on I-10 and I-12.

All of the new traffic signals involved in these projects have traffic control equipment that is compatible with the East Baton Rouge Computerized Traffic Signal Synchronization System. There will be an ongoing process to include these additional traffic signal controlled locations in the system as improvements are made in the communication facilities serving the system

T3.K **TRANPLAN Co-ordination.** All transportation agencies in the Baton Rouge area should use compatible traffic and land use data that are consistent with Horizon Plan as well as computerized travel demand models TransCAD developed for transportation planning efforts. Transportation agencies should coordinate their planning activities to ensure consistency and avoid conflicts in planning state and local transportation improvements.

Horizon Action Year. 1992-93

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

State, regional, and local transportation agencies share demographic data as well as computerized travel demand models for transportation planning. An important tool in evaluating the traffic impacts relating to new developments or proposed revisions to the Major Street Plan is the use of a computerized travel demand model. Such a model, TransCAD, was developed for the Baton Rouge area as part of the Transportation Plan Study Update currently being performed by LA DOTD and CRPC. This travel demand model will be used for practical subarea traffic impact analysis and continuing evaluation of the Baton Rouge transportation system. The computerized travel demand model is housed at CRPC and is in operation. CRPC coordinates with the Baton Rouge Planning Commission to assure compatible traffic and land use data that are consistent with the Horizon Plan as well as the computerized TRANPLAN traffic demand model developed for transportation planning efforts. This coordination assures consistency and avoids conflicts in planning state and local transportation improvements (See LU2.C and T2.A).

The creation of the new Comprehensive Plan will see the coordination of transportation data complete. The new Plan will utilize all data sources, models and forecasts to prepare a new Transportation Element that focuses on transit, traffic and the usage of multi-modal systems.

T3.L **Developer R.O.W. Dedication.** Develop and enforce policies and requirements which ensure the dedication of rights-of-way.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

Dedication of street right-of-way is part of the subdivision regulations. Also, the major street plan indicates where existing right-of-way needs to be increased. These two planning implementation activities are reviewed at the time that subdivision matters are brought to the Planning Commission and its staff. The subdivision regulations and the adopted major street plan are the guides for street right-of-way dedications.

Any waivers or building setback requirements need to be approved by the

Planning Commission and the Metropolitan Council at public hearing. Building set back requirements are sometimes stipulated by the Planning Commission or Metropolitan Council in lieu of right-of-way dedications. Often DPW's Traffic Engineer is called upon when street dedication matters are considered by the Subdivision Review Committee, the Planning Commission and/or the Metropolitan Council. The Traffic Engineer has been called upon more and more to consider and recommend action concerning traffic impacts from subdivision, site plan and zoning changes. Sometimes the developer is required or expected to do construction or modifications to street(s) due to a project's traffic impact.

The Revocation procedure was revised to require that applicants submit a Final Plat revision to show the revoked servitude once the Revocation is approved by the Metropolitan Council.

T3.M Traffic Safety Program. Establish a Traffic Safety Program that regularly identifies and implements geometric/operational improvements to reduce frequency and severity of accidents at existing and potential hazardous locations.

Horizon Action Year. 1997

Lead Agency. Department of Public Works

Status. Ongoing

The Department of Public Works, Traffic Engineering Division (DPW/TED) is required to collect, on a yearly basis, all traffic accident data throughout the parish. Using this information and current traffic volumes collected by DPW/TED, LADOTD and other sources, all intersections are ranked by total number of accidents and accidents per one million (1,000,000) vehicles entering the intersection. Using these rankings, the ten (10) worst locations are selected and more thorough analysis performed to determine if there is a particular underlying reason for the accidents that have occurred that year. If such a reason can be found, then the DPW/TED tries to determine a solution to the problem and recommends that a solution be implemented when funding becomes available.

For many various reasons, the Traffic Engineering Division has not been able to access the parish wide accident database since mid 1998. Therefore, there were no annual rankings of accident frequency or rate for the years 1998 to 2008. Recently with the assistance of the Department of Public Safety, the Louisiana Highway Safety Commission, Louisiana State University and other people involved in accident record keeping, it appears that these computer problems can be solved but, it is not known when this will happen. Also, a problem appears to exist with the method that local law enforcement uses to identify exact accident locations. It is not known at this time how or when this new problem can be addressed.

With the assistance of the Department of Transportation and Development the Traffic Engineering Division has received the East Baton Rouge Parish crash data for the years 2005-2008. The data is in a raw format and must be cleaned and processed before it can be used in safety studies. This process is time consuming but necessary until the above mentioned data reporting problems are resolved.

Currently, an analysis of this data is being conducted determine the initial safety impacts of the Red Light Safety Program. Once that analysis is completed we will conduct the required parish-wide safety study to determine if the red light running cameras effectiveness and if their use should continue.

T3.N **Street Lighting.** Review and recommend modifications to street lighting policies and standards with regard to traffic safety.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

The Metropolitan Council adopted a Street Lighting Ordinance on September 16, 1992. The ordinance requires street lights in all new residential and commercial subdivisions. The ordinance establishes standards for lighting fixtures, maintenance, and construction. (Ordinance #9482, Street Lighting Ordinance). Street lighting is usually designed with guidance from the utility company. Street lighting is enforced by DPW's Street Lighting Coordinator. A new contract is currently being developed to make the repair of the street lighting system more responsive and efficient.

Additional street lights have been added to Florida east of Sherwood Forest and on LiRocci.

Recommendations for ordinance revisions have been forwarded to the Mayor's Office for review.

T3.O **MSP Traffic Impact Studies.** Maintain standards and procedures for the conduct of traffic impact studies for proposed developments to assess traffic impacts and determine transportation improvement needs. (Please see T1.E for a parallel effort)

Horizon Action Year. 1995

Lead Agency. Department of Public Works

Status. Ongoing

A joint effort by the Planning Commission Staff and the Department of Public Works resulted in the development of the Site Plan Review Checklist which for the first time established written guidelines for Traffic Impact Studies (TIS), including when they were required, what a TIS must consist of and when it had to be submitted. Additionally the Concept Plan checklist and the Final Development Plan checklist for Planned Unit Development have requirements for Traffic Impact Studies (TIS). Much of this work will be used for the Traffic Impact Studies which will be generated within the Traffic Impact Fee Schedule program.

Under direction of the Mayor, the Traffic Engineering Division implemented a new Traffic Impact Policy in 2008. Under this policy, the Traffic Engineering Division completes all traffic impact studies for new developments. This is done

using existing personnel and is based on the Site Plan Review Checklist and Engineering judgment.

T3.P **Truck Route Plan.** Maintain a Truck Route Plan which provides for adequate goods and services movement without adversely impacting traffic flows and residential neighborhoods. Identify appropriate truck routes to provide for local and through truck traffic. Consider the use and enforcement of through truck traffic prohibitions on local residential streets. Designate truck routes for transport of hazardous materials and incorporate appropriate design standards for proposed future routes.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

An existing system of streets approved for truck traffic has existed for years. This system basically remains unchanged; however, certain streets or portions thereof have been removed over the last few years. In the past several years more emphasis has been placed on identifying streets where trucks over seven and one-half (7 1/2) tons Gross Vehicle Weight Rating (GVWR) are prohibited per Metropolitan Council Ordinance. We receive many complaints about large trucks in neighborhoods and signs are installed and maintained as needed.

The existing system of streets approved for truck traffic has been in place for years, but has been allowed to deteriorate over the last twenty (20) years. A major effort with additional funding will be required to re-establish the system. An evaluation of the existing truck route plan indicated several gaps and inconsistencies. A meeting will be held with the Louisiana Motor Transport Association (LMTA) to discuss current needs will take place prior to the new truck route system going before the Metro Council. Both of these action items will take place prior to the end of the current year.

T3.Q **Review Off-Street Loading.** Conduct periodic review of off-street loading requirements to determine potential improvements and modifications, and identify design criteria for use in designing new loading facilities.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

Requirements of this item were completed with the adoption of Ordinance 10126 by the Metropolitan Council on December 13, 1994 (specifically Section 7:6.6 which refers to off-street loading requirements).

T3.R **LSU & Southern Traffic.** Assist in the implementation of traffic improvement needs through and around the campuses of Louisiana State University and Southern University, in cooperation with the administration officials for the two respective universities, CRPC, and DOTD.

Horizon Action Year. 1997

Lead Agency. Planning Commission

Status. Ongoing

Several studies relating to this area have been accomplished including the Old South Baton Rouge Overlay District, the bike-pedestrian trail between Downtown and LSU. In addition, the LSU campus has implemented several projects. The Advance Division is beginning to draft a proposal which will complete a comprehensive view for all of these projects.

Bicycle Parking was added to UDC Section 17 Parking for all uses excluding single family, two-family, and temporary or seasonal uses.

Several initiatives are being proposed and considered for the Downtown-LSU corridor (along Nicholson), the Downtown-BRCC corridor (along Florida and Convention) and the Downtown-Southern corridor (along Scenic, Harding and Plank). These initiatives are designed to increase the linkages between these universities and the Downtown, thereby providing a multi-modal system of transportation and access to each locality and enhancing the development potential along these corridors. These strategies will become part of FUTUREBR.

THOROUGHFARE SYSTEM DEVELOPMENT

T3.S **Developer Participation.** Develop and enforce policies and requirements which ensure developer participation in the construction of needed street improvements as development occurs.

Horizon Action Year. 1998

Lead Agency. Department of Public Works

Status. Ongoing

This is being handled on a case-by-case basis as new development is being reviewed. With the development of the Traffic Impact Fee Schedule, the level and fair participation of developers in the improvement of infrastructure will be assured. Additionally, developers are helping by the addition of traffic calming devices within subdivisions.

T3.T **Coordinate Transportation Plans.** Implement a comprehensive review and revision of the Major Street Plan, considering the Green Light Plan, location of growth centers, Horizon Plan land use designations, public transit and alternative modes of transportation.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

The creation of the new Comprehensive Plan will see the coordination of transportation data complete. The new Plan will utilize all data sources, models and forecasts to prepare a new Transportation Element that focuses on transit, traffic and the usage of multi-modal systems.

T3.U **Oversized Load Route Plan.** Develop and implement a routing plan for oversized vehicles and loads, including the use of rotating mast arms for utilities and traffic lights.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

This function is not staffed this year. Prior to beginning this project, the Truck Route Plan (T3.P) needs to be addressed. Work will begin on this item next year (2011).

T4.C **Special Parking Studies.** Conduct special studies and review existing regulations in the Unified Development Code as needed on specific parking issues such as shared parking, handicapped parking, maternity parking, residential parking permits, water pollution controls and other needs.

Horizon Action Year. 1996

Lead Agency. Planning Commission

Status. Ongoing

A Parking Subcommittee had been formed to study different parking lot amenity requirements, along with the number of parking spaces required for certain uses. In addition, the UDC is in the process of being updated to reduce parking provisions to assist in landscaping and water runoff. The Advance Division is currently working on a work program that will continue the Parking Subcommittee's work on parking lot amenity requirements. Previous green parking is currently under review to better clarify. Improved definitions will be reviewed in 2011.

As noted in T4.A above, changes were adopted by the Metropolitan Council in 2009 based on several parking studies.

T4.D **Review Off-Street Parking.** Maintain administrative procedures for effective review and approval of planned off-street parking improvements proposed by developers, including centralized responsibility for providing information on parking requirements and coordinating the review and approval process.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Not Initiated

This function has been and is being handled in joint and cooperative effort by the Traffic Engineering and Inspection Divisions. Ordinance 10126, approved in December, 1994, made major changes in how off-street parking is reviewed and administrated. A concentrated effort should be made to collect and store off street parking data in a readily accessible data base.

The DPW Permit & Inspection Division reviews and documents parking requirements for all commercial and residential projects as a part of the permit process. This data is documented in the permit database. No action has been taken to begin a review of the off street parking requirements.

T4.E Downtown Parking Management. Parking Strategy for Downtown Baton Rouge:

- Promote utilization of public transit such as the Downtown Trolley
- Working with CATS to implement a GPS system into the downtown Trolleys.
- Maintain a parking facility database;
- Identify future parking needs for public and private sectors;
- Ensure that parking facilities are planned for the highest and best use.
- Extend Trolley Service hours;
- Develop public/private parking agreements to use private garages during business hours; and
- Continue implementation of subsequent phases of the Downtown Wayfinding Signage Program. Phase One was implemented the first quarter of 2008.

Horizon Action Year. 1992-93

Lead Agency. Downtown Development District

Status. Ongoing

In 2002-2003 the Downtown Development District, in cooperation with the Department of Public Works, instituted parking along Lafayette, Third and Fourth Streets. Approximately 168 new spaces were added to the downtown parking inventory.

In 2003, the Downtown Development District completed a financial feasibility study for a new parking garage at the corner of Third and Convention Streets. Rich & Associates through a Federal Grant conducted the study. The garage is a joint venture between the City of Baton Rouge and the State of Louisiana. Construction on the 468-space garage commenced the second quarter of 2004 and opened in the summer of 2005. The parking garage contains approximately 2,500 square feet of retail space that fronts Third Street. In 2009, the DDD in conjunction with the City and State, it was announced that the retail space will be used to house a new art gallery as well as a substation of the city police.

Approximately \$300,000 has been allocated by the City to help with the build out of the empty space. In return for making improvements to the space/garage, the City is asking the State for a 10 year no-cost lease.

In 2003, the Downtown Development District printed the third edition of the Downtown Points of Interest and Parking Guide. The guide identifies all public lots, garages, metered parking and contacts for parking leasing agents.

The Downtown Development District is currently researching best practices for parking management within city centers.

In the fourth quarter of 2003 the Downtown Development District saw the return of the trolley system connecting the northern end of the district with the southern end. The trolleys are free and run five days a week, 10:30 a.m. 2:30 p.m. The goal is to increase service hours and length of the route. The trolleys were initially funded through CMAC funds and the state of Louisiana.

In the first quarter of 2004 the city of Baton Rouge entered into a Professional Service Contract with the firm of Glattig Jackson to study the financial feasibility of five downtown locations for a new parking garage. The study narrowed sites to three and finally one. A financial analysis was conducted on the final site.

In 2009, the DDD announced the creation of web-based, interactive map that can be found at downtownbatonrouge.org. The interactive map is designed to make getting around and navigating downtown Baton Rouge a little easier, the interactive map provides information on where to go, how to get there and where to park. The map contains information on all of the cultural landmarks and attractions, as well as many downtown businesses. Users of the map are able to get directions to their chosen downtown destination from wherever they are located. A key feature of the map is the "'Recommended Parking'" feature. This feature shows guides visitors to the appropriate parking facility for a chosen downtown destination. Updates will be made to the interactive map as downtown continues to thrive.

PUBLIC TRANSPORTATION FACILITIES AND SERVICES

T5.A Transit Dependent/Services. Develop evaluation criteria and priorities for expanding or improving transit service in areas which have a high concentration of transit dependent citizens such as low to medium income, low auto ownership and a high proportion of elderly population.

Horizon Action Year. 1997

Lead Agency. Capital Area Transit System with CRPC

Status. Ongoing

Capital Region Planning Commission (CRPC) is currently working with Capital Area Transit System (CATS) to implement innovative strategies and grants to expand and improve transit. Job Access/Reverse Commute and New Freedom

grants and Congestion Mitigation/Air Quality funds are examples of matching transit to target areas.

T5.B Transit Corridors. Identify and consider existing and planned transit corridors in land use planning, and consider availability of transit service in review of development proposals for high density land uses. This includes possible links between Downtown, Old South Baton Rouge, MidCity, LSU and Southern University.

Horizon Action Year. 1994

Lead Agency. Capital Area Transit System w/CRPC

Status. Ongoing

This task utilizes available socio-economic data with transit ridership statistics to project where transit can have a positive impact on congestion and air quality as well as an economic development tool. The City-Parish Planning Commission provides data and also incorporates a transit check list in plan review.

T5.C Transit Development Program. Prepare a Transit Development Program (TDP) every five years to identify transit needs, evaluate alternative improvements, and estimate capital costs, operating revenues and operating assistance requirements which can be funded through grants from the Urban Mass Transportation Administration (UMTA).

Horizon Action Year. 1996

Lead Agency. Capital Area Transit System (CATS) with CRPC

Status. Ongoing

Capital Region Planning Commission and Capital Area Transit System develop strategies and long range plans that are used to guide the mass transportation option for the urbanized area.

T5.D Transit Marketing Program. Develop and implement an effective Transit Marketing Program that promotes the use of transit and its benefits, attracts riders of choice to the transit system, and informs the public of routes, schedules, and other transit operations and services.

Horizon Action Year. 1992-93

Lead Agency. Capital Area Transit System (CATS) with CRPC

Status. Ongoing

A number of marketing strategies have been implemented including radio, television and print advertising as well as target market specific strategies.

T5.E Dedicated Funding for Transit. Explore alternative dedicated funding sources and mechanisms to provide adequate transit services for the Baton Rouge area.

Horizon Action Year. 1995

Lead Agency. Capital Area Transit System with CRPC

Status. Ongoing

This task is being explored with a public involvement process and special use of focus groups. A mass transit parish mileage was recently defeated by only three percent and new strategies are currently being developed. The creation of a regional transit authority was recently passed by the state legislature and a number of options such as gas, sales, employee, and property taxes are being explored.

T5.F Transit Design Features. Consider requirements and incentives for new development to include the provision of facilities at major activity centers that make public transportation convenient and safe to use, such as bus pullouts, transit passenger shelters, amenities, continuous sidewalks and adequate outdoor lighting.

Horizon Action Year. 1992-93

Lead Agency. Capital Area Transit System (CATS) with CRPC

Status. Ongoing

CATS has a Bus Stop Shelter Committee to provide CATS with varied bus shelter designs for new shelters throughout the parish. Planning Commission Staff have had a significant role in this project. Additionally, CATS has a working relationship with the Downtown Development District for improvements in the area.

T5.G Transit Improvement Program. Develop and implement a Transit Improvement Program for facility improvements such as replacing or improving the bus operating facility, bus replacement/fleet expansion, and the provision and improvement of bus shelters standards and bus route signs.

Horizon Action Year. 1997

Lead Agency. Capital Area Transit System (CATS) with CRPC

Status. Ongoing

This task is addressed annually through strategic plans, long range plan updates, the MPO transportation and air quality documents and CATS budget funding.

T5.H CATS in SR & Zoning. Consider public transportation routes in the City-Parish's Subdivision, Zoning and Site review process, Major Street Plan amendment process, and development of transportation improvement proposals for the Capital Improvements Program (CIP) and Transportation Improvements Program (TIP).

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission Staff provides continual review of proposals involving transportation improvements. Developments along existing and possible future CATS bus routes are considered during the subdivision and site plan review process. These considerations were added to review check lists and a Capital Area Transit System (CATS) representative was added to the Subdivision Review Committee in 1999. One of the requirements of the Unified Development Code is that a plan for pedestrian and vehicular circulation be included with each Small Planned Unit Development (SPUD), Traditional Neighborhood Development (TND), and the Planned Unit Development (PUD) application.

In July 2009, the Planning Commission and Metropolitan Council approved an amendment to the Unified Development Code that provides an incentive to developments that provide sheltered transit stop at an existing CATS bus stop. The incentive allows reduction of the minimum parking requirement by up to ten (10) percent.

T5.I **CATS & Privately Owned Transit.** Coordinate efforts with public and private transportation service providers to link public transit routes.

Horizon Action Year. 1998

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

Strategic and long range plans developed by CATS and CRPC have created a proactive environment for increased transit services. The staff continually works with a core group to assess existing CATS routes and to identify areas which could be served with adjustments to the existing level of service. CATS implemented these services with increased local, state and federal funding.

T5.J **Transit Studies.** Develop a study that will investigate the possibility of Bus Rapid Transit or Light Rail Services for the greater metropolitan area, focusing on high volume commerce areas such as the airport, universities, downtown, and other growth centers.

Horizon Action Year. 2007-08

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Initiated

CATS has issued a Request for Proposals to solicit a firm to perform this Study. It is anticipated that this study will be complete in 2010.

T5.K **Satellite Transfer Stations.** Develop a plan for funding satellite transfer stations for public transit.

Horizon Action Year. 2007-08

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Not Initiated

T5.L Transit and Carpools. Incentivize the use of transit using methods such as free parking for car pools and van pools, subsidized or reduced bus fare for City-Parish, etc.

Horizon Action Year. 2007-08

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Not Initiated

T5.M Park and Ride. CATS should work with major employers to create park and ride shuttles

Horizon Action Year. 2007-08

Lead Agency. Capital Area Transit System w/CRPC

Status. Ongoing

This task is ongoing with a regional rideshare line

T5.N Jitney Service. Consider the development of Jitney services between popular destinations.

Horizon Action Year. 2007-08

Lead Agency. Capital Area Transit System w/CRPC

Status. Ongoing

This task is ongoing with staff efforts to work with employers and individuals to establish this service.

RAILROAD TRANSPORTATION

T6.A RR Grade Crossing Imp. As part of the Traffic Safety Program, include procedures for identifying and prioritizing railroad grade crossing improvement needs, such as provision of adequate at-grade warning devices, grade separations, and potential railroad relocations.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

The Traffic Engineering Division works with LA DOTD and both railroad companies constantly to upgrade and improve "at grade" railroad crossings. As part of the Sales Tax Street Rehabilitation Choctaw Drive Resurfacing Program, two (2) unused private crossings were removed and one was rebuilt by a private company. Using federal funds, another crossing at the EBR School Board was reconstructed. During 1995 several crossings on the ICRR line paralleling Choctaw Drive were rebuilt using a new concrete type surface.

During 1996 and 1997 two (2) new railroad grade crossings were installed, one (1) on Thomas Road and one (1) on Dijon Extension. Both locations included improved crossing protection devices. Three (3) existing railroad grade crossings on the KCS Line paralleling Perkins Road (LA 427) were upgraded and plans are being prepared for two (2) additional locations. As part of North Sherwood Forest Boulevard/Choctaw Drive intersection improvements, the existing grade crossing just north of Choctaw Drive has been upgraded and improved. LADOTD upgraded two (2) locations on Choctaw Drive to include railroad preemption control. City-Parish has upgraded the crossing on Gourrier West of Nicholson as part of Nicholson Drive ½ cent sales tax project which included new lights and gates. Railroad preemption protection has been added at Lobdell Avenue; at the Choctaw Drive Intersection. New railroad grade crossings with flashing signals and have been installed for South Choctaw, Oak Villa Extension and designed for Choctaw Drive Sorrel Avenue.

The Canadian National-Illinois Central (CN-IC) Railroad Company replaced the existing railroad grade crossings on Oklahoma Street, McKinley Street, Grant Street, Roosevelt Street, and Aster Drive during 2000. Kansas City Southern (KCS) Railroad Company upgraded the railroad grade crossing on College Drive in 2000 as part of the ongoing improvement project on this major arterial street. New flashing railroad signals and gates will also be installed. LaDOTD, FHWA, City/Parish and CN-IC completed the upgrade and replacement of the existing flashing railroad signals on Woodland Avenue, Monterrey Drive, Choctaw Drive and Aster Street. Two (2) low volume railroad grade crossings on the CN-IC Line paralleling Choctaw Drive (Pocahontas Street and Hiawatha Street) were closed during 2001. This is a continuing action item that will change from time to time as new projects are started and completed. KCS has designed and will be installing new flashing signals and gates on the railroad line parallel to 15th Street from Government Street to North Street. CN-IC is planning major upgrades of the crossing on Lobdell Avenue , Greenwell Springs Road south of Choctaw Drive and installation of gates along the line south of Choctaw Drive. Government Street RxR Crossing is being repaired by KCS.

Installation of railroad crossing pre-emption devices from the Traffic Signal systems has provided railroad crossing pre-emption of Traffic Signals at eighteen (18) locations with 3 more scheduled to be completed by the end of next year in the Signal Synchronization Projects 5a and 5b which were delayed from last year due to funding.

T6.C RR Grade in CIP. Include implementation of railroad grade crossing improvement projects in the 5-year Capital Improvements Program (CIP).

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Department of Public Works continues to coordinate grade crossing improvements with the railroad companies either as separate projects or as part of the ongoing street improvement projects.

T6.E **Regional Passenger Rail Service.** Capital Region Planning Commission should coordinate with other Lead Agencies and authorities to encourage rail passenger service to and from Baton Rouge.

Horizon Action Year. 1998

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Not Initiated

AIR TRANSPORTATION AND AIRPORTS

T7.A **Implement Airport Plan.** Implement the Baton Rouge Metropolitan Airport Master Plan to provide airport facilities needed to meet future air transport demands.

Horizon Action Year. 1992-93

Lead Agency. Greater Baton Rouge Airport District

Status. Ongoing

A new Master Plan was completed in 2007 and accepted by the FAA in March. Key recommendations pertain to airfield pavement rehabilitation projects as well as expansion of cargo facilities. The airfield pavement projects are currently in design and will be constructed over the next four years. A new cargo building is currently in design with anticipated construction beginning early in 2009. The comprehensive Airport Plan addresses Air Service, Cargo, and Airport Development.

The Airport has met with nine airlines and one cargo carrier this year soliciting new or improved service. Airport Development has seen the completion of the new Coca-Cola bottling facility and the addition of two new hangars on the airport.

T7.B **Update Airport Master Plan.** Update the Airport Master Plan every ten years, including consideration of the future need for, and location of a new airport for the Baton Rouge region.

Horizon Action Year. 1992-93

Lead Agency. Greater Baton Rouge Airport District

Status. Ongoing

The current Master Plan was completed in 2007. An update to the plan is planned for 2011

T7.C

Land Use Around Airport. Establish and administer appropriate land use controls in the area surrounding the airport, with special emphasis on noise impacts on nearby schools, neighborhoods, the Baton Rouge Zoo, and other noise sensitive uses, and on compatible land uses and height hazards.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

Horizon Plan Land Use has been amended to reflect land use changes for areas immediately affected by airport activities. During the Adjustment Process for the Horizon Plan, the Planning Commission worked with the Airport to identifying land that had been acquired by the Airport for the purpose of noise abatement. These areas are identified on the "2010 Land Use Plan as Transportation, Communication and Utilities land use. Also, the Planning Commission Staff has proposed the area of Harding Boulevard, Plank Road and Hooper Road as a "Regional Growth Center on the "2010 Land Use Plan. As growth management techniques and urban design guidelines are put into place for this area, appropriate land use controls will be established.

A proposal for new zoning regulations affecting land use around the airport is currently under review by the members of the Greater Baton Rouge Airport District. Action Item T7.E recommends the Airport expansion alternatives identified in the Airport Master Plan should be closely evaluated in their impacts on the adjacent roadway system. Action Item T7.H recommends non-compatible land uses within the Land 75 noise contour should be acquired by the Greater Baton Rouge Airport District. These action items are further described in the Airport Master Plan which was accepted by the Metropolitan Council on October 10, 1990 and later approved by the Federal Aviation Administration, but re-evaluated and acceptance receded by the Metropolitan Council in January, 1994. Existing Land Use and Horizon Plan maps were updated to reflect property owned by the Baton Rouge Metropolitan Airport.

In April, 1994, a copy of the proposed Noise Ordinance was sent by the Greater Baton Rouge Airport to the Metropolitan Council, Airport Commission, Parish Attorney's Office and other State and Federal Officials for review.

The Federal Aviation Administration is reviewing the Noise Mitigation Study for the airport to determine the best possible method of approaching the proposed Noise Ordinance. Once this review is complete, the Parish Attorney's Office will be able to finalize the content of the Noise Ordinance for processing through the City-Parish Planning Commission. Basically, the proposed Noise Ordinance is in abeyance until the Federal Aviation Administration completes its review (See E4.B).

The Planning Commission has reviewed ordinances in use by other similar size municipalities to regulate zoning, noise, and land use adjacent to airports.

In 2004, the Planning Commission was part of the new Airport Master Plan process. (See Action Items T7.A, T7.B and T7.D)

The new Master Plan identifies the various land use types on the airport as well as adjacent land surrounding the airport.

In 2006, the Airport has acquired an approximately 500 acre tract of land "Hobgood Property located northeast of the Airport (Runway Safety Area). In addition the Airport has initiated the acquisition process to acquire approximately 45 acres (Air Industrial Park), and approximately 20 acres of land northwest of the Airport (Veterans Memorial Extension and Aviation Development).

In 2010, the Airport applied with the Planning Commission to rezone 1,407 acres around the airport to Planned Unit Development. The Concept Plan for this case was approved by the Planning Commission and the Metropolitan Council in September 2010. The Airport simultaneously submitted a Final Development Plan for 202 acres of a northern portion of the Airport property. The Final Development Plan was approved by the Planning Commission in September 2010.

T7.D **Improvements to Ground.** Improvements to airport ground transportation facilities and services should be included in planning and implementation for thoroughfare development and public transportation programs.

Horizon Action Year. 1992-93

Lead Agency. Greater Baton Rouge Airport District

Status. Ongoing

In an effort to meet FAA runway design safety standards, the Airport recently completed the relocation of Blount Road out of the Runway 4L/22R Safety Area. The roadway was relocated about a quarter of a mile north of the Airport.

T7.F **Marketing Program.** Implement a Marketing Program to encourage increased utilization of Baton Rouge Metropolitan Airport.

Horizon Action Year. 1992-93

Lead Agency. Greater Baton Rouge Airport District

Status. Ongoing

The Airport has created an incentive plan for marketing the Baton Rouge Metropolitan Airport to new carriers as well as incumbent carriers. This incentive plan includes advertising, landing fee waivers, and rental concessions, in return for additional flights and new destinations. As a result of this plan, USAirways has taken advantage of certain parts of the incentive program and will start new service into Baton Rouge June 24th of 2010.

T7.G **Air Fare Reduction.** Provide necessary interaction to facilitate air carrier consideration of reducing air passenger fares for travel to and from Baton Rouge Metropolitan Airport to be more competitive with fares at New Orleans International Airport.

Horizon Action Year. 1992-93

Lead Agency. Greater Baton Rouge Airport District

Status. Ongoing

The Airport compares the airfares between Baton Rouge and our top 50 locations to those of New Orleans and the same locations on a weekly basis. Correspondence is made to the airlines when the selected airfares exceed the targeted tolerances. The Baton Rouge Metropolitan Airport Commission formed a Task Force to work with the community on gaining support to seek funds from outside sources to assist with incentives for current and new airlines to be used for reductions in airfares.

T7.H **Non-compatible Land Uses.** All non-compatible land uses within the Ldn 75 noise contour should be acquired by the Greater Baton Rouge Airport District. In addition, where acquisition programs have already been initiated in neighborhoods within the Ldn 65-75 noise contours, acquisition of these subdivisions or individual parcels should continue so as to minimize neighborhood disruption. The boundaries within which continued land acquisition is recommended are depicted on maps in the Office of the Planning Commission which are incorporated by reference as part of Horizon Plan.

Horizon Action Year. 1992-93

Lead Agency. Greater Baton Rouge Airport District

Status. Ongoing

The Airport has completed an Environs Study to evaluate all land use for all of the property acquired in the Noise Mitigation Program. Implementation of the plan is underway and requires the Airport to sell certain properties not needed for aeronautical development.

T7.I **Purchase & Sound Programs.** Purchase Assurance and Sound Insulation Programs should be implemented for neighborhoods within the Ldn 65 noise contour. In addition, specific areas eligible for those noise mitigation measures are recommended, namely those areas where the long term character of the neighborhood is expected to remain residential. These areas include the Brownfields area, north of Runway 22R; the Glen Oaks area, southeast of Runway 31N; and the Scotlandville area, southwest of Runway 4L.

Horizon Action Year. 1992-93

Lead Agency. Greater Baton Rouge Airport District

Status. Ongoing

The Airport is in the process of soundproofing 25 homes in the area. These are the last remaining houses to be sound proofed under the FAA's soundproofing program. Completion of the soundproofing program shall be completed by end of 2011.

T7.J Airport Transit Service. Develop a program to provide public and private transportation from the airport to key areas of the city, such as downtown, hotels, convention centers, universities, and bus stations.

Horizon Action Year. 2007-2008

Lead Agency. Greater Baton Rouge Airport District

Status. Initiated

CATS has recently announced that new service will begin in 2010.

BICYCLING

T8.A Greenlinks System in CIP. Include implementation of bikeway improvements and Greenlinks System projects in the 5-year Capital Improvements Program (CIP) and other roadway and drainage improvements.

Horizon Action Year. 1994

Lead Agency. Planning Commission

Status. Ongoing

The Pedestrian/Bicycle Advisory Committee for East Baton Rouge Parish has actively sought for improvements in the City-Parish transportation plans to include bike and pedestrian paths. In 2004, construction began on the first of two phases of the Mississippi River levee top bike and pedestrian path. The Advisory Committee has also created a map of bike routes in the parish. Planning Commission Staff have had a significant role in these projects. Additionally, a Solicitation of Views Project for the City Park Lake area has been completed. Improvements include renovating existing paths and creating three new spurs for bicycling.

In 2008, Congress appropriated \$1 million in the federal transportation bill to extend the levee-top bike path from Skip Bertman Drive to BREC's Farr Horse Activity Center, located about half mile south of Brightside Lane.

BREC launched the Capital Area Pathway Project, with the purpose of creating new linear routes and build a network of trails and greenways throughout East Baton Rouge Parish.

BREC's Capital Area Pathway Project continues and Phase II of the Levee Top Trail will go out for bid this spring.

T8.B Update Ped. & Bikeway Plan. Implement the Comprehensive Short-Range Pedestrian and Bikeway Plan for East Baton Rouge Parish through development planning, including incorporation of the proposed Greenlinks System. Review and Revise the plan as necessary.

Horizon Action Year. 1994

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

A new plan and map have been developed for 2004 through the MPO Bicycle/Pedestrian Planning Committee. The map and list of projects took approximately two years to develop and they are currently being distributed throughout the parish.

T8.C R.O.W. for Bikeways. Include right-of-way provisions for bikeways as identified in the Comprehensive Short-Range Pedestrian and Bikeway Plan in developing the major street system and in designing street improvements.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Not Initiated

Funding for separated bikeways has not been provided as part of the major Capital Improvements Project. However, design of new major roadways incorporate features to be "bicycle friendly. The Nicholson Drive Widening Project includes a dedicated bike path within the R-O-W. The City-Parish has also actively pursued State Enhancement Funds through DOTD to assist in funding bike path construction.

T8.D Design Standards. Adopt and implement the design standards included in the American Association of State Highway and Transportation Officials (AASHTO) Guide for the Development of new bicycle facilities to ensure safe bikeways and encourage bicycle transportation.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

Any bikeways constructed in future will meet AASHTO standards within financial constraints. The City Standards have been updated to include bike path standards.

T8.E **Bicycle into SR & Trans. Plan.** Incorporate bicycle transportation standards and design criteria into the City-Parish's policy and planning documents, including related codes and ordinances, Subdivision Regulations, and Transportation Plans to ensure the integration of adequate bicycle facilities in the overall transportation system.

Horizon Action Year. 1994

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission is currently studying methods of implementation and funding.

Bicycle transportation issues should be incorporated into all City-Parish documents, codes, plans and ordinances. Capital Region Planning Commission (CRPC) adopted ten (10) bicycle and pedestrian improvement projects created by the Pedestrian/Bicycle Advisory Committee in the TIP.

New street cross sections were adopted in the Unified Development Code (UDC) to include streets with bike lanes as an option in required minimum standards for new development.

The Mayor-President has started a Healthy Baton Rouge Initiative which includes a plan to triple the amount of bicycle facilities (shared use paths, bike lanes and shared lanes) within the next year. Twenty one (21) miles of shared lanes were created to promote bicycling.

The Green Light Plan for the Brightside Lane project includes dedicated bike lanes on both sides of the road. Capital Heights Avenue was converted into a one way street with bike lanes on both sides of the road.

T8.F **Bicycle in Environ. Plan.** Include bicycle transportation as an alternative means of mitigation in environmental impact studies.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

This will be considered in environmental impact studies where feasible (See T8.A in 1994).

T8.G **Bicycle Safety Education Program.** Establish a Bicycle Safety Program that educates cyclists and motorists on bicycle laws and safety, in cooperation with local cycling organizations and the Safety Council of the Louisiana Capital Area.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

BREC promotes bicycle safety through the Recreation Special Activities Division. Activities are planned at various BREC bicycle facilities including the BMX track, the Velodrome and the Mountain Bike Trails.

BREC's bicycle programs for 1999 reflect 36,705 participants with 12,350 of those participants at the Comite/Hooper Road park bike trail. Special events include: National Bicycle League (NBL) National BMX Championship was held for the second year with 4,800 participants at the BMX track, BMX rider clinic, BMX state series race, NBL state BMX Championship and Velodrome pedals for progress. The NBL held events to educate the public by addressing safety standards, rules and regulations. Safety rules are posted at all BREC cycling sites. BMX personnel educate beginner riders before they can enter the facility along with signing a waiver for right of risk.

BREC staff is now working with the CRPC Bicycle Committee to promote bicycle trails in the parish. BREC is working with City/Parish and Baton Rouge Green to improve bicycle trails and safety around City Park. BREC has received a \$190,000 DOTD TEA-21 Grant for City Park bicycle and pedestrian trails and a trail head facility at Farr Park. The trail head will connect to the River Road and to the Mississippi River Levee Bicycle Path. This facility will allow riders to park at

T8.H **Maintain Bikeways.** Incorporate maintenance of bikeways in the recommended Roadway Maintenance and Pavement Management Program to improve bicycle safety.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Maintenance is provided for existing bike paths, asphalt patching, etc., within street maintenance activities. The City Standards have been updated to include bike path standards. Maintenance Engineer has been made aware of the need. However, not all routes are City-Parish routes, this should apply to LaDOTD as well.

T8.I **Revise UDC for Bikes.** Review and revise the UDC to provide requirements for bicycle parking facilities in public and private development and improvements.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

Government Street Urban Design Overlay District (UDOD3), Old South Baton Rouge Urban Design Overlay Districts-Nicholson Drive (UDOD4), Old South Baton Rouge Urban Design Overlay Districts-North Gate (UDOD5), and Florida Boulevard Urban Design Overlay District (UDOD6) require developments to provide bicycle parking facilities.

In July 2009, the Planning Commission and Metropolitan Council approved an amendment to the Unified Development Code that requires bicycle parking. An example of best bike rack practices was also added to the appendix

T8.J Update Greenlink Plan. Implement the Greenlink Plan through development planning, taking into consideration the development of regional links and coordination. Review and update the plan as needed.

Horizon Action Year. 2007-08

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

In 2008, the Recreation and Park Commission for the Parish of East Baton Rouge (BREC) launched the Capital Area Pathways Project (CAPP), an initiative to identify routes and build a network of trails and greenways throughout East Baton Rouge and surrounding Parishes.

The Planning Commission has applied for funding that will be used to design and implement an interpretive signage program for portions of Ward's Creek and Dawson Creek between Bluebonnet Boulevard and Siegen Lane. This will be part of the Baton Rouge Parks and Recreation Commissions (BREC) Capital Area Pathways Project (CAPP). The signage program will include information on the local and regional watersheds that includes these waterbodies, as well as information on water quality and nonpoint source pollution.

BREC's Capital Area Pathway Project continues.

The Watershed Characteristics and Management Subcommittee of the Zoning Advisory Committee met. They focused on the stream buffers and land use restrictions along waterways. (Next meeting is TBA).

PEDESTRIANS

T9.A Sidewalk & Crosswalk Design and Require. Develop and implement requirements and standards for the provision of sidewalks and crosswalks that provide for safe and convenient use, including appropriate facilities for the physically handicapped as part of street construction.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Sidewalks are required in new subdivisions and are constructed on most Public Works street projects and are encouraged along DOTD state routes. The City Standards for Sidewalks, crosswalks and handicapped ramps have been updated. Waivers are granted by the Planning Commission and Council under certain conditions for new subdivisions.

T9.C Sidewalk & Crosswalk Deficiencies. Identify sidewalk and crosswalk deficiencies in existing urban and suburban areas, particularly those areas surrounding schools, churches, public buildings, parks/recreational facilities and assisted living/nursing facilities, and develop plans for the addition or reconstruction of sidewalks, including coordination and financial participation of affected property owners.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Initiated

Public Works repairs and reconstructs sidewalks as funding allows for facilities for which the Department is responsible.

PORTS AND WATERWAYS

T10.A Transportation and Port System. Incorporate inter-modal transportation improvements to serve the Port of Greater Baton Rouge.

Horizon Action Year. 1992-93

Lead Agency. Greater Baton Rouge Port Commission

Status. Ongoing

The Port of Greater Baton Rouge is a public agency and a political subdivision of the State of Louisiana. The port is ranked as the 14th largest port in the United States in total tonnage by the U.S. Army Corps of Engineers which provides a vital and important economic stimulus to the local and state economy. The Port is charged and empowered to oversee and regulate waterborne commerce and the construction, administration, and protection of wharves and docks within the Port's jurisdictional area. The port handles over 53,000,000 million short tons of cargo annually through its jurisdiction and a variety of cargoes including grains, chemicals, petroleum and other bulk and breakbulk products.

Changes in transportation logistics patterns, increased international trade, and high energy costs have created growth opportunities for the port. The need for improved maritime infrastructure to support growth within the port region exists. The port continues to seek funding at the federal, state and local levels and through the private sector dollars to further maximize port facilities and

infrastructure which stimulates the economy, creates job opportunities and encourages and facilitates waterborne commerce in the port region.

The port's development of facilities that support and facilitate waterborne commerce, intermodal connectivity and the movement of freight through the region by using multi-modal transportation, such as highway/interstate and rail connectivity, remain a priority and the item is an ongoing process for the Port Commission.

The Port Commission remains an advocate for improvements in all intermodal transportation activities affecting the Greater Baton Rouge region. With the mission of creating commerce in waterborne transportation, the Port of Greater Baton Rouge continues to support all programs at the state and federal level for the efficient and safe movement of freight, as well as, passenger transportation within the port region.

In many instances, the port has developed partnerships and coalitions with key stakeholders and either takes a participatory and/or leadership role in a number of key regional transportation issues, such as U.S. Interstate-10 Bridge congestion, waterborne cargo security within the entire transportation corridor. The movement of freight, reduction in traffic congestion, and rail connectivity are all significant concerns for a successful port region.

The commission and management staff works closely with stakeholders such as the Louisiana Congressional Delegation and other major organizations involved in the development and improvement of transportation in the region. These partnerships include agencies within the federal government, State of Louisiana, Department of Transportation, U.S. Army Corps of Engineers, Louisiana Department of Economic Development, local governments and the Technical Advisory Committee of the Capital Regional Planning Commission, East Baton Rouge City Parish Planning Commission, Baton Rouge Metropolitan Airport and local chambers of commerce within its jurisdiction as well as many others.

In addition, the port has taken a leadership role and has worked closely with the West Baton Rouge Parish Council on the LA 1/I-10 Connector route to establish a hurricane evacuation route and other access off U.S. Interstate 10 eastbound. LA Highway 1 / U.S. Interstate I-10 Connector project is currently undergoing a line and grade study with an accompanying environmental impact study sponsored by the Louisiana Department of Transportation. The environmental report has been completed, the best route chosen and has been awarded 30 percent of the funding in 2010 to begin engineering, right-of-ways procurement, designs and plan specifications. This new alternate route over the Gulf Intracoastal Waterway will be built as a toll road and administered by the West Baton Rouge Transit Authority. A newly created governmental commission appointed to oversee the toll road.

The MPO has made the LA Highway/U.S. Interstate 1-10 Connector project a priority project in the Transportation Intermodal Plan (TIP). The port continues to participate and be supportive as well as assists when and where necessary at the local and congressional levels on the U.S. I-10 Bridge congestion issues and the entire efficiency of the interstate and transportation corridor.

Working closely with all modes of transportation for transportation efficiencies is the key to the port's future and the port remains involved with its stakeholders working towards addressing and using its expertise to identify issues and seek solutions to traffic congestion and the efficient movement of freight.

Over \$48 million dollars of improvements have constructed or planned at the port in the past ten years. A list of completed projects and planned improvements for 2010 are noted below:

Planning, Engineering and Design:

- **Port Jurisdiction Boat Launches**

The security and vulnerability of Baton Rouge's port assets and the federal government's willingness to assist with security enhancement projects are well documented. Currently, the port has two approved projects in the planning, engineering and funding stages. Through the support and efforts of the port's legislative delegation, the port received a \$6 million appropriation from the 2009 Capital Outlay Budget. These funds will be used for port improvements and sustainability. The Port of Greater Baton Rouge was awarded an \$11,543,740 grant by the U.S. Department of Homeland Security (DHS) for rounds 6 and 7 of the Port Security Program.

The port has worked closely with local and state officials to secure the needed matching funds of 25 percent. Through the Louisiana Capital Outlay Budget 2008 and the efforts and support of the state legislators that represent the Capital Region, a 25 percent match of \$2,885,000 was appropriated to provide the matching funds needed to complete the project. Port engineers, staff and commission are working with local river industry and parishes to identify sites for the boat launches, conduct geotechnical investigations, plans and specifications and securing cooperative endeavor agreements with local governments. The boat launch in East Baton Rouge Parish will be located on the port's east bank property on the Mississippi River at the John W. Stone site. The Stone Oil Dock is owned by the port and leased to the John W. Stone Company.

- **Maritime Security Operations Center (MSOC)**

On November 23, 2009, the Port received public bids for the construction of the (MSOC). The amount of the low bid was \$ 2,740,000 submitted by Block Construction, L.L.C. The award of the contract for the construction of the new multi-purpose facility was awarded by the Port Commission in August. Groundbreaking and completion of the MSCO is expected in the spring of 2011.

- **Baton Rouge Barge Terminal Road, East Baton Rouge Parish**

The Port has planned improvements scheduled for the Bulk Handling Terminal at the Baton Rouge Barge Terminal. Plans include construction of a limestone road and rail improvements. Plans are in the design phase and the cost of the project is estimated to be between \$1-2 million. The Port Commission continues to seek funding for the project through grants and the Louisiana Department of Transportation Port Priority Program for this project.

2010 – Ongoing or Completed Projects:

- **2009 Louisiana State Capital Outlay Appropriation**

Through the support and efforts of the port's legislative delegation, the port received a \$ 6 million appropriation from the 2009 Capital Outlay Budget. These funds will be used for improvements to the public facilities and port sustainability.

- **Public Grain Elevator and Export Facility Request for Proposal (RFP)**

The Greater Baton Rouge Port Commission (GBRPC) has prepared and is seeking proposals from qualified firms to operate its public grain elevator and export facility located within the port's deepwater facilities on the Mississippi River at Port Allen, Louisiana. The current lease with Cargill, Inc. for the operation of the grain elevator expires in October 2010. Proposals have been received and are under evaluation by the port executive staff. A recommendation regarding the grain elevator operator is expected in January 2011.

- **Transit Shed Roof and Siding Repairs**

In February 2009, Port Commission approved and accepted the bid of \$1,275,470 on State Project No. 578-61-0022, for roof rehabilitation to Transit Sheds 1 & 3. The project is scheduled to be completed by December 2009. J. Reed Constructors of Baton Rouge was awarded the contract and the project has created 20 construction jobs. This project is completed and the improvements have enhanced the port's warehouse and transit shed space.

Point Bio Energy, a wood pellet manufacturer, announced its plans to construct a wood pellet export facility at the port. The facility when complete will add an additional 400,000 short tons of cargo, additional employment is the timber and forest industries, and more longshoreman hours and ship calls at the general cargo facility. Project is estimated to create 100 construction jobs and 30 full-time employees when complete.

- **Westway Terminal Expands Terminal Capacity of the liquid bulk terminal by one-third.**

In the fall of 2010, the Westway Terminal Company completed its \$6 million expansion to the liquid bulk terminal. The project added an additional 1.47 million gallons of liquid storage space at the port, along with additional docks and infrastructure to support the tanks. The terminal will have a total capacity of 22.5 million gallons. The expansion is complete and the terminal is operational and receiving cargo.

WASTEWATER, SOLID WASTE, DRAINAGE ELEMENT

WASTEWATER PROJECTS

W.1 Wastewater Master Plan. Develop a Comprehensive Wastewater Master Plan to guide investment in wastewater infrastructure. The Plan should include, but not be limited to, regional collection systems and treatment facilities, major pump stations in areas adjacent to the trunk system, extension of existing collection systems, designated funding sources, improvements for infill development, and other projects not specified by the EPA Consent Decree.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

In 1996 the City-Parish entered into a contract with Montgomery Watson America, Inc. to prepare a Sanitary Sewer Overflow (SSO) Corrective Action Plan of the sanitary sewer system that is under the jurisdiction of the City-Parish. One of the major objectives of this study was to develop cost-effective methods for controlling SSO's in the existing sanitary sewerage system, but also provide capacity for future growth (within and outside the present service boundaries) to the year 2010.

Although the emphasis is usually on construction of new facilities, just building new facilities will not solve the problems. Proper maintenance and preventive maintenance is required to enable the system to operate as designed and built. New construction should not be allowed to overtax the system - it should be in the best condition. Without rehabilitation, the existing system will continue to deteriorate and exacerbate the problems.

Therefore, the selected plan includes all of the following activities:

- Operation and Maintenance
- Sewer Rehabilitation
- Capital Improvements

In 2005, the City-Parish presented a modified proposal to EPA to rehabilitate the existing sewer system and to provide additional conveyance and pumping capacity to the South Plant service area. The plan also calls for upgrades to the South Plant. EPA has reviewed and approved this request.

In October 2006 the City-Parish appointed CH2M Hill as the Program Manager for the SSO Control Program. CH2M Hill has prepared a Program Delivery Plan (PDP) which provides a summary of the Sewer System Overflow (SSO) and Wastewater Facilities Program. The three parts of this program are:

- Comprehensive Rehabilitation
- Capacity Improvement Projects
- Wastewater Treatment and Storage Improvements

The PDP describes a total of 92 wet weather projects to be constructed by January 1, 2015 at an estimated program cost of \$1.2 billion in 2007 dollars. These costs include the construction, design engineering, construction engineering and management, and program management.

W.3

Sewer Rehabilitation Program. Undertake a scheduled sewer rehabilitation program to provide renovations to the existing wastewater system by repair or replacement as needed to include investigating and improving construction standards for future wastewater facilities.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

The City-Parish has taken a pro-active approach to maintaining its collection system assets. In 1995, the City-Parish undertook an ambitious program to systematically inspect known problem areas within its system and to rehabilitate areas which inspection activities showed to be deficient. After the program was developed, line cleaning and inspection began in 1996. This was the City-Parish's first step in obtaining and logging up-to-date information on the internal condition of its piping and appurtenances.

In 1999, the City-Parish implemented an Asset Management Program (AMP) which utilizes a structured sewer inspection program to obtain information on the condition of sewer components and a state-of-the-art computerized decision matrix to recommend cost-effective sewer rehabilitation methods to prolong the life of the existing sewer system.

Also in 1999, the City-Parish released a separate contract for inspection of piping within areas deemed as critical by the Sanitary Sewer Overflow Corrective Action Plan.

Since 1999, the City-Parish has implemented the AMP sewer inspection program and inspected 20% of the piping in its collection system. Therefore, it is projected that the remainder of the gravity piping and manholes will be inspected within twelve (12) years of signing of the Consent Decree. This is in line with the City-Parish goal of a fifteen (15) year system cleaning and inspection program.

The Department of Public Works has implemented an aggressive Service Line program which notifies home owners when smoke testing indicates a defective service line on the homeowner's property. Since inception in 1992, the City has an impressive 78% repair response record for this program. Along with the day-to-day operations and maintenance of the collection system by Department of Public Works we have implemented additional programs to address problem areas and directly benefit residents of the parish. Some of these on-going programs are detailed below.

Private Service Line Repairs

The Department of Public Works implemented the Property Owner Responsibility Service Lateral program in 1992. This program was originated to eliminate I & I and reduce sewer overflows created by homeowner four-inch service laterals. Since implementation of the program, the Department of Public Works has on record 6,900 service lateral leaks resulting in 4,116 Homeowner Service Lateral Defect Notification letters and 3,227 permits issued, inspections conducted, and repairs completed.

This program has temporarily been suspended as the City-Parish works towards a comprehensive rehabilitation of the public system. Once the public side of the system is stabilized, the private side lateral program will be reactivated.

Liberty Pump Program

The Department of Public Works implemented the Liberty Pump Installation Program in 1996 to eliminate damage to property caused by sewer back-ups and overflows into residences. This program provides for the installation of individual pumping systems in areas experiencing frequent sewer overflows.

Asset Management Program

In May 1999, the City/Parish selected a company to initiate a Wastewater Sewerage System Evaluation and Asset Management Program. This is an aggressive pro-active program to eliminate or lessen the frequency of SSO's and reduce current sanitary sewerage system operating and maintenance costs through preventive maintenance. The Program consists of four major tasks:

- Task 1- Develop and implement centralized Data Asset Management System
- Task 2- Evaluate the structural condition of the sewerage system infrastructure
- Task 3- Perform Sewer System Evaluations
- Task 4- Evaluate the Sewer System Rehabilitation Program

The budget for this program in 2005 is \$2.0 million, and it is anticipated that this program will be renewed annually for up to \$3 million/year depending on new funding.

Major accomplishments include upgrading the Data management System and beginning to integrate the Data Management System with the GIS system; completion of a preventive maintenance plan for the sewer collection system; implementation of a sewer defect coding system and computerized rehabilitation demonstration project. These major accomplishments were in addition to the sewer system evaluations and structural evaluations performed as directed by Department of Public Works on an ongoing basis.

Emergency Point Repair Contract

The Emergency Point Repair Program was initiated in 1996 to address hazardous cave-in's causing stop pages, sewer overflows, and by-pass operations. It was also intended to address those repairs that pose a threat to the health, safety, and welfare of the general public.

Year	Number of Repairs	Cost
1996	415	1,360,000
1997	283	1,344,000
1998	458	1,550,000
1999	622	2,137,000
2000	533	1,792,000
2001	514	1,438,000
2002	485	1,880,000
2003	492	1,708,600
2004	545	1,920,000
2005	516	1,998,400
2006	449	1,935,900
2007	776	2,497,400
2008	490	2,365,000
2009	570	2,366,100

Under this program over seven thousand one hundred (7100) emergency point repairs have been made since it was initiated in 1996, at a total cost of approximately \$26 million.

W.5 Plan Outside Services. Establish a program to plan and construct regional collection systems including treatment facilities, for those areas outside of the existing planned service areas, in accordance with the Master Wastewater Plan.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

Although this Action Item is related to W.1, under the Unified Development Code, the Planning Commission can allow private treatment systems in areas where lots meet certain lot width and area requirements. At this time it would be premature to adopt new policies or rules for those areas outside the existing planned service areas, since the EPA and LADEQ will be promulgating new rules in the near future concerning water quality standards in the respective Mississippi, Amite, and Comite River Basins. After these rules have been adopted, they will provide better guidance for the planning of wastewater.

W.6 Facilitate Infill Development. The Department of Public Works, in the Master Wastewater Plan, should propose procedures that will facilitate developing areas of the Parish, utilizing existing facilities maintained by the Parish, when available. Develop and adopt policies or transitional rules applicable to development of areas described in Actions WW2.A and WW5.A for interim use.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

See W.1, W.2 and W.5

W.8 Wastewater Operations Funding. The Department of Public Works should investigate and propose methods to provide for securing adequate funding to accomplish the mission and means of operating and improving the wastewater objectives of the Horizon Plan.

Horizon Action Year. 1998

Lead Agency. Department of Public Works

Status. Ongoing

Prior to the adoption of the Clean Water Act (P.L. 92-500), City/Parish wastewater improvements and operating costs were primarily funded from revenues derived from ad valorem taxes. However, under Section 204 (b) (1) of the Clean Water Act, municipalities having jurisdiction over wastewater facilities were required to adopt a system of charges to insure that each user of the system would pay its proportionate share of the cost for operating and maintaining (including replacing) the wastewater system.

In May 1985, the Metropolitan Council imposed for the first time a sewer user fee on all residential and business users of the sewer system. On August 25 1999, the Metropolitan Council approved an increase in sewer user fee of approximately 95%, to be phased in over a three (3) year period. In 2003 and additional 10% sewer user fee went into effect and a annual 4% user fee increase will be levied for the life of the Sanitary Sewer Overflow Corrective Action Program. In addition to the sewer user fees and a subsidy from the General Fund to pay for the cost of operating and maintaining the wastewater system, an election was held in April 1988, that authorized the collection of a one-half percent (1/2%) parish wide sales and use tax for the purpose of operating and maintaining the sewer system and funding bonds to construct wastewater facilities.

For 2005, these total sources are projected to be \$90,910,000. Of this amount \$31,067,000 or 34% will be derived from the one-half percent (1/2%) parish wide sales and use tax; some \$54,315,000 or 60% will be generated from sewer user fees; \$4,000,000 or 4.0% will be allocated from the General Fund; and the remaining income of \$1,528,000 or 2% will be generated from interest and other income.

For 2009, these total sources are projected to be \$119,494,000. Of this amount \$42,505,000 36% will be derived from the one-half percent (1/2%) parish wide sales and use tax; some \$67,425,000 or 56% will be generated from sewer user fees; \$4,000,000 or 3% will be allocated from the General Fund; and the remaining income of \$5,563,000 or 5% will be generated from interest and other income.

The financing plan to fund the Sanitary Sewer Overflow Corrective Action Plan has three (3) major cost categories: (1) construction; (2) operation and maintenance; and (3) debt service. The estimated cost for the SSO Corrective Action Plan is \$1.2 billion. The funding sources for the Sewer Program are

primarily sewer user fees and sewer sales taxes, but also include bonds, general fund transfers, interest income and grants.

W.9 **Consent Decree.** Dispose of waste water in a manner that complies with the water discharge permit issued through the Environmental Protection Agency and Louisiana Department of Environmental Quality.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

W.10 **Public Education.** Educate the public on the importance of water conservation and the importance of individual impacts on the water systems of the area.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Initiated

The Planning Commission has applied for funding that will be used to create information packets and host workshops for development professionals as well as for interested citizens through civic associations and homeowners associations, as well as through media outreach. The citizen workshops will provide information on how to reduce nonpoint source pollution at home. This will include instructions on how to construct a simple stormwater BMP, such as a rain garden or rain barrel placement, for their home. A stormwater BMP manual is also available on the City-Parish website. The Planning Commission has also created, for the public, a DVD on Stormwater BMP's and wetland protection.

The Planning Commission also participates in educational events such as the annual Earth Day celebration, where the impact of development on water quality and availability are demonstrated. Ongoing efforts are underway to secure funding that will expand the wetlands program.

SOLID WASTE

S.1 Recycling Program. Continue to manage the Parish-wide recycling program in order to maximize diversion from the landfills

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works-Recycling Division

Status. Ongoing

Since 1994, East Baton Rouge Parish has achieved the state mandated goal of recycling landfilled solid waste by 25%. This has been done through a multifaceted waste reduction program that includes curbside recycling; beneficial reuse of yard waste and sewage sludge; special materials collections; numerous drop-off and buy back programs; and commercial recycling.

Curbside Recycling in the City-Parish: All three municipalities in East Baton Rouge Parish operate curbside recycling programs through contracts with private collection companies. Curbside recycling in East Baton Rouge began in January, 1991, following a successful six-month pilot program. The program has excellent participation with approximately 70% of the homes setting out material for collection at least once a month. East Baton Rouge Parish residents annually recycle or reuse 25% of landfilled waste.

In 2006, the East Baton Rouge curbside and residential drop-off programs yielded approximately 12,488 tons of recyclable material.

Materials included in the curbside program include:

Metal - Aluminum, tin/bimetal cans, foil, pie pans, metal lids

Cartons - milk cartons, juice boxes

Glass - clear and colored food and beverage containers

Plastics - containers with #1 or #7 inside the triple arrow

Newspapers - including inserts

Scrap paper - junk mail, white or colored paper, envelopes

Magazines - including catalogs, paperback books and phone books

Paperboard - flattened detergent or food boxes, paper egg cartons and 12 pack drink cartons

Corrugated cardboard - flatten corrugated cardboard boxes and place in cart or on ground next to cart.

Additional materials collected for recycling at the curb are:

Tires: 6,256 tons of tires were collected curbside for recycling.

Telephone Books: Telephone book recycling began in Baton Rouge in 1990, with a small pilot program. The event has grown to an annual parishwide residential curbside and business drop-off collection.

Christmas Trees: Christmas trees have been collected curbside since 1991. Trees are used in state coastal restoration projects and chipped into mulch for use in

city-parish beautification projects. The 2005 collection yielded approximately 225 tons of trees.

Unbundled Yard Waste: Unbundled yard waste collected weekly at the curb is directed to a local wood recycling facility. In 2005, 71,353 tons of unbundled yard waste collected at the curb were diverted from the landfill, processed into mulch or compost and sold under the name "Nature's Best."

White Goods/Scrap Metal Recycling: A total of 747 tons of white goods collected for recycling, in 2005.

The Recycling Office conducts an ongoing recycling education campaign targeting all parish residents, businesses and schools. The office raises funds from the private sector and grants to conduct public outreach programs on recycling and composting. BFI contract dollars are used for public outreach on curbside recycling. The Recycling Office was selected for the Community Outreach Award in the 2002 Governor's Environmental Leadership Awards Program sponsored by the Louisiana Department of Environmental Quality. Additional outreach such as Shop Smart, Yard Smart-Earth Wise and backyard compost workshops and truck sales teach residents about additional opportunities for waste reduction.

Other Community Recycling Programs:

Monthly Recycling Drop-Off: A City-Parish/BFI sponsored monthly drop-off for recyclables is held the third Saturday of each month. Recyclable materials accepted include all items collected curbside. Tonnage collected at the monthly drop off in 2005 is 21 tons.

Buy-Back and Drop-Off Centers: Numerous buy-back and drop-off centers for a variety of recycling items including computes, fluorescent light bulbs, motor oil and office paper are operated by private businesses in the City-Parish.

Capital Area Corporate Recycling Council (CACRC): In 1995, the CACRC was formed to promote business recycling among area businesses. Hopefully, this council will increase commercial recycling tonnage for our parish through education, leadership, and advocacy.

S.2 SW Advisory Committee. The Solid Waste Advisory Committee should continue to review, evaluate, and provide recommendations on policies, practices, and procedures pertaining to local solid waste disposal, waste reduction, reuse and recycling.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

The Solid Waste Departmental Action team was form in 1997. The function of this Committee is to investigate and provide recommendations on local solid

waste and waste reduction policies, practices and procedures including evaluation of new technologies and bid specifications.

- S.3 Litter Control/Beautification.** Continue comprehensive litter control and beautification program for the parish utilizing the media and civic organizations to achieve public awareness.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

This ongoing effort has continued as in prior action years. Notable 2003 action includes participation with "Keep Baton Rouge Beautiful in the Great American Cleanup/Louisiana Trash Bash in April and the Louisiana Garden Club Federation's cleanest city contest in April and May. The Department of Public Works commits to approximately \$1 million dollars for clean-up per year.

A new public awareness program focusing on litter was initiated by the Mayor, City Police, the Sheriff's Office and the Department of Public Works in the spring 2004.

- S.4 Promote Recycled Materials & Products.** Establish procedures within City-Parish government to stimulate and promote the use of recycled materials and products whenever feasible and encourage similar programs by business and industry.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Adoption of Procurement Policy: In order to encourage the development of stable markets for recyclables, every City-Parish office needs to make an effort to purchase items made from recycled materials. City-Parish government has been encouraged to take an initiative in promoting the purchase of products with recycled content and products which are recyclable. Recycled copy paper and other products are currently on the City-Parish office supply contract and all departments should purchase recycled whenever possible. Products currently being purchased recycled by some City-Parish departments include napkins, towels, toilet paper, retread tires, copy and computer paper, aluminum, sign blanks, glass beads for paint, plastic barricades and automotive batteries.

The Recycling Office is working on a policy for buying recycled products for local government. Hopefully, by the end of 2004 such a policy will be adopted.

Market Assessment for Collected Materials: A primary concern for local and state recycling efforts is the creation of markets for recyclable products. In order to develop lasting programs we must look beyond the collection of the materials and encourage a strong demand for the use of recycled materials through buying

recycled. Hopefully, the establishment of the CACRC in 1995 will raise awareness of this issue in the business community, including the City-Parish government Purchasing Department.

The City-Parish has received an Energy Efficiency Community Block Grant, funded by ARRA Stimulus funding, from the Department of Energy. A portion of this Grant has been allocated to create a Sustainability Master Plan (SMP) for City-Parish operations. This Plan will be completed in 2011 and will include recommendations for changes to the operation of City-Parish government to incorporate more sustainable practices such as the creation of a governmental wide recycling program, provide incentives in bidding to vendors who promote and utilize sustainable manufacturing processes and provide requirements in building which will allow all new City-Parish building be built in accordance with LEED guidelines. This Plan will be incorporated into the FUTUREBR comprehensive plan update.

- S.6 Waste Stream Reduction.** Focus future efforts of the recycling program on the largest, most cost effective elements of the waste stream including the redirection of residential and commercial herbaceous and woody waste from landfill disposal to recycling use.

Horizon Action Year. 1998

Lead Agency. Department of Public Works

Status. Ongoing

The City-Parish began sending all unbundled yard waste picked up by brush trucks to Ronaldson Field Wood Recycling Facility in 1999. In 2006, 3,305 tons of unbundled yard waste was collected and recycled into mulch or compost through this program. The Recycling Division promotes this program through public outreach and backyard composting through truckload sales of discounted backyard compost bins.

- S.8 Landfill Safety.** Develop and implement a program for the regular inspection of landfills to assure proper maintenance and the health and safety of the public and environment.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

- S.9 Automated Collection.** Provide standardized, automated waste collection for residences.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

S.10 **Methane Recovery.** Develop and implement a program for recovering methane from landfills.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

S.11 **Single Stream Recycling.** Provide standardized, automated collection of recyclables for residences.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

S.12 **Recycling Education.** Educate the public on the importance of recycling and methods of improved recycling, composting and conservation methods.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

DRAINAGE

D.1 DPW and the Master Plan for Drainage. The Department of Public Works shall develop, publish, and maintain a Master Plan for Drainage for East Baton Rouge Parish. Major elements of the Master Plan should address the following:

- (1) Delineation of individual watersheds;
- (2) Existing flows;
- (3) Projected ultimate flow;
- (4) Planned type of ultimate channel improvements and size;
- (5) Future drainage structures;
- (6) Ultimate right-of-way requirements;
- (7) Details of both existing and future hydraulic grade lines; and
- (8) Frequency and procedures for updating and revisions.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Experienced staff and workload has been a problem in the implementation of this action item. Partial implementation was accomplished as a part of the development of our EPA Stormwater Permit, Auto CADD drawing files were created which delineate individual watershed boundaries. For each individual watershed, estimates for both existing and 2010 conditions were developed including land use and population. Hydrologic features and contours are currently being developed as part of the City-Parish GIS System and will be available for use in the near future.

In 1995, we contracted with the U.S. Geological Survey to expand our flood early warning system with 10 new radio alert rain-stage gaging stations for our office. All these stations are now up and running and we have obtained funding to expand the network by adding five (5) additional stations. As part of our annual contract, the U.S.G.S. will provide stage-discharge rating curves at each of these sites. These stations shall be utilized not only for our flood early warning response but also to provide us with actual rainfall, stage, and run off hydrographs. This data must be collected for several years before it can be utilized in our Master Plan Development.

D.2 Drainage Criteria. Implement the standards to be developed and published in the '>Manual of Drainage Criteria' for use in the design of both public and private drainage facilities in the Parish. In the official record of permit approval or rejection relevant information and data should be cited, which specifies and confirms for permit applicants and the public, the correct procedures and methodology for computing run-off and hydraulic details for channels and drainage structures. Permissible design criteria established for detention, dams, levees, and inlets shall be confirmed in the permitting process. The permit record shall include relevant supplemental data from the specified drainage criteria referring to:

- (1) Existing flood ordinances and regulations;
- (2) Rainfall frequency curves;
- (3) Standard City-Parish drainage plans and details; and
- (4) Erosion Control.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Implementation of this activity has been delayed due to DPW staffing constraints. On May 19, 1994 the second draft copy of the manual was transmitted to the local engineering community for review and comments. While the manual is in a draft form we have used sections out of this manual on City-Parish design projects and subdivision design. Until time and manpower allows we will continue to utilize sections of the draft document and may implement portions of the manual through design memorandums.

- D.3 Hydrologic/Hydraulic Model.** Develop hydrologic and hydraulic modeling capability and techniques that may be utilized to predict the impacts of development and determine needed improvements within each drainage basin. This program should commence with a detailed inventory of all existing conditions within each watershed after having adopted a program or format for analysis.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

Detailed hydraulic models were been developed utilizing the U.S. Army Corps of Engineers HEC-2 program as part of the East Baton Rouge Parish Tributaries Project. Approximately 60% of the Parish's major watersheds have been modeled and are currently on file in the DPW Drainage Engineering Office. Several of the streams which have not been modeled have been under study by FEMA as part of their 2003-2004 Map Modernization Program. The final results of the study and models should be available by the end of 2006 and those hydraulic models will be incorporated into our system. This action is an ongoing activity requiring periodic updates based on changed conditions within each watershed. We make these hydrologic and hydraulic models available to the design consultants so many times our existing models are being utilized and updated as part of the drainage impact study requirements.

- D.4 Public Aware Flood/Drainage.** Establish a program to promote public awareness of flood prevention information and drainage design data. At least three separate categories for such information and data should be available:

- Information directed to the general public relating to flood hazard areas and individual impact on drainage conditions, as well as codes, ordinances, and procedures governing new construction;

- Technical data for engineers and other design professionals who specify drainage facilities in the Parish and general contractors; and
- Retrofitting or otherwise floodproofing structures subject to minimal flooding.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

The promotion of Public Awareness of flood prevention information and drainage design data is currently being performed under FEMA-CRS Activity 300 "Public Information Activities. Our intent is to continue to provide these services to maintain the activity credit. Additionally, in August of 1998, in cooperation with the local telephone company, we have published in the phone book useful flood information and/or phone numbers for general information and assistance.

D.5

Flood Prone Structures. Utilizing FEMA guidelines, develop a long range plan and implementation program utilizing appropriate funding sources to acquire and/or relocate flood prone structures within the designated floodplain, where appropriate.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

A multi-parish plan was developed through a cooperative agreement between the Amite River Basin Commission and the US Army Corps of Engineers. This plan was developed to conform with FEMA and CRS criteria. In addition to these plans, application was made in August of 1998 to the State of Louisiana Office of Emergency Preparedness (LOEP) for participation in the FEMA Flood Mitigation Assistance Program (FMA). The 1998 submittal was not funded under the FMA program. On April 21, 1999 our 1998 FMA application was modified and submitted to LOEP for funding under the FEMA - Hazard Mitigation Grant Program (HMGP). Since 1994, the City-Parish has taken advantage of several FEMA grants which has allowed us to acquire approximately 50 of the "worst of the worst repetitive flood structures within the Parish which represented approximately 350 flood claims and a loss value in excess of \$5,250,000.00.

D.6

Staff for Drainage Improv. Provide adequate staff within the Department of Public Works, for coordination of East Baton Rouge Parish drainage improvement projects with other area, state, and federal proposals. Investigate funding sources which may be available for grants or participation from state or federal agencies.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

Since the plan adoption we have been able to maintain one engineering position dedicated drainage design and reviews. However, budget constraints have prohibited the establishment of additional positions.

- D.7 R.O.W. for Drainage Improv.** Develop requirements and incentives to secure donation of required rights-of-way and servitudes for drainage improvements. Incorporate details in the Unified Development Code.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

At this time no specific requirements and incentives have been developed to secure the donation of required rights-of-way and servitudes for proposed drainage improvements. We do negotiate, with land owners along drainage systems for servitudes and rights of entry that are critical for the implementation of drainage improvement projects.

- D.9 Drainage Maintenance Prog.** Develop and maintain a parishwide drainage maintenance program to maintain major drainage channels up to a minimum standard of care by removing obstructing debris and structures. The Department of Public Works should assist with preparation of a plan for drainage maintenance that will provide scope, priorities, sequencing, scheduling, and budgets and adequate funding sources for performing necessary maintenance of parish drainage facilities.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

The City-Parish has implemented the "Hansen tracking and management program to track service requests received through the "311 Call Center. The DPW Operations Division oversees a drainage canal herbicidal spray program within the corporate limits of Baton Rouge and the un-incorporated parish limits. The herbicide spray contract includes provisions for reporting problems that are observed on all earthen canals/ditches, lined canals/ditches, and subdivision ditches. The spray program provides for site visits on frequencies of one to two months between April and November. Certain characteristics and problem areas are noted on the inspection form. Any recommendation for further action is forwarded to the proper department, division, contractor, etc.

D.10 **Reduce Flood Damage.** Support specific drainage improvement projects sponsored or initiated by others which serve to improve drainage and reduce the threat of flood damages in East Baton Rouge Parish.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

It is the intent of the Department of Public Works to support drainage improvement projects initiated by others which serve to improve drainage and reduce the threat of flood damage in East Baton Rouge Parish. We are currently working with the State of Louisiana and the Corps of Engineers to push the East Baton Rouge Parish Tributaries projects and the Comite River Diversion Project on to Congress for funding.

D.11 **Current CIP Drainage Projects.** Implement a program to secure adequate funding for, and proceed with drainage projects designated in the current Capital Improvements Program adopted by the Planning Commission through the Horizon Plan, taking into account projects being considered by the Corps of Engineers for federal participation and others identified in the Master Plan for Drainage.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

On November 8, 1994, the City and Parish of East Baton Rouge held a tax election to give the residents of our Parish an opportunity to support a tax for the implementation of an almost ½ billion dollar capital improvement program. This proposition failed at the polls and forced us to look for other funding sources. We currently are proceeding with much smaller program being funded out of the General Fund gaming revenue and other state and federal sources.

D.12 **Inter-governmental Co-ordination.** Promote intergovernmental coordination, when state or federal projects impact local, area and regional stormwater management, encourage state and federal compliance with local regulations.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Requires constant State and Federal co-operation.

D.13 Multiple Objective Process. The Department of Public Works shall coordinate with the Baton Rouge Recreation and Park Commission and the Planning Commission to encourage the multiple use of drainage servitudes, rights-of-way and flood prone areas for easement, acquisition, preservation and use as community recreational amenities such as greenways, bicycle/pedestrian routes and open space park facilities.

Horizon Action Year. 1994

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission has created a draft of the Greenlinks System Concept Plan at the Lot and Block scale (1" = 400'). Greenlink paths were interpreted from the original drawing at a scale of one inch is equal to three miles. The draft was completed during the Subarea/Neighborhood Planning Process. The subdivision plan checklist was updated to include nearby Greenlinks and bicycle/pedestrian routes.

The Baton Rouge Recreation and Parks Commission has begun to implement their new trails program, the Capital Area Pathways Project. The first project will be located between Siegen Lane and Bluebonnet Boulevard.

D.14 Single Datum Bench Marks. Develop a parishwide program to place and maintain all benchmarks on a single datum.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

No continuous source of funds have been available to fully implement a single datum bench mark program. However, in 2003 we entered into a contract with the US Army Corps of Engineers to initiate this project. Fifty-Two (52) new benchmark control monuments are being established and all local USGS gage stations will be tied to this consistent datum. This will establish the backbone to our updated benchmark system.

This program outlines the proposed process to implement the Horizon Plan, establishes priorities, and identifies Agency responsibilities. This report includes the Annual Work Program and a Summary of the Horizon Plan Action Items progress since 1992. Annually, the work program is internally reviewed by Lead Agencies to finalize priorities and develop the Lead Agency's work programs. The Planning Commission Staff coordinates the Horizon Plan Work Program(s).

During the latter portion of 2008, the Planning Commission issued a Request for Qualifications (RFQ) for a planning consultant to guide the next Update to the Comprehensive Plan. This Update will replace the Horizon Plan with a new (20) twenty-year vision and Comprehensive Master Plan. The planning consultant has

been selected and is now negotiating the scope of work with City-Parish government offices. The adoption of the new comprehensive plan will occur in late 2010.

Contract negotiations with Fregonese and Associates have been completed. The 5-year update process will begin in 2010 and be complete in early 2011.

D.15 **Revise UDC.** Review and revise the UDC to address the following issues:

- Stormwater Best Management Practices
- Reducing impervious surfaces
- Increasing density in existing developed areas
- Setting maximum density for flood-prone areas

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission created a Regulations Review Subcommittee as part of an EPA, LDEQ funding agreement in 2007. This subcommittee reviewed and revised Chapter 15 (Floodways, Floodplains, Drainage and Water Quality) of the Unified Development Code (UDC) to address Federal and State water quality regulations. This included requirement of a Stormwater Management Plan, Water Quality Impact Study and stormwater best management practices. In 2007 Planning Commission staff reviewed the UDC for other improvement opportunities relating to stormwater management and water quality. Through this effort the Planning Commission created a new regulations subcommittee which will review and recommend changes to UDC Chapter 4 (Permits and Final Plat Approval), Chapter 17(Parking) and Chapter 18(Landscape and Trees). This review will address the use of pervious surfaces and stormwater best management practices in development.

In March 2010, the Metropolitan Council adopted an amendment to Chapter 18 (Landscape, Clearing and Trees). The amendment including reorganization for simplification, change the technical requirements for design area site development to a point system, provide incentives for preservation of existing trees, and added a Class “C” Tree.

D.16 **BMP Education.** Provide Stormwater Best Management Practices workshops for stakeholders, including but not limited to City-Parish staff, private developers, landscape architects, planners, etc.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

In 2007, as part of an EPA, LDEQ funding agreement, the Planning Commission hosted a series of four workshops aimed at development professionals and government employees. These workshops focused on Federal, State and Local water quality regulation and stormwater best management practices. Representatives from the US EPA and LDEQ presented information and successful case studies from around the country. In 2008, the Planning Commission also co-hosted two workshops for development professionals focusing on new local regulations. The Planning Commission also applied for additional grant funding in 2008 to continue these educational efforts but was not awarded. Efforts to provide additional educational programs is ongoing.

A stormwater BMP manual, handbook, sample Water Quality Impact Study and sample Stormwater Management Plan are available on the City-Parish website.

D.17 Public Education. Develop tools for public education on drainage and water quality issues such as:

- Rain Gardens and other individual stormwater Best Management Practices;
- Rain water cisterns for non-human consumption; and
- Prevention of drainage impairment, including storm drains, etc.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Initiated

The Planning Commission has applied for funding that will be used to create information packets and host workshops for development professionals as well as for interested citizens through civic associations and homeowners associations, as well as through media outreach. The citizen workshops will provide information on how to reduce nonpoint source pollution at home. This will include instructions on how to construct a simple stormwater best management practice BMP, such as a rain garden or rain barrel placement, for their home. A stormwater BMP manual is also available on the City-Parish website.

D.18 City-Parish Practices. Implement Program for City-Parish personnel education on water quality and drainage issues. Develop departmental policy that will make the City-Parish a model for water quality and drainage issues.

Horizon Action Year. 2007

Lead Agency. Planning Commission

Status. Ongoing

In 2007, as part of a US Environmental Protection Agency (EPA), Louisiana Department of Environmental Quality (LDEQ) funding agreement, the Planning Commission hosted a series of four workshops aimed at development professionals and government employees. These workshops focused on Federal,

State and Local water quality regulation and stormwater best management practices. Representatives from the US EPA and LDEQ presented information and successful case studies from around the country were also presented. In 2008 the Planning Commission also co-hosted two workshops for development professional and government employees focusing on new local regulations. The Planning Commission also applied for additional grant funding in 2008 to continue these educational efforts.

D.19 **BMP Implementation.** Implement and manage Stormwater Best Management Practices in future City-Parish developments and projects.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

DRAINAGE INFRASTRUCTURE

11.A Regulations & HP. Bring the UDC and other regulatory documents into compliance with the Horizon Plan and Smart Growth principals.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission continues to integrate Smart Growth principles and policies into the UDC and other regulatory documents such as the Land Development Guide. These policies govern such requirements as setbacks and design standards for everything from streets and sidewalks to building facades, as well as incorporating “green” building strategies into the local building codes. It is anticipated that the incorporation of these principles will lead to a more sustainable form of City-Parish development.

The Planning Commission Staff has created a Smart Growth Scorecard as an accompaniment to the Planning Advisor. This Scorecard will help staff evaluate the sustainability of a proposed development based on its adherence to the ten principles of Smart Growth, and will provide planners with the means to make more informed and sustainable recommendations on future land development.

12.A HP & CIP. Coordinate the Horizon Plan and Capital Improvements Program to ensure that expenditures are consistent with the Goals, Objectives and Action Items of the Horizon Plan.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission staff will review the Capital Improvements Program to ensure that expenditures are consistent with the goals and objectives of the Horizon Plan.

This page intentionally left blank.

CONSERVATION AND ENVIRONMENTAL RESOURCES ELEMENT

AIR QUALITY

E1.A Air Quality Impact. Investigate the feasibility of a policy to require an “Air Quality Impact Analysis for certain types and sizes of proposed land developments.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Initiated

Planning Commission staff will research the feasibility of establishing an “Air Quality Impact Analysis for proposed land developments. Staff will work with environmental science experts to develop air quality standards.

E1.B Evaluate Multi-transport. Evaluate the performance of existing programs and alternatives for promoting ride-sharing, van pooling, and use of public transportation to identify and recommend improvements. See Transportation Implementation Section.

Horizon Action Year. 1994

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

See T2.D for summary of progress on the contract regarding Transportation Control Measures study and implementation.

E1.C Implement Transportation System (ITS). Implement Intelligent Transportation System measures to improve traffic flow (See T3.I).

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Major arterial street intersection improvement projects have either been completed, are under construction and/or designed to improve traffic, reduce congestion and improve overall air quality. The Advanced Traffic Management Center, through the use of computerized traffic signal systems, continues to help to improve overall air quality by changing the traffic signals in response to day-to-day traffic as well as incidents generated on the Interstate systems (I-10, I-12, I-110). Video detection has been added to detect and count vehicles by lane. This information is being forward to the ATMC in real time for the Traffic Engineers to make timing changes for day to day traffic as well as special events, both

manmade as well as nature, thus improving the traffic flow on our already congested corridors.

E1.D Alternative Fuels. Promote use of alternative fuels and advanced technologies in public and private vehicle fleets. See Transportation Implementation Section.

Horizon Action Year. 1997

Lead Agency. Department of Public Works

Status. Ongoing

Baton Rouge Metropolitan Airport's Compressed Natural Gas (CNG) station was completed in 2003 and is operational. The station is located at 8420 Veterans Memorial Boulevard and is available 24/7 to all "Fuelman customers. The airport fleet now has 7 light-duty bi-fuel vehicles and one propane street sweeper. Additional projects are being discussed.

Capital Area Transit System (CATS) purchased five CNG trolleys to use in the downtown area. They have been in operation since October of 2003 and operate weekdays from 10:30 – 2:30. Over the past three years, CATS has been exploring funding sources for building a CNG refueling station and switching their fleet to CNG from conventional diesel. In the meantime, the trolleys are fueling at the Fuelman station on Florida or at DPW's Chippewa station.

Significant funding is available from the EPA to upgrade and/or replace older diesel vehicles. Funding is available for public and private fleets. This funding is set to be reoccurring and would be available for additional projects in future years. In addition to the funds available directly to fleets, funding is also available to various approved statewide entities including the Louisiana Department of Environmental Quality (DEQ). DEQ is working on marine projects for use with this funding and could possibly open up eligible projects to include on road vehicles.

The Department of Public Works is exploring a variety of options to increase the use of alternative fuels and advanced technologies in its fleet. They will continue to purchase CNG vehicles to expand on the five that were purchased in 2005. Funding sources are being identified to upgrade the CNG station on Chippewa Street and re-power several heavy duty vehicles to run on CNG. The Department will continue to work with the Clean Cities Coalition to secure funding for these and other projects.

The Greater Baton Rouge Clean Cities Coalition is working with Sullivan Oil and others to install additional alternative fuel infrastructure. Sullivan Oil opened Baton Rouge's first E85 station in March 2008 and is already planning to add more E85 infrastructure at several of their other stations. Likewise, the owners of the B Quick stations are in the process of putting in as many as three E85 pumps at their fueling locations. Sullivan Oil is also working with several of their fleet customers to explore the use of low blends of biodiesel.

E1.E Enforce Air Pollution Control. Support strict compliance and effective enforcement for federal and state air pollution controls, including vehicular emission controls, and monitoring/reporting programs including LDEQ's air quality monitoring and enforcement programs.

Horizon Action Year. 1992-93

Lead Agency. Louisiana Department of Environmental Quality

Website: <http://www.deq.louisiana.gov/portal/>

Status. Ongoing

The primary role of the Office of Environmental Compliance is to ensure compliance with the Louisiana Environmental Regulations. As a means of fulfilling that role, the Inspections Division conducts surveillance activities in East Baton Rouge Parish and the Enforcement Division issues timely and appropriate enforcement actions.

Inspectors perform regular inspections of permitted facilities to ensure compliance with State and Federal regulations. Areas of concern related to possible non-compliance are forwarded to the Enforcement Division. Inspectors also investigate citizens' complaints of possible air quality violations.

Non-compliance at a facility is sometimes discovered during the permitting process and is referred to the Enforcement Division. Some cases of non-compliance are reported by the companies. In all cases, the Enforcement Division verifies that a violation has occurred and the appropriate enforcement action taken.

The Assessment Division, Single Point of Contact records and tracks unauthorized air releases. Industries are required to submit a written report Notification of Unauthorized Discharge following an upset. Excessive upsets by a facility may require special investigation and may result in an enforcement action. Facility upsets are reviewed by inspectors prior to visiting the facility as part of their pre-inspection review of the facility's operations and permit requirements.

Quarterly reports are submitted to EPA, which list enforcement actions taken and identify significant violators. EPA also receives a list of air facilities that are inspected at the end of each year.

The agency maintains a database of all enforcement actions. This information is available to governmental bodies and the public for a minimal charge.

Environmental monitoring of the air quality has increased dramatically. There are 36 air-monitoring sites across the state with 13 of these in the Greater Baton Rouge area. More importantly, the parameters at each site have been expanded to provide a more comprehensive analysis of air quality. Coupled with meteorological data, these stations provide good indicators of daily patterns and sources of emissions of volatile organic compounds (VOC's).

E1.F **Baton Rouge Clean Air Coalition.** Continue support of the Baton Rouge Clean Air Coalition in its efforts to monitor and develop an aggressive ozone reduction program.

Horizon Action Year. 1992-93

Lead Agency. Louisiana Department of Environmental Quality

Website: <http://www.deq.louisiana.gov/portal/>

Status. Ongoing

The Baton Rouge Clean Air Coalition established a voluntary program for citizens to take action to improve air quality and bring the Capital Region into attainment with all National Air Quality criteria pollutants, including ozone.

The community-based program seeks to educate and inform local employers and individuals of actions they can take to reduce ozone-forming emissions caused by vehicles and other sources especially during ozone season, May thru November 1.

The Office of the Mayor-President, the Louisiana Department of Environmental Quality, the Greater Baton Rouge Chamber of Commerce, and the Capital Region Planning Commission promoted early program development. The program solicits support and participation from all sectors of our community.

The five-parish region encompassing the Baton Rouge area has a long history of ozone nonattainment. The five parishes are: Ascension, East Baton Rouge, Iberville, Livingston, and West Baton Rouge. The area reached attainment of the 1-hour ozone standard and the 1997 8-hour standard on December 31, 2008. In February 2010, the Environmental Protection Agency announced determination that the Greater Baton Rouge area had met attainment of the now revoked 1-hour standard. In September 2010, EPA announced the area had reached attainment of the 1997 8-hour standard.

In 2008, the Bush Administration announced the replacement of the 1997 ozone standard with an even more stringent 8-hour standard. The Obama Administration has stayed the 2008 8-hour standard and is reconsidering the data. The new standard will be published November 2010.

While supporting the current attainment demonstration, the BRCAC is also involved in several actions being undertaken to help the area maintain the 1-hour and 8-hour ozone standards. Committees have been organized to develop potential rules to use as emissions control strategies in the modeled attainment demonstration. A state-wide committee has been organized to help parishes outside the Baton Rouge area to deal with new nonattainment issues.

E1.G **Public Awareness.** Heighten public awareness of existing air quality issues and programs through public information efforts targeted to the appropriate audiences with the cooperation of Louisiana Department of Environmental Quality, the Greater Baton Rouge Clean Air Coalition, the Greater Baton Rouge Clean Cities Coalition, and the Baton Rouge Area Commuter Services of Capital Region Planning Commission.

Horizon Action Year. 1992-93

Lead Agency. Louisiana Department of Environmental Quality

Website: <http://www.deq.louisiana.gov/portal/>

Status. Ongoing

LDEQ's comprehensive campaign to make the public more aware of air quality water quality, nonpoint source pollution and other environmental issues includes speaking engagements, personal appearances, talk shows, press releases and media interviews and participating in community and local events. The public awareness campaign for nonpoint source includes TV ads, radio ads and billboards. The campaign also includes television appearances to discuss environmental issues and articles in the mainstream and specialty press in Baton Rouge and the five-parish non-attainment area.

The formation of the Statewide Ozone Steering Committee was integral in providing assistance and information about improving air quality. The committee consists of nonprofits, community and trade groups, local, state and federal government, environmental groups and citizens from the East Baton Rouge area and it was a pilot group. The Ozone Action Program helps get better information on air quality and what each person can do to help improve it. Recently, DEQ, in conjunction with EPA, instituted an automatic air quality notification system called EnviroFlash. This system notifies the public about air quality at whatever level they want. EnviroFlash also send out alerts for Air Quality Action Days, DEQ communications maintains a list of people in industry and the private sector who are interested in air quality and this list will be updated to include all areas of the state. When DEQ calls an Ozone Action Day, industry takes measures in their facilities to prevent ozone development and citizens are asked to take voluntary measures such as carpooling, trip chaining, avoiding the use of combustion engines, such as lawn equipment, until after 6 p.m., fuel after 6 p.m. and spread the word.

A major element of the Ozone Action Program is the call for an Ozone Action Day. The following steps describe the process:

- LDEQ calls an Ozone Action Day when the Air Quality Index reaches 100, or orange level that is unhealthy for sensitive groups. The Ozone Action Day can be called for any day where there is rapid ozone formation or for the next day if high ozone is predicted.
- Announcements for an Ozone Action Day are sent to the media for broadcast on TV and radio.
- An Ozone Action Day notice is sent to Ozone Action Coordinators, employers, state agencies, industry and interested parties so that they can notify their employees by the end of the working day. This gives the employees a chance to implement actions to reduce ozone formation.
- On the Ozone Action Day, organizations and individuals take planned measures to reduce emissions of ozone precursor pollutants.
- Following an Ozone Action Day, efforts are made to estimate emission reductions from the actions taken.

LDEQ will forecast air quality for ozone and for fine particulate matter, PM 2.5. Ultimately, achieving attainment for ozone (air quality better than the national standard) will result in a healthier environment for our region's citizens and work force as well as making it more attractive for economic development and relocations.

On other environmental issues, LDEQ publishes informational booklets, such as a Resource Guide to Understanding Mercury in the Environment, brochures on DEQ programs, videos and other informational material, to help the public better understand environmental issues. LDEQ personnel are available for informational talks, EnviroSchool topics and personal media appearance to promote the education of the public on important environmental issues.

E1.H Public Energy Conservation. Encourage use of renewable energy sources and energy efficient appliances.

Horizon Action Year. 2007-08

Lead Agency. Office of the Mayor-President

Status. Not Initiated

E1.I LEED Rated City-Parish Buildings. When feasible, encourage new City-Parish buildings to be constructed to obtain, at minimum, a silver certification of the Leadership in Energy and Environmental Design (LEED) Green Building Rating System.

Horizon Action Year. 2007-08

Lead Agency. Mayor-President

Status. Initiated

The Office of the Mayor-President, in cooperation with DPW, the Planning Commission and other City-Parish departments is administering a ARRA Stimulus Grant from the Department of Energy. This \$2.2M Grant will focus on the integration of sustainability practices in the construction and renovation of City-Parish buildings and will result in the creation of a Sustainability Master Plan for all City-Parish Government Buildings. This Master Plan will be integrated into the FUTUREBR Master Plan and will become a model plan for building and operational sustainability across the Parish.

E1.J City-Parish Energy Efficiency. Conduct energy audit of City-Parish energy consumption and develop methods of improving energy efficiency. Methods to be considered include but are not limited to the following:

- Compact fluorescent or energy efficient light bulbs
- Low flow toilets
- Energy star rated equipment
- Automated lighting systems
- Upgrading buildings with energy saving systems

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Ongoing

This Action Item will be implemented via the creation of the Sustainability Master Plan for City-Parish Operations which is being created through funding from the DOE Energy Efficiency Community Block Grant. This Plan will be completed in 2011 and incorporated into the Public Buildings and Conservation Elements of the FUTUREBR Comprehensive Plan.

E1.K LEED Rated Private Buildings. Encourage private developers to build LEED rated buildings.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Not Initiated

WATER RESOURCES

E2.A Clean Water Programs. The City-Parish should continue to support and participate in state and federal clean water programs, representing the Parish's concerns and assuring affordable and equitably funded wastewater facilities to meet existing and future requirements.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

DPW supports proposed programs and is actively pursuing appropriate EPA permits. The City-Parish has a strong Stormwater Program, both at the municipal and industrial level. We have completed, in cooperation with the USGS, the second phase (February 1998 through April 2002) of the "Water Quality Characteristics of Urban Storm Run-off at selected sites in East Baton Rouge Parish. A report on the findings has been published and it is available at the Environmental Divisions Office and the USGS Office on Sherwood Forest Boulevard. In addition, the Department of Public Works is heavily involved in the Non-Point Source Program with LDEQ and in assisting LDEQ and EPA in the permitting process for industrial and construction sites.

E2.B Support Louisiana Pollution Discharge Elimination System (LPDES). Support continued monitoring and enforcement of LPDES requirements for wastewater treatment in Parish.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

All City-Parish wastewater treatment facilities are monitored for discharge

E2.C **Erosion Control Ordinance.** Prepare and adopt an Erosion Control 1992-93 Ordinance to reduce adverse impacts of urban development and redevelopment on surface water quality.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

An erosion control ordinance was adopted as part of the EPA Stormwater Permit requirements. Implementation of these requirements are now underway with permitting and approval of erosion control plans being handled by the DPW Environmental Section. With the recent federal requirements for erosion control permits on site of disturbed areas greater than 1.0 acre, DPW has established standard details for Best Management Practices.

E2.D **Individual WW Disposal Systems.** Comply with all applicable standards and regulations for permitting and inspection of individual wastewater disposal systems.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

E2.E **Wastewater Reduction Program.** Expand and support the wastewater reduction program for domestic, commercial and industrial users to reduce wastewater flows and treatment costs, and to conserve groundwater.

Horizon Action Year. 1995

Lead Agency. Department of Public Works

Status. Ongoing

The Industrial Pretreatment Program strongly encourages waste minimization for industrial and commercial facilities.

E2.F **Water Conservation.** Support and encourage incentives for water conservation.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

The City-Parish Department of Public Works enforces the Federal Code that requires all new construction to have sanitary facilities in the bathroom with a tank of 1.6 gallons/flush.

The Capital Area Ground Water Conservation Commission, which oversees ground water withdrawal in the five (5) parish area (Pointe Coupee, West Feliciana, East Feliciana, East Baton Rouge and West Baton Rouge) has instituted a water conservation awards program recognizing various industries, private companies and public agencies that are conserving water withdrawal from the aquifers in the Baton Rouge area.

E2.G **Ground Water Protection.** Implement a Ground water Protection Strategy for East Baton Rouge Parish consistent with the Louisiana Ground Water Protection Strategy.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

Compilation and evaluation of geologic and hydrologic data to ensure a strategy meeting the unique and specific needs of this area is in progress. An attempt to eliminate as much redundancy between Federal, State and local responsible agencies is a high priority and will require close cooperation and coordination of our efforts with these agencies. The City-Parish Department of Public Works monitors 16 ground water protection wells at the North Landfill. The City-Parish Department of Public Works has plugged the 10 wells at the closed Devil's Swamp landfill in accordance with DEQ and DOTD regulations. The DPW Environmental Division works closely with the DOTD, U.S. Geological Survey and the Capital Area Ground Conservation Commission.

In May 2004, the Metropolitan Council authorized the Department of Public Works to enter into an agreement with the United States Army Corps of Engineers, New Orleans District for a study to reduce with withdrawals from the aquifers serving the Baton Rouge area.

Currently East Baton Rouge Parish virtually obtains all its potable water from groundwater sources. Wells are located within the parish, with remote aquifer recharge occurring hundreds of miles to the north. Additionally, the parish is home to a number of industrial facilities that consume a significant portion of this same groundwater. Some industrial users operate their own individual well systems, while some others are treating and utilizing water from the Mississippi River for industrial purposes. Water levels in the Baton Rouge aquifers have been steadily declining as public water supply and industrial water use continue to grow. If left unchecked, as freshwater is being withdrawn to meet existing and future demands, future deterioration of the groundwater supply is anticipated, with the influx of saltwater into the aquifers from the south.

The purpose of this study is to determine the feasibility of East Baton Rouge Parish to reduce stress on the groundwater supply via means of providing

alternative water sources for existing and future industrial users. Alternative water sources under consideration include reuse of effluent from our existing wastewater treatment plants, and/or new facilities to treat Mississippi River water, or various combinations thereof. The precursor to this study, entitled "Phase I Report, Feasibility Study for Alternative Water Supply for Industrial Users, was prepared for the Capital Area Ground Water Conservation Commission and the City of Baton Rouge, Parish of East Baton Rouge, Department of Public Works.

In March of 2004, the City-Parish entered into a Cooperative Endeavor Agreement (CEA) with the Capital Area Ground Water conservation Commission for a feasibility study with a national engineering firm to investigate the use of treated wastewater as a alternative water supply for industrial users.

Currently, local industry pumps approximately 60 to 70 million gallons per day from the various aquifers located in East Baton Rouge Parish. This amount is approximately the same amount of treated wastewater being discharged into the Mississippi River from our three major wastewater treatment plants.

If the treated effluent from the City's wastewater treatment plants can be utilized as an alternative water supply for all or part of the current ground water withdrawal, we will not only be able to conserve our ground water supply for future generations, but we also may develop another funding source to offset any future increase in sewer user fee.

E2.I

Siting of Waste Disposal. While enforcing proper siting, construction, maintenance and operation of all wells and waste disposal facilities, support efforts to clean up and eliminate injection wells and hazardous waste disposal facilities that pose a threat to ground water protection.

Horizon Action Year. 1998

Lead Agency. Louisiana Department of Environmental Quality

Website: <http://www.deq.louisiana.gov/technology/gw-description.htm>

Status. Ongoing

All the hazardous waste facilities that have hazardous waste injection wells are regulated by three agencies USEPA, LDEQ, and LDNR. They must have an EPA exemption, a determination of no alternative (LDEQ) and a permit (LDNR) in order to inject their waste. At least annually, they must perform mechanical tests that show the well integrity. These facilities must demonstrate to a reasonable degree of certainty that under various regulatory conditions, the waste injected will be permanently contained in the injection zone for a period of 10,000 years. The waste can only be injected under certain specific conditions listed in their exemption. If these conditions are not followed their exemption may be terminated.

For the other hazardous waste disposal facilities, a permit is not issued unless the facility can demonstrate in their application that the design of the disposal facility will utilize environmental techniques such as the installation of synthetic liners,

and re-compacted clay liners together with leachate collection and detection systems. Regularly scheduled groundwater monitoring and groundwater monitoring reports determine the efficiency of all of these. Periodic inspections are conducted by LDEQ to assure that disposal facilities are in compliance with the regulations and the conditions listed in their permit.

E2.J Master Development Program Handbook. Create and maintain a Master Development Program handbook guiding developers on the design, implementation and maintenance of stormwater best management practices.

Horizon Action Year. 2007

Lead Agency. Planning Commission

Status. Ongoing

In 2007 the Planning Commission developed a stormwater BMP manual that describes the best approach to stormwater management for new development sites. An additional, more detailed handbook was also developed that describes the BMPs that work best in East Baton Rouge Parish soils, their design, construction and maintenance. Both of these resources are available on the City-Parish website. The Planning Commission will continue to implement and maintain a Master Development Program to insure that development in East Baton Rouge Parish will be protective of wetlands resources.

LAND RESOURCES

SENSORY/AESTHETICS

E3.B Landscape Regulations. Implement, and review on a regular basis, the Landscape regulations within the Unified Development Code for success in providing for the preservation and planting of trees and other plants in public and private spaces, and cooperate with utility companies to assure compliance with the law and the prevention of unnecessary damage due to utility company activities. See Land Use Implementation Section.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

The Landscape Ordinance has been included within the Unified Development Code for Baton Rouge, a consolidated source for all development regulations and restrictions pertaining to land-use and zoning within the Parish of East Baton Rouge. No significant changes were made to the wording or meaning of the Landscape Ordinance in this process.

Revisions to the Landscape Regulations were approved by the Metropolitan Council in December 1997. Changes are considered minor yet significant in terms of accomplishing the intentions of the regulations to set reasonable criteria for improved design and landscaping.

In October 2000, the Tree and Landscape Commission created an Ad Hoc Committee charged with the review of the Unified Development Code Tree and Landscape components. The review was completed and recommendations were forwarded to the Planning Commission staff in May, 2002 for further review.

In August 2003, the Metropolitan Council adopted new Landscape Ordinance regulations into Chapter 18 of the Unified Development Code. The revisions are considered major and significantly strengthen the landscape requirements. Implementation of the new code was set for November 14, 2003.

The Landscape and Forestry Section has been transferred to the Permit and Inspection Division to provide additional resources for enforcement.

As part of the reorganization of the Department of Public Works, in March 2006, the Landscape and Forestry section was transferred to the Operations Division. All DPW tree and landscape personnel were consolidated into the reorganized work unit.

As of May, 2008, the Department of Public Works staff, along with the Planning Commission staff and the Zoning Advisory Committee, was in the process of revising the current Landscape Ordinance (UDC Chapter 18) to reflect recent changes in stormwater management requirements.

In early 2009, the Metropolitan Council authorized the creation of a “Blue Ribbon” Advisory Committee to review the Landscape Ordinance and report back the recommendations and findings to the Council.

E3.D **Enforce Sign Control Ordinance.** Administer and enforce the existing Sign Control Ordinance and promote the development of improved sign control ordinances. See Land Use Implementation Section.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

This is currently done by the staff of the Permit and Inspection Division and over 500 signs per month are removed. We are currently issuing tickets for blatant offenders.

E3.E **Street Tree Program.** Renew a Street Tree Planting and Replacement Program. See Recreation and Open Space Implementation Section.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

This program will continue to be expanded. Emphasis is placed on promoting planting by private groups (i.e. Baton Rouge Green). To date, approximately

5,000 street and roadside trees have been planted, with over 1,500 planted in the Fall, 1995 planting season, 800 in 1996, 1,000 in 1997, 600 in 1998, and 850 in 1999.

Notable plantings include 1-110 in the Downtown area, Lafayette Street, 4th Street and 5th Street, and the relocation of 350 Crape Myrtles from the I-10/I-12 split to Airline Highway at Greenwell Springs Road and Highland Road at Terrace Street. In 1999 a large scale tree planting was initiated for Convention and Laurel Streets in DDD.

In December 1994, an Assistant Director of Landscape and Forestry was hired to manage, particularly, the City-Parish Urban Forestry program, including the street tree program.

A consultant team completed an Urban Forestry Management Plan which, based upon a prioritized evaluation of aerial photos, created a graphic database of existing urban forestry conditions tied to land use patterns. A series of management zones were thereby created, allowing for the actual inventory of street trees to begin in early 1996, with the acquisition of appropriate software. A Federal Urban and Community Urban Forestry Grant was awarded in October, which allowed for the purchase of inventory software to interface with the GIS system utilized by the management plan. This will allow the continuous updating of the Baton Rouge urban forest database.

A new street tree planting of 300 trees was installed on Convention Street and 7th Street downtown in October 2000, including expanded tree wells for greater rooting area. The project was a collaborative effort between City-Parish, Baton Rouge Green, ASLA, Plan Baton Rouge and private citizens. Similar projects are being considered for the near future.

In 2003, approximately 100 trees were planted on Washington Street at Dalrymple Drive and I-10.

In 2005, a \$139,000 contract was awarded to provide landscaping at the renovated River Center.

With the reorganization of the Department of Public Works in 2006, the Landscape & Forestry unit was assigned all tree and landscape personnel and was charged with all City-Parish street tree maintenance work. Since the reassignment in March 2006, complaint response times and productivity have improved approximately 60%.

In March, 2008, a dedicated Downtown Treewell maintenance crew was established to provide more consistent maintenance of downtown area street trees and tree planting sites.

The Planning Commission Staff participated in a Government Street Amenities Committee along with members of the Center for Planning Excellence, the Mid City Merchant Association, the Downtown Development District and the Mid City Redevelopment Alliance. This committee completed a list of improvement opportunities that would enhance the Government Street corridor including

landscape improvements. The Committee submitted its report to the Chief Administrative Officer on February 13, 2008. The Planning Commission Staff continues to meet with the Government Street Amenities Committee which has begun the initial process of implementing streetscape improvements along Government

E3.F Streetscape Design Plan. Prepare a Streetscape Design Plan for implementing a coordinated streetscape improvement program. See Land Use Implementation Section.

Horizon Action Year. 1995

Lead Agency. Planning Commission

Status. Ongoing

As a pilot program, the Office of Landscape and Forestry worked with the Mid-City Merchants Association in the development of a program of streetscape enhancement through the installation of identifying banners along key streets in the Mid-City district (Florida and Government streets are both included in the Horizon corridor Listings). The banners were installed in February, 1996, and provide a regional identifier as well as providing aesthetic enhancement and economic stimuli in the Mid-City region. The banners, incidentally, are placed in streets whose narrow rights-of-way preclude traditional street tree or vegetative enhancement techniques.

The Office of Landscape and Forestry implemented Phase 1 of Florida Boulevard Landscape Renovation in October of 1997, a joint project with Baton Rouge Green, the City-Parish and the Florida Boulevard Association. Phase 2 was implemented in 1998.

The Planning Commission Staff continues to cooperate with The Downtown Development District on the downtown streetscaping program to incorporate landscaping, signage and lighting to enhance aesthetics to encourage development.

The Planning Commission Staff participated in a Government Street Amenities Committee along with members of the Center for Planning Excellence, the Mid City Merchant Association, the Downtown Development District and the Mid City Redevelopment Alliance. This committee completed a list of improvement opportunities that would enhance the Government Street corridor including landscape improvements. The Committee submitted its report to the Chief Administrative Officer on February 13, 2008. The Planning Commission Staff continues to meet with the Government Street Amenities Committee which has begun the initial process of implementing streetscape improvements along Government Street.

E4.A **Noise Level Standards.** Maintain noise level performance standards for industrial and commercial uses in zoning and development regulations and update regulations as necessary. See Land Use Implementation Section.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Initiated

The Planning Commission staff has begun to research standards and methods of controlling and reducing noise pollution.

E4.B **Noise at Airport.** Evaluate existing zoning in the Baton Rouge Metropolitan Airport environs to ensure airport compatible land use zoning based upon results of the Part 150 Airport Noise Study.

Horizon Action Year. 1992-93

Lead Agency. Greater Baton Rouge Airport District

Status. Ongoing

The Airport is in the process of proposing an amendment to the Unified Development Code which will identify zoning restrictions in the noise sensitive areas around the Airport (See T7.C and T7.D).

The Airport has completed its update of the Part 150 Airport Noise Study in order to obtain an accurate depiction of noise generated by aircraft. The study was initiated in the early 80's and has been updated several times. The last update was completed in 2007 and approved by the FAA earlier this year.

E4.C **Architectural Guidelines.** The Neighborhood and Subarea Planning Program and Urban Design Program of the Planning Commission should include development of architectural guidelines and restrictions for commercial and residential development and redevelopment in areas of the city and parish defined to have historical or aesthetic significance. See Land Use Implementation section.

Horizon Action Year. 1998

Lead Agency. Planning Commission

Status. Ongoing

In conjunction with its outreach program, the Planning Commission produced an information brochure describing the concept of Urban Design within a neighborhood context. While the Planning Commission is ready to provide assistance to neighborhood civic and business groups to further their efforts to improve the economic and visual status of their neighborhoods, the momentum for such urban design, architectural and aesthetic recommendations is best served by direction from the neighborhoods themselves. One of the objectives of the

Subarea/Neighborhood Planning Process is to stimulate the strength, influence and accomplishments of the civic and business groups within neighborhoods.

The East Baton Rouge Parish Historic Preservation Commission (HPC) was established by the Metropolitan Council in August, 2004. The HPC is considered a part of the planning functions of the City-Parish Government, and is administered by the staff of the Office of the Planning Commission.

The Drehr Place Local Historic District was designated by the Metropolitan Council in October of 2005. The designation includes adoption of design guidelines to regulate additions, new construction, and exterior renovations in the local historic district.

The Spanish Town Local Historic District Design Guidelines were adopted by the Metropolitan Council in April 2008. The design guidelines are intended to maintain, preserve, and enhance the architectural character of the district. The design guidelines cover such urban design aspects as building sites and proportion, fences, walls, gates, sidewalks, landscaping, lighting, and architectural elements.

In April, 2002 the Metropolitan Council adopted a resolution creating Urban Design District One (UDD1). UDD1 encompasses the area of Bluebonnet Boulevard between Jefferson Highway and Gail Drive. The UDD1 resolution includes architectural requirements that developments in this area must meet.

In August, 2002 the Metropolitan Council adopted a resolution creating Urban Design District Two (UDD2). UDD2 encompasses the area along the southwesterly side of Highland Road between Lee Drive and Duplantier Boulevard. The UDD2 resolution includes architectural requirements that developments in this area must meet.

In September, 2003 the Metropolitan Council adopted a resolution creating Urban Design Overlay District One (UDOD1). The purpose is to provide guidelines for development activity in the designated area along Oak Villa Boulevard from Florida Boulevard to South Choctaw Drive to strengthen the physical and economic character of the neighborhood by mitigating or avoiding functional and architectural incompatibility of buildings and services.

In July, 2006 the Metropolitan Council adopted a resolution creating Urban Design District Three (UDD3). UDD3 encompasses the east side of Oak Villa Boulevard between Greenwell Springs and Granada Drive. The UDD3 resolution includes architectural requirements that developments in this area must meet.

In May, 2004 the Metropolitan Council adopted a resolution creating Urban Design Overlay District Two (UDOD2). The purpose is to provide guidelines for development activity in the designated area along Bluebonnet Boulevard from Claycut Bayou to Airline Highway to strengthen the physical and economic character of the neighborhood by mitigating or avoiding functional and architectural incompatibility of buildings and services.

In May, 2007 the Metropolitan Council adopted the Government Street Urban Design Overlay District (UDOD 3). The area covered by the district includes Government Street from Interstate I-10 to Jefferson highway and along Jefferson Highway from Government Street to Claycut Road. The guidelines for development are designed to strengthen the physical and economic character of the corridor by promoting and encouraging consistency in the quality of design.

In October 2007, the Metropolitan Council adopted two ordinances that established Old South Baton Rouge Overlay Design Districts (UDOD 4, UDOD 5). One ordinance addresses the area along Nicholson Drive from Chimes Street (to the south) to Interstate I-10 (to the north). A second ordinance covers the area designated as Growth Center 8 in the Horizon Plan which is located immediately north of the Louisiana State University campus and includes the intersections of Highland Road with Chimes Street, State Street and West Roosevelt Street. The guidelines for development are intended to promote consistency in the quality of design and compatibility with the existing character of the area and the neighborhood residents' vision as emerged through the Old South Baton Rouge Revitalization Planning process.

In February 2008, the Metropolitan Council adopted the Florida Boulevard Urban Design Overlay District Six (UDOD 6). The ordinance addresses the area along Florida Boulevard from North Foster Drive to Flannery Road. The guidelines for development are designed to mitigate or avoid incompatible land uses in development and redevelopment.

In March 2008, the Metropolitan Council adopted an ordinance that established the Arts and Entertainment District (UDOD 7). This district is bounded by North Boulevard (including Galvez Plaza) to the south, Main Street to the north, the west edge of River Road to the west and to the western most right of way line of Fourth Street to the east. The guidelines for development are intended to create a well-defined destination attraction and vibrant commercial centerpiece within Downtown, with a thematic focus and balanced mix of arts and entertainment venues and activities

In June, 2008 the Metropolitan Council adopted a resolution creating Urban Design District Four (UDD4). UDD4 encompasses lots fronting the south side of Jefferson Highway from Ward's Creek to Bluebonnet Road. The proposed district is designed to mitigate or avoid functional and architectural incompatibility of buildings or uses.

In June 2008, the Metropolitan Council adopted an ordinance that established the Jefferson Highway Urban Design Overlay District (UDOD 8). The area covered by the district includes lots fronting the south side of Jefferson Highway from the North Branch of Wards Creek to Bluebonnet Road. The guidelines for development are intended to mitigate or avoid functional and architectural incompatibility of buildings or uses.

In June 2010, the Metropolitan Council adopted an ordinance that established the Old Hammond Highway Urban Design Overlay District (UDOD 9). The area covered by the district includes lots fronting Old Hammond Highway from Airline Highway to South Sherwood Forest Boulevard. The guidelines for

development are intended to mitigate or avoid functional and architectural incompatibility of buildings or uses.

Currently, the Planning Commission office and the Center for Planning Excellence are working together in revising the Urban Design Overlay District Four, Nicholson Drive (UDOD4) and Urban Design Overlay District Five, North Gate (UDOD5).

PRESERVATION OF RARE AND ENDANGERED PLANTS AND WILDLIFE

E4.D Brownfields & Infill. Utilize Brownfields Program resources to encourage infill development and preserve land resources.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Baton Rouge Brownfields Program, as administered by the Planning Commission, has worked with the East Baton Rouge Housing Authority to focus efforts and resources on the redevelopment of the Old South Baton Rouge area. The Brownfields Program is also working in East Spanish Town, Mid City and North Baton Rouge neighborhoods to promote redevelopment through environmental assessment and mitigation.

E4.E Review & Revise UDC for Preservation. Review and revise the UDC to preserve forest, vegetation and other natural resources.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Initiated

The Planning Commission created a Regulations Review Subcommittee as part of a United States Environmental Protection Agency (EPA), Louisiana Department of Environmental Quality (LDEQ) funding agreement in 2007. This subcommittee reviewed and revised Chapter 15 (Floodways, Floodplains, Drainage and Water Quality) of the Unified Development Code (UDC) to address Federal and State water quality regulations. This included requirement of a Stormwater Management Plan, Water Quality Impact Study and stormwater best management practices. In 2007 Planning Commission staff reviewed the UDC for other improvement opportunities relating to stormwater management and water quality. Through this effort the Planning Commission created a new regulations subcommittee which reviewed and recommended changes to UDC Chapter 4 (Permits and Final Plat Approval), Chapter 17 (Parking) and Chapter 18 (Landscape and Trees). These revisions address efforts to preserve the natural landscape of the parish.

E4.F Louisiana Brownfields Association. Coordinate Baton Rouge Brownfields Program efforts with those of the Louisiana Brownfields Association to provide assistance to areas not served by a Brownfields program.

Horizon Action Year. 2008

Lead Agency. Planning Commission

Status. Ongoing

In 2007, the Coordinator of Economic and Environmental Research became a charter member of the Louisiana Brownfields Association. This membership will allow for coordination of redevelopment efforts in the future.

In 2009, the Planning Commission expanded it's membership in this Association to five members.

E5.A Land Use Consideration for Plants and Habitat. Maintain coordination with the Louisiana Department of Wildlife and Fisheries to ensure that locations of rare or endangered plant and wildlife habitats within the parish are considered in land use planning and development reviews.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Louisiana Department of Wildlife and Fisheries has been consulted for their input of significant and/or endangered areas within the Parish identified in their Natural Heritage Program. Consideration of these areas has been included in defining the conservation overlay district for use in land use planning and development reviews.

A new land use category, "Residential Estate/Agriculture (RE/A)", was created in 1996 and 1997 as means for preserving "significant natural areas, as well as prime agricultural lands and areas of rural character. Under the guidelines and regulations to be developed for the RE/A land use category, certain open space standards will be designed for these areas that will preserve locations of rare or endangered plant and wildlife habitats within the Parish.

The Planning Commission now includes the concept of "conservation area as a reason for the recommendation of proposed land use amendments during its update process. The Wetlands Identification and Characterization grant developed a model for mapping of wetlands in East Baton Rouge Parish. In 2004, the Planning Commission, in conjunction with LSU, received funding from LDEQ for a three-year grant entitled "Mitigating Nonpoint Source Pollution in Urban Watersheds with Spatial Modeling, Best Management Practices and Community Outreach. This grant is a continuation of the wetlands "Identification and Characterization grant. The Grant was closed September 15, 2007. The Planning Commission Staff are currently seeking grant opportunities to support The Planning Commission Wetlands Program.

E5.B Subarea Plans Sensitivity. Neighborhood and Subarea Planning Programs (see LU5.E and LU5.1) should include identification and consideration of preservation and management of prime agricultural land and significant natural areas, including wetlands.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

Potential conservation areas were identified in the 2010 Comprehensive Land Use and Development Plan. As part of the 5-year update of the Horizon Plan these areas as well as other significant natural areas have been included in considering the proposed limits of the Conservation overlay district.

In 1996, a new land use category, Residential Estate/Agriculture (RE/A), was adopted. The purpose of the RE/A is to protect areas of rural character, agricultural lands and significant natural areas while providing for single-family residential uses. During the Subarea/Neighborhood public meetings areas of prime agricultural land and significant natural areas have been identified. In this process, several parcels of land within the 100-year flood plain, zoned Rural and identified as Horizon Plan Conservation Areas, were changed from a Low Density Residential land use designation to Residential Estates/Agriculture land use. The identification of wetlands within this area (See R3.G) will establish criteria for low impact development techniques to be used in areas with this designation. As part of the neighborhood/subarea process, the identification of possible Conservation Areas will be included in the presentation of proposals for land use.

In 2001, a grant proposal submitted by LSU's Wetlands Biogeochemistry Institute was approved by the Louisiana Department of Environmental Quality (LDEQ) to continue the work of mapping wetlands in East Baton Rouge Parish for incorporation into the City-Parish GIS. The Planning Commission will also receive funds from the grant to study and evaluate Best Management Practices as means to reducing the impacts of urbanization on the watershed and to form a City-Parish Roundtable to evaluate the effect of existing ordinances and regulations on sustainable development and to recommend incentives. The Roundtable Process was part of the training available through the Watershed Protection Workshop sponsored by the Planning Commission in 2002.

In 2004, the Planning Commission, in conjunction with LSU, received funding from LDEQ for a grant entitled "Mitigating Nonpoint Source Pollution in Urban Watersheds with Spatial Modeling, Best Management Practices and Community Outreach". This grant is a continuation of the wetlands "Identification and Characterization" grant. The Grant was closed September 15, 2007. The Final Report and its deliverables have been submitted to Louisiana Department of Environmental Quality and the US Environmental Protection Agency. The Stormwater Best Management Practices Handbook for East Baton Rouge Parish has been completed and distribution has begun. A video on the importance of Best Management Practices has been completed and distribution has begun.

CPPC participated in Earth Day 2004, 2005, 2006, 2007, 2008, 2009, and 2010 where staff instructed the general public on BMPs that would protect wetland areas. After the demonstration, participants were asked questions relating to the topic.

All of these events and activities are in continuation of the Planning Commission's award winning Wetlands Education Program. The Planning Commission is developing a work plan for the implementation of new grants that will fund construction of Stormwater Best Management Practices and outreach/education activities.

The Zoning Advisory Committee has created a Watershed Characteristics and Management Subcommittee. This Subcommittee will review the Unified Development Code to determine policies and regulations that need to be implemented to preserve and enhance the watersheds of the City-Parish.

HAZARDOUS WASTES

E6.A On-Site Practices. Support establishment of on-site practices that reduce, avoid or eliminate generation of hazardous waste in commercial, industrial, etc. facilities.

Horizon Action Year. 1992-93

Lead Agency. Louisiana Department of Environmental Quality

Website: <http://www.deq.louisiana.gov/portal/tabid/85/Default.aspx>

Status. Ongoing

The Small Business/Small Community Assistance Program (SBSCAP - Office of Secretary, Business & Community Outreach Division) offers pollution prevention opportunity assessments (P2 audits) to small businesses. This is strictly a voluntary, non-regulatory service, and audit recipients do not have to implement any of the suggestions offered by SBSCAP staff. Small businessmen may request an audit from an SBSCAP regional staff. The SBSCAP staff gathers as much relevant information as possible about the business before the audit (processes on site, compliance & emissions history, any published waste minimization or pollution prevention literature that might be helpful, etc.). the SBSCAP staff then make a physical site evaluation to note where and how any and all wastes or emissions do (or may) occur to all media. The staff attempts to verify potential (or real) compliance issues as well, which are communicated verbally and not included in the written audit report. Afterward, the staff prepares a report detailing any pollution prevention or waste minimization suggestions for the business and delivers the report. The regional SBSCAP engineer will follow up within one year to see if any suggestions were implemented.

Because of the lack of interest by small businesses in the formal P2 audits, the program has been altered to a less structured activity. The engineer, in his routine site visit, now discusses the various aspects of waste minimization with

owner/manager, and suggests that they use these recommendations to reduce their emissions.

The Louisiana Environmental Leadership Program (LaELP) is another voluntary, non-regulatory initiative that encourages businesses, municipalities and industrial and federal facilities to implement pollution prevention strategies to reduce waste and emissions.

The program, which began in 1995, currently has over approximately 20 members. Collectively, these companies, municipalities and facilities have pledged to reduce solid and hazardous waste generation in the state by several million pounds per year. To join LaELP, a company commits to a set of environmental principles and agrees to submit a pollution prevention plan to LDEQ that contains voluntary waste reduction goals and describes how the waste management hierarchy (source reduction, recycling, and treatment and disposal) was utilized in project planning and implementation. LaELP participants also agree to report annually to LDEQ on progress toward achieving these goals.

LaELP conducts an annual Governor's Award Ceremony that recognizes activities and projects that have led to measurable reductions in waste generation and emissions, or that have contributed to significant energy and resource conservation.

Additionally, LDEQ helps promote the National Partnership for Environmental Priorities (NPEP) (formerly called the National Waste Minimization Partnership Program) in conjunction with EPA, marking a programmatic shift among environmental agencies. While EPA and LDEQ believe current environmental regulations and permitting programs have brought about remarkable improvements in the quality of our nation's air, land and water resources, NPEP embodies the philosophy that additional advances in natural resource conservation depend on government, the regulated community, and non-government organizations working together in voluntary partnerships and that support flexible approaches to achieve cleaner, cheaper, smarter environmental results. NPEP demonstrates a commitment to a voluntary approach for achieving waste minimization as part of our hazardous waste management program.

E6.B East Baton Rouge Hazardous Material Plan. Establish EBR Parish Hazardous Materials Transport and Routing Plan and the Emergency Response Plan, in coordination with the Louisiana Department of Public Safety, Louisiana Department of Environmental Quality, DPW, BRFD, BREMS, and Mayor's Office of Homeland Security and Emergency Preparedness.

Horizon Action Year. 1994

Lead Agency. Mayor's Office of Homeland Security and Emergency Preparedness

Status. Ongoing

In 2009, the Mayor's Office of Homeland Security and Emergency Preparedness received the Hazardous Materials Emergency Planning Grant. The grant will help

get assistance in updating the Emergency Operations Plan to contain the most current and accurate information possible.

Similar to previous years, the Mayor’s Office of Homeland Security and Emergency Preparedness once again received the 2010 Hazardous Materials Emergency Planning Grant. This grant will help MOHSEP continue to remain in compliance with FEMA’s Comprehensive Preparedness Guide 101 as well as gain re-certification from the Emergency Management Accreditation Program (EMAP). EMAP is the highest certification an Emergency Management Agency can receive.

E6.C Household & Motor Oil Program. Maintain and promote a Household Hazardous Waste Collection Program and Used Motor Oil Recycling Program.

Horizon Action Year. 1994

Lead Agency. Department of Public Works.

Status. Ongoing

The City-Parish is making a transition from the annual HHMD Collection to a permanent facility which should be operational in 2007.

Used motor oil is accepted by some local service stations and oil exchange businesses. Exxon-Mobil collects waste oil at the annual household hazardous waste collection.

E6.D Clean-up Waste Sites. Provide incentives for private sector cooperation in reducing the creation of hazardous wastes, the clean up of Brownfields sites, and the return of land to productive uses while establishing appropriate measures for long term environmental protection.

Horizon Action Year. 1992-93

Lead Agency. Louisiana Department of Environmental Quality

Website: <http://www.deq.louisiana.gov/portal/>

Status. Ongoing

The LDEQ has completed 205 final remediation activities since 1989 in East Baton Rouge Parish and 145 in adjacent parishes (Ascension, Iberville, Livingston, and West Baton Rouge). These properties have been deemed either safe for reuse or safe from threatening the environment. These sites are listed below:

Site/Agency Interest Name	COMPLETED	Parish	AI #	
109030 Airline Chevron	12/1/2003	EBR	22973	1
419 North 19th Street Site	10/4/2010	EBR	122364	2
AAA Cooper Transportation	8/3/2005	EBR	40418	3
Aegis Mortgage Corp	5/1/2008	EBR	124812	4
Affordable Transmissions	6/2/06	EBR	13506	5

Site/Agency Interest Name	COMPLETED	Parish	AI #	
Affordable Transmissions	6/2/2006	EBR	13506	6
Albertson's LLC - Express #2712	4/29/2009	EBR	110667	7
All Star Toyota of Baton Rouge	5/25/2005	EBR	6882	8
Ambrosia	3/26/2010	EBR	70665	9
Anvil Realty Inc	3/8/2001	EBR	81816	10
Aquaculture Research Station	7/6/2010	EBR	69823	11
Associated Grocers Warehouse	11/9/2006	EBR	143221	12
Associated Grocers, Inc	5/5/2004	EBR	22400	13
Atlantic Industrial Services	11/17/2008	EBR	11063	14
Avery's Mini Mart	6/15/2007	EBR	105815	15
Bagwell Coatings Inc	12/1/1991	EBR	87100	16
Bahlinger Food Mart	11/9/2005	EBR	7557	17
Bailey Lumber Co	11/1/2006	EBR	88872	18
Bayou Coating LLC	1/22/2010	EBR	27559	19
BellSouth Telecommunications Inc K3207	11/1/1999	EBR	3913	20
BP Americas, Port Hudson Gas Plant (Dismantled)	8/2/2010	EBR	4993	21
Branton Industries	1/5/2010	EBR	146631	22
Capital City Press - Bluebonnet Production Facility	3/25/2009	EBR	7961	23
Capitol High School	7/1/1992	EBR	5161	24
Capitol Lake	5/16/2002	EBR	5040	25
Central Exxon Services Center	5/2/2002	EBR	6889	26
Chevron Facility #109050	3/20/2008	EBR	22948	27
Chevron Facility #109060	12/30/2004	EBR	20619	28
Chevron Service Station #159686	4/9/2008	EBR	22196	29
Chevron Station #109051	8/14/2008	EBR	22974	30
Chevron Station #109056	10/21/2009	EBR	22964	31
Chevron Station #109057	6/29/2000	EBR	22967	32
Chevron Station #109057	1/4/2008	EBR	22967	33
Chevron USA Inc # 210428	7/27/2006	EBR	94233	34
Chevron USA Inc #160275	10/1/2004	EBR	22917	35
Chevron USA Inc #60169734	2/1/2006	EBR	22942	36
Circle K #1905	7/26/2006	EBR	75219	37
Circle K #1909	7/10/2008	EBR	75220	38
Circle K #2709717	8/21/2009	EBR	70017	39
Circle K #2828	10/27/2005	EBR	75459	40
Circle K #3772	6/28/2006	EBR	75281	41
Circle K #3797	11/23/2004	EBR	75207	42
Circle K #4302	6/30/2005	EBR	75278	43
Circle K #4765	4/9/2008	EBR	75275	44
Circle K #4901	7/14/2008	EBR	75259	45
Circle K #8036	4/19/2006	EBR	75225	46
Circle K #8039	2/25/2009	EBR	41037	47
Circle K #8046	7/23/2008	EBR	75235	48
Circle K #8049	6/9/2009	EBR	80737	49
Circle K #8051	12/30/2004	EBR	75251	50

Site/Agency Interest Name	COMPLETED	Parish	AI #	
Circle K #8059	7/25/2008	EBR	75237	51
Circle K #8062	10/24/2005	EBR	75228	52
Circle K #8064	3/22/2007	EBR	75227	53
Circle K #8072	12/1/2003	EBR	71340	54
Circle K #8078	6/1/2000	EBR	75230	55
Circle K #8080	12/2/2008	EBR	75229	56
Coastal Corrosion	2/20/2003	EBR	12458	57
Cothorn Tire Inc	7/9/2009	EBR	5848	58
Couhig Southern Environmental	10/1/2001	EBR	6997	59
Cracker Barrel Store, #34	10/21/2008	EBR	74931	60
Cracker Barrel Stores Inc #49	10/1/2003	EBR	72693	61
Cracker Barrel Stores Inc #54	10/31/2001	EBR	74518	62
Defense National Stockpile Center - Baton Rouge Depot	3/20/2006	EBR	24077	63
Defense National Stockpile Center - Baton Rouge Depot/East Side Lead Storage Area	12/4/2002	EBR	24077	64
Delta Concrete Products Co Inc	9/14/2007	EBR	127917	65
Delta Plating	7/12/2010	EBR	40098	66
Dixie Electric Membership Corp	5/1/1994	EBR	16109	67
Doucette Auto Parts	7/10/2009	EBR	105181	68
DSI Transports Inc	1/14/2010	EBR	2896	69
Easy Stop Food Mart Inc	7/30/2004	EBR	68922	70
Ed'S Printing Inc	4/7/2004	EBR	2621	71
Enviro-Med Lab Inc	4/19/2002	EBR	3556	72
Export Drum/Western Petroleum Inc	10/1/2002	EBR	1128	73
Express One Stop	1/7/2009	EBR	71182	74
Express One Stop	1/8/2009	EBR	76494	75
Exxon #5-8066	12/13/2005	EBR	79693	76
Exxon 51305	5/29/2003	EBR	22410	77
Exxon Co USA	9/3/2009	EBR	2638	78
Exxon Co USA #51052	9/27/2005	EBR	22413	79
Exxon Co USA #51267	4/19/2005	EBR	12618	80
Exxon Co USA #52234	1/27/2010	EBR	13380	81
Exxon Co Usa #53564	5/20/2002	EBR	13387	82
Exxon Co USA 52398	2/27/2004	EBR	13375	83
Exxon Mobil Oil Corp #50601	7/1/2000	EBR	13365	84
ExxonMobil Chem Co	8/18/2009	EBR	286	85
ExxonMobil Chemical Co Baton Rouge Plastics Plant	11/1/2003	EBR	285	86
ExxonMobil Chemical Co BR Polyolefins Plant	6/17/2008	EBR	3519	87
ExxonMobil Corp - RAS #53838	12/1/2003	EBR	15667	88
ExxonMobil Oil Co (EMOC) 52467	3/11/2004	EBR	13381	89
ExxonMobil Oil Corp #51736	10/5/2007	EBR	3395	90
ExxonMobil Oil Corp #58050	9/1/2005	EBR	13352	91
ExxonMobil Oil Corp 50608	8/31/2009	EBR	13366	92
ExxonMobil Oil Corp 54534	5/9/2008	EBR	13386	93
ExxonMobil R/S #52000	10/29/2009	EBR	73823	94

Site/Agency Interest Name	COMPLETED	Parish	AI #	
Fantec	1/22/2009	EBR	1704	95
Fast Food Mart	9/11/2008	EBR	20644	96
Fetters Cleaners	5/27/2010	EBR	97711	97
First Parish Transportation Corp	6/1/2002	EBR	23028	98
Food Systems Co Inc	7/29/2010	EBR	76504	99
Former Exxon #5-7134	10/1/2003	EBR	80040	100
Former Simple Simon	9/27/1999	EBR	69183	101
Former Spedale Esso	4/21/2008	EBR	99988	102
Former University Motors	7/21/2009	EBR	165894	103
Fuelman #802	1/28/2009	EBR	68874	104
Fuelman #805	6/3/2009	EBR	73931	105
Gattis Exxon	2/11/2009	EBR	6746	106
GM Enterprises LLC	2/15/2008	EBR	14268	107
Greenwell Springs Hospital	11/6/2007	EBR	13514	108
Hertz Rent A Car	10/1/2002	EBR	20635	109
Highland Gulf Inc	9/28/2010	EBR	20655	110
Holrite Paint Co	6/1/1999	EBR	44051	111
Honeywell Intl Inc	9/22/2010	EBR	289	112
Impeller Repair Service Inc	11/4/2003	EBR	12948	113
Juban Lumber Co	8/21/2008	EBR	77490	114
KCSR Export Drum Site	1/29/2003	EBR	738	115
Kean's the Cleaner	2/28/2007	EBR	5444	116
Kleinpeter Family Property	4/7/2000	EBR	51693	117
Kwik Stop & Go	1/15/2009	EBR	75242	118
LA Chemicals Polymers Inc Scotts Bluff Plant	1/31/2007	EBR	11596	119
LA Concrete Products	12/12/2003	EBR	69881	120
LA Food Mart	5/1/2001	EBR	3423	121
LA Heat Exchange Service	6/26/2010	EBR	90791	122
La Intrastate Gas - Grant Chemical - Port Hudson Meter Site	6/1/2005	EBR	25850	123
Lafayette Street Parking Garage	1/31/2008	EBR	148729	124
Lake Sherwood Exxon	3/1/2000	EBR	15666	125
LaRouge Mart	8/1/2000	EBR	75377	126
Louisiana Intrastate Gas - Georgia Pacific - Port Hudson Meter Site	5/1/2005	EBR	25845	127
Mapp Properties	10/3/2006	EBR	47367	128
Midway Truck Plaza	12/17/2003	EBR	77964	129
Mobil Truck Stop	12/21/2007	EBR	78521	130
Montgomery Ward & Co	2/7/2006	EBR	15710	131
National Car Rental	9/19/2001	EBR	76387	132
North Blvd Improvements	12/15/2005	EBR	86103	133
North Street Mechanic Shop	5/1/2000	EBR	44073	134
Old Farm Land	6/22/2007	EBR	143880	135
Parcel 5 (Lee & Burbank)	12/15/2008	EBR	154843	136
Pel State Oil Co #48	1/3/2007	EBR	72136	137
Pelican Nest Learning & Resource Center	10/12/2007	EBR	120018	138

Site/Agency Interest Name	COMPLETED	Parish	AI #	
Personal Touch Car Wash & Used Tires	4/2/2009	EBR	93917	139
Plank One Hour Martinizing	6/23/2006	EBR	5274	140
Plank Road 2 Center LLC	6/9/2009	EBR	25089	141
Plantation Pipe Line Co - Baton Rouge Breakout Tank Farm	3/6/2009	EBR	582	142
Port Allen River Plant Hall Buck	5/16/2000	EBR	2393	143
RaceTrac #919	6/9/2010	EBR	168706	144
RaceTrac No 373	4/21/2009	EBR	71939	145
Reliant Transportation Group	12/1/2000	EBR	79987	146
Remediation Service of LA Inc	9/1/2006	EBR	38086	147
River Road Property	9/28/2010	EBR	146653	148
Roadrunner Towing & Recovery Inc	10/24/2003	EBR	3284	149
Robinson Brothers Ford LLC	9/25/2008	EBR	1696	150
Salary Station 44-398-0050	11/14/2008	EBR	13664	151
Salary Station 44-398-1372	4/1/2004	EBR	13688	152
Savage Industries Inc	2/11/2010	EBR	104957	153
Scenic Chevron Inc	7/1/2004	EBR	22975	154
Schering Plough Veterinary Operations Inc	4/3/2003	EBR	32050	155
Sears Roebuck & Co	11/19/1999	EBR	3060	156
Shell #101205	2/12/2009	EBR	13632	157
Shell #101208	6/12/2009	EBR	13698	158
Shell #101218	12/21/2009	EBR	13684	159
Shell #101220	2/11/2009	EBR	70014	160
Shell #101221	8/21/2009	EBR	70017	161
Shell #101237	9/12/2006	EBR	13611	162
Shell #101245	7/25/2007	EBR	14882	163
Shell #101249	1/7/2010	EBR	70008	164
Shell #142061	3/23/2007	EBR	12603	165
Shell #142066	10/23/2007	EBR	78689	166
Shell #165631	7/20/2006	EBR	86164	167
Shell #166535	2/25/2008	EBR	88508	168
Shell Branded Service Station	11/18/2005	EBR	12607	169
Shell Branded Service Station	7/11/2006	EBR	15300	170
Snl Distribution, Inc.	3/29/2005	EBR	30294	171
South Central Bell Btrglald	5/5/2000	EBR	6872	172
Southdowns Mobil	2/1/2001	EBR	1499	173
Space Inc	3/22/2000	EBR	638	174
Speedway 9059	5/12/2006	EBR	74018	175
Speedy Junction #3	3/12/2010	EBR	71264	176
Spur Station No. 2517	9/4/2007	EBR	20645	177
Stadium Chevron	1/1/2003	EBR	13376	178
Steven Denmark Property	12/18/2008	EBR	161963	179
Stupp Corporation	9/27/2005	EBR	1157	180
Sullivan Oil Co	1/29/2009	EBR	80096	181
Superior Ford Inc	3/29/2006	EBR	6881	182

Site/Agency Interest Name	COMPLETED	Parish	AI #	
Swiftys #14	1/22/2009	EBR	76419	3
Swiftys Food Mart #15	11/6/2007	EBR	20618	184
Taco Bell #2419	7/12/2007	EBR	81700	185
Texaco	2/20/2009	EBR	13379	186
Texaco #44-398-1307	7/23/2009	EBR	70010	187
Texaco Inc	2/26/2002	EBR	611	188
Texaco Inc	2/22/2008	EBR	43515	189
Texaco Station #101228	10/16/2009	EBR	70009	190
Texaco Station 101246	8/27/2007	EBR	70018	191
Tim's Food Inc	12/5/2008	EBR	75247	192
Tract 1	1/16/2003	EBR	97657	193
Triangle Truck Terminal	5/14/2004	EBR	67265	194
Twin Cedars Exxon 50815	11/19/1999	EBR	20625	195
Verdie Perkins Tract #1	10/11/2004	EBR	120232	196
VIP International	7/13/2010	EBR	4931	197
Walgreens #3610	12/1/2004	EBR	27488	198
Ward Oil Sales Inc	12/2/2009	EBR	32053	199
Welshs Cleaners	2/14/2003	EBR	5485	200
Whitney Bank Bocage Site	1/1/2002	EBR	33815	201
Yamaha South	9/3/2002	EBR	22556	202
Young's Exxon	3/10/2010	EBR	12539	203
Zachary Texaco	10/12/2007	EBR	13574	204
Zippy's LLC	8/1/2004	EBR	20657	205

Thirty-one (31) more final remedial actions in East Baton Rouge Parish are in progress at this time:

Site/Agency Interest Name	AI #	Program	
	40405	UST	1
Browning Ferris Ind Chemical Services	305	Confirmed	2
Chevron Station #109061	22972	UST	3
CNF Transportation Inc - Con-Way Southern Express	41065	UST	4
Crossroads Grocery	78502	UST	5
Deltech Corp	248	Grwater	6
Energry Gulf States Utilities Inc	1186	Grwater	7
Ethyl Corp	3085	Grwater	8
Exide Corp	1396	Haz Waste	9
Exxon Co USA	2638	Haz Waste	10
Exxon Co USA PKA Exxon Retail Store #5-2472	41462	UST	11
ExxonMobil - Resin Finishing Plant	3230	Solid Waste	12
ExxonMobil Chem Co	286	Haz Waste	13
ExxonMobil Chemical Co Baton Rouge Plastics Plant	285	Haz Waste	14
Ferro Corp Grant Chem Div	3387	Grwater	15
Fontenot Petroleum Co	32055	UST	16
Formosa Plastics Corp LA	288	Haz Waste	17

Site/Agency Interest Name	AI #	Program	
Hi Port Inc	1689	Confirmed	18
Kean's the Cleaner	5431	VRP	19
Pel State # 47	72135	UST	20
Personal Touch Car Wash & Used Tires	93917	VRP	21
Petro Processors linc Scenic Site NPC Services	83225	Confirmed	22
Petro-Processors Of Louisiana	2469	Confirmed	23
Plantation Pipe Line Co - Baton Rouge Breakout Tank Farm	582	Solid Waste	24
Plantation Pipeline Co - spill	99878	Solid Waste	25
Reynolds Metals Co - Coke Plant	29884	Solid Waste	26
Safety Kleen Baton Rouge Inc - Baton Rouge Plant	1516	Haz Waste	27
Speedy Junction #1	71249	UST	28
The Greater Baton Rouge Port Commission (Barge Terminal Facility)	26749	Grwater	29
UOP LLC	1413	Grwater	30
Westinghouse Electric Corp	2056	Grwater	31

The EBR Parish breakdown of Remediation and Underground Storage Tanks Division sites follows:

EBR	
21	<i>UST</i>
10	<i>IAS-Confirmed</i>
14	<i>Groundwater</i>
8	<i>Haz Waste</i>
10	<i>IAS-Potential</i>
26	<i>Solid Waste</i>
3	<i>VRP</i>
92	<i>Total</i>

UST: underground storage tank site;

IAS-confirmed: inactive and/or abandoned site (IAS) with confirmed hazardous substances;

Groundwater: site with groundwater contamination subject to groundwater fees;

Haz Waste: Resource Conservation Recovery Act (RCRA) active facility site undergoing RCRA corrective action at one or more units at facility;

IAS-Potential: IAS site with potential hazardous substances present but not confirmed by analytical data;

Solid Waste: site with solid waste materials present;

VRP: Voluntary Remediation Program (VRP) site

INTERGOVERNMENTAL COORDINATION

E7.A **Establish Intergovt. Co-ord.** Establish interparish coordination for multi-parish environmental programs and issues, under the auspices of the Capital Region Planning Commission.

Horizon Action Year. 1992-93

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

CRPC and the City-Parish hold numerous environmental meetings for the local governments within the five parish EPA air quality ozone non-attainment area including West Baton Rouge, Iberville, East Baton Rouge, Ascension and Livingston Parishes. CRPC continues to work with the Transportation Advisory Committee, the Transportation Policy Committee, the Baton Rouge Clean Air Coalition, FTA, CATS, DOTD and DEQ to develop and implement programs and projects to meet the federal Clean Air Act.

E7.B **GIS Wildlife Layer.** Create and maintain a layer on the city GIS system identifying sensitive and significant wildlife areas and update as necessary.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Initiated

Ecological and biological diversity of Louisiana is great, and strongly related to regional physiography, geology, soil, climate, and land use. In 2008, the GIS analysts have collected geology, soil, hydrology (stream network and water bodies), and watershed features to be incorporated into the Parishwide GIS basemap. GIS staff have also incorporated features that were extracted from the EPA Ecoregions for Louisiana source data (LOSCO, 2004), and the Wildlife Management Areas and Refuges in Louisiana (LDWF, 2006). Research will continue to acquire the most up to date information about flora and fauna in the Parish. In the first half of 2009, the Land Suitability Analysis project was initiated. This initiative will serve, in part, to advance this action item.

EBRP received funding for GIS Projects through the US Army Corps of Engineers for FY '09. A project was defined to inventory and analyze trees and the tree canopy. The project consists of developing a methodology for collecting data and performing surveys along the banks of 'urban' and 'rural' stream segments. The intent of the project is to categorize tree communities along stream banks to conserve and protect a riparian buffer zone.

In the first half of 2010, the software "Feature Analyst" was acquired to extract the tree canopy, water, building footprints and impervious surfaces.

E7.C **BREC Conservation Plan.** Continue to implement the BREC Natural Resource Conservation Plan

Horizon Action Year. 2007- 2010

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

BREC Natural Resource Conservation Plan first developed in 1994. The public has expressed an interest in preserving natural areas of interest such as rivers, bayous, scenic vistas and native plants of special significance.

As a result of the development of the 1994 BREC Natural Resources Management, the cooperative development and conservation of the Bluebonnet Swamp Nature Center was the first park dedicated solely as a conservation area.

In 2002, the City of Baton Rouge, the Army Corps of Engineers, and BREC entered into a cooperative endeavor to transform the habitat at an abandoned sand and gravel mine, resulting in the restoration of lakes and riverine habitat at the Blackwater Conservation Area. Stewardship efforts continue today at the Blackwater Conservation Area, planting native trees and controlling invasive plants on site.

At the end of 2010, BREC continued implementing the Natural Resources Management Plan by acquiring the 500 acre Frenchtown Road Conservation Area completing one of the recommendations in the plan which specifies to acquire lands along the Comite River for a conservation area (specific note states that land at the confluence of the Amite and Comite River should be targeted first). BREC will be soliciting public input at stakeholder and public meetings later in 2010 to update the Natural Resources Management Plan.

E7.D **TMDL Attainment.** Work with LDEQ to reach attainment levels for Total Maximum Daily Loads (TMDLs) in waterbodies to improve water quality.

Horizon Action Year. 2007

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission was awarded grant funding through a US Environmental Protection Agency (EPA), Louisiana Department of Environmental Quality (LDEQ) financial assistance agreement in 2003 to address nonpoint source pollution of water resources. Through this agreement the Planning Commission partnered with Louisiana State University to map all of the individual watersheds in East Baton Rouge Parish. This project was completed in 2007 and the information is available on the City-Parish website.

In 2007, the Planning Commission also developed a stormwater best management practices (BMP) manual that describes the best approach to stormwater

management for new development sites. An additional, more detailed handbook was also developed that describes the BMPs that work best in East Baton Rouge Parish soils, their design, construction and maintenance. Both of these resources are available on the City-Parish website. A series of workshops for development professionals was held focusing on Federal, State, and Local water quality regulation and stormwater BMPs. The Planning Commission staff is developing a Subwatershed Assessment Plan to enhance stormwater BMP efforts and staff continues to update watershed characterization data for the Parish. The Planning Commission is researching funding opportunities for BMP education and implementation among developers and city enforcement officials.

These efforts and resources are aimed at reducing nonpoint source pollution and achieving compliance with Total Maximum Daily Loads (TMDL) for East Baton Rouge Parish waterbodies.

E8.A Public Education on Waste. Educate the public on the proper disposal of waste items that are prohibited from landfills such as electronic components, household hazardous wastes, etc.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

E9.A Intra-governmental Coordination. Improve Intragovernmental coordination and communication between City-Parish agencies on environmental and conservation issues.

Horizon Action Year. 2007-08

Lead Agency. Office of the Mayor-President

Status. Not Initiated

E10.A Regulations & HP. Bring the UDC and other regulatory documents into compliance with the Horizon Plan and Smart Growth principals.

Horizon Action Year. 2007

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission continues to integrate Smart Growth principles and policies into the UDC and other regulatory documents such as the Land Development Guide. These policies govern such requirements as setbacks and design standards for everything from streets and sidewalks to building facades, as well as incorporating “green” building strategies into the local building codes.

The incorporation of these principles will lead to a more sustainable form of City-Parish development.

The Planning Commission Staff has created a Smart Growth Scorecard as an accompaniment to the Planning Advisor. This Scorecard will help staff evaluate the sustainability of a proposed development based on its adherence to the ten principles of Smart Growth, and will provide planners with the means to make more informed and sustainable recommendations on future land development.

E10.B **HP & CIP.** Coordinate the Horizon Plan with the Capital Improvements Program and other City-Parish expenditures to ensure that expenditures are consistent with the Goals, Objectives and Action Items of the Horizon Plan.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission staff will review the Capital Improvements Program to ensure that expenditures are consistent with the goals and objectives of the Horizon Plan.

This page intentionally left blank.

RECREATION AND OPEN SPACE ELEMENT

R1.A Interagency Co-ordination. Establish procedures for interagency coordination to address issues relating to planning, acquisition and development of recreation and open space. Issues regarding parish wide and subarea recreation needs, opportunities for preservation of open space, acquisition and development of public open spaces, and other issues should be addressed and a coordinated effort for implementation should be pursued. Three major areas to be addressed through this process should be Advance Planning, Planning and Development Guidelines, and Special Programs. Agencies include but are not limited to: BREC, DPW, Baton Rouge Green, YMCA, and other public and private recreational groups.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

Recommended adoption of existing procedures and enhancement of existing procedures for interagency coordination as needs arise. BREC Commission members and staff members actively participate on City-Parish Planning/Development Committees including the Planning Commission (two BREC Commission members are on the Planning Commission), the Subdivision Review Committee. Capital Region Planning Commission and Special Committees.

BREC staff continues to serve on many City-Parish, State, Federal, CRPC committees and work with nonprofit groups to coordinate open space efforts.

A list of 243 BREC Partners (updated January 2001) is available at the Office of Baton Rouge Recreation and Parks Commission. (See BREC's Facts and Figures).

R1.B Long-Range Plan Process. Continue the Advance Planning Process for planning and development of public recreation and open space. The focus of the process will be on the review and coordination of long range planning and establishment of plans for cooperative development of recreation properties and protection of important natural areas. Steps to maintain this process will include the following:

- (1) Maintain a joint committee to address Advance Planning Issues. This committee will utilize Horizon Plan information and data and an established Planning Management Information System (See Action LU 2.C) as a starting point for consensus building;
- (2) Review current recreational open space standards on an ongoing basis to determine their appropriateness and revise where necessary;
- (3) Develop a unified, clear, and equitable park development and open space (developed and undeveloped) standard to be used on a parishwide scale;

- (4) Periodically conduct a needs assessment and recreation user survey which will sample recreation space users to determine critical areas of concern for the community and to identify any special needs which may be needed or desired. This information will be used by the committee to establish goals and objectives on an annual basis and to assist in providing input to other areas of concern regarding Operations and Maintenance, Administration and Coordination, and Funding;
- (5) Identify property to be acquired for purposes of providing recreation or public open space, and formulate a coordinated plan for purchase, and dedication of property, establishment of easements and other items which will assist and direct appropriate agencies in providing recreation and open space in accordance with the Horizon Plan and ongoing updates through the Advance Planning Process;
- (6) Maintain Planning and Development Guidelines to assist agencies in guiding the provision of recreation and open space in accordance with established parish wide standards. These guidelines will outline general characteristics of recreation and open space classifications and related development or amenities required to facilitate utilization or to protect important natural areas;
- (7) Maintain System Planning Guidelines outlining general characteristics of important systems related to recreation and open space:
 - Provide safe and convenient facilities for pedestrian movement in new and existing urban areas;
 - Provide safe access for pedestrians and mobility for the physically handicapped; and
 - Plan and implement a "Greenlink" system to foster the use of bicycle transportation for commuting, as well as for recreational purposes. Planning the major thoroughfare system and designing streets, parks, trails, and major drainage improvement projects should consider right-of-way provisions as identified in the proposed "Greenlink" system plan and updated Bikeway Plan. Further planning for implementation of the "Greenlink" system concept plan should include appropriate consideration and detailed planning for specific locations, design concepts, and operating and maintenance policies for the Greenlinks that will minimize and respond to concerns of adjacent property owners relating to security and privacy, as well as other implementation considerations. See Actions T8 and T9.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

BREC has a Ten-Year Plan:

- (1) BREC'S Planning and Engineering Committee makes recommendations to the Commission on planning issues.
- (2) Recreation and Open Spaces standards are reviewed each year by staff, Committees and Commission.
- (3) BREC has adopted park development and open space standards.
- (4) In addition to Public Referendums, BREC conducts user surveys and a scientific opinion poll.
- (5) Land acquisition for Park use is identified in the Ten Year Capital Improvement Plan. The Planning and Engineering Committee review all land acquisition projects and makes recommendations to the BREC Commission.
- (6) A classification system has been adopted by the BREC Commission.
- (7) The classification system describes general characteristics of each class.

All BREC facilities comply with current ADA access standards.

The Greenlink system for transportation, community and recreational purposes is being addressed on a regional and parish wide level.

BREC is actively pursuing land acquisition for greenspace.

For additional long term directions of the parks department view the "Imagine Your Parks strategic plan at www.brec.org. The website also provides information on all projects in design, under construction, and open to the public.

R1.C Program Advisory Committee. Maintain a Programs Advisory Committee which shall coordinate with other public and private agencies to address the following:

1. Development and implementation of special programs for recreational opportunities for the people with disabilities;
2. Investigate opportunities to introduce unique recreational activities from other areas of the country and other nations;
3. Establishment of a citizen participation program to review input from concerned citizens regarding the planning and development of recreational and open space facilities;
4. Investigation and recommendation of opportunities to attract and develop professional and amateur sports activities and events for Baton Rouge.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

A Recreation Program for people with disabilities is already in place at BREC; facilities improvements addressed in ADA Plan; citizens already participate in programming recreational activities through Recreation Program Committee; areas of unique natural value identified in Master Plan.

An Example of BREC's outreach programs to accommodate people with disabilities is the "Hearts & Hooves Therapeutics Riding Program" program at BREC's Farr Park Horse Equestrian Center. BREC's Farr Park Horse Equestrian Center is the only public full-service equestrian center in the state and one of few in the nation. With a total of more than 256 permanent stalls, indoor and outdoor lighted arenas, an outdoor dressage arena, more than 300 acres of land, 108 RV spaces, and a school herd of 30 horses, Farr Park provides unique recreational opportunities and equestrian programs for participants and spectators alike. Farr Park Horse Equestrian Center is the only Premier Accredited Center of North American Riding for the Handicapped Association (NARHA) in Louisiana. The "Hearts & Hooves Therapeutics Riding Program" program offers therapeutic riding instruction to individuals in the community that suffer from impaired mobility, mental disorders, mental retardation, learning disabilities and various other disabilities.

R1.E Riverfront Master Plan. Implement and maintain the Riverfront Master Plan as an identity feature for Baton Rouge.

Horizon Action Year. 2007

Lead Agency. Downtown Development District

Status. Ongoing

First project of the Riverfront Master Plan was initiated the first quarter of 2008. The project is the design/construction of the North Boulevard Town Square. The project encompasses approximately five blocks along North Boulevard and is surrounded by more than \$300 million in public and private sector projects.

The North Boulevard town Square design team presented the Town Square's preferred design to the public on May 28, 2009. The meeting was held at the Old Governor's Mansion. The public was asked to fill out public comment cards about the design. All of the comments are being collected and archived. Next steps will be to issue the notice to proceed to produce construction drawings.

Construction of the North Boulevard Town Square is anticipated to begin in the fall of 2010. Designed with pedestrians in mind, the Town Square will be an open green-space that will be a hub for social and cultural activities. Complemented by several public and private sector initiatives such as- the Shaw Center, Stroube's, One-Eleven, the River Center Library, the new 19th Judicial District Courthouse,

II City Plaza and Hotel Indigo- the Town Square is positioned to be a hot spot for social and cultural activities.

The DDD is working with the administration on additional projects identified by the Riverfront Master Plan as outlined below.

River Road Crossing at Florida Street

The River Road intersection at Florida Street will be repaved with vehicular concrete unit pavers. This paving would continue beyond the west curb, across the rail and up to the levee top. This will help link the pedestrian to the Riverfront by allowing an additional access point to the top of the levee. The project will also include decorative lighting and bicycle access. Improvements to the existing River Road intersection at Florida Street for the purpose linking major capital investments by the public/private sector as well as establishing a critical linkage to the Mississippi riverfront. This intersection is a key area that connects pedestrians to the Mississippi Riverfront improvements.

The Downtown Development District has begun preliminary discussions with the Canadian National Rail. The DDD presented two conceptual renderings of the proposed pedestrian intersection improvements at River Road and Florida Street to CNA seeking their input. The renderings are based off of Baton Rouge's Department of Public Works engineering plan view. The two options are based on the idea that the entire intersection will allow pedestrian access from River Road to the Levee top. The options will provide for ADA accessible ramps and large steps for easy access to the levee top. We are seeking CNA's approval to implement improvements to the existing rail crossing at this intersection.

Improvements to River Road at North Boulevard

Improvements to the existing River Road intersection at North Boulevard for the purpose of linking the east side of River Road to the west side of River Road. This intersection is a key area that provides the primary connection from North Boulevard Town Square and downtown to the Louisiana Art & Science Museum and the Mississippi Riverfront. A bike/pedestrian pathway compliant to ADA requirements will be included on the west side of River Road stretching from the River Road / North Boulevard intersection to the Florida Street intersection. This pathway will connect to the existing levee-top at the Florida Street crossing. The design will also include an improved pedestrian connection on the west side of River Road from LASM to the River Center Plaza that ties into the existing levee-top bike/pedestrian pathway. Close consideration will be given to the lighting detail, drainage, color schemes and wayfinding that will allow for a visual and physical cohesive connection between two important bike/pedestrian nodes.

Perhaps the greatest barrier to reconnecting downtown to the river at the Central Green is traversing River Road and the railroad to gain access to the river. Previous riverfront plans, call for the narrowing of River Road, developing additional pedestrian accommodations such as crosswalks, wider sidewalks, and fewer travel lanes. The Riverfront Master Plan asked specifically for a strategy of unit paving, raised median plantings and recessed utility banks between North Boulevard and the River Center. It was also encouraged to program this space by closing the access to traffic and allow for weekend events and festivals. This

stretch between LASM and the Old State Capitol offers a prominent position between two cultural institutions.

These concepts will provide safer connections between downtown attractions and bring visitors closer to the river. In addition, the River Road Improvements must coordinate with the North Boulevard and River Road intersection, which is underway in phase II of the North Boulevard Town Square project.

St. Louis and St. Ferdinand Conversion to Two-Way

These roadway projects are components of the River Center Expansion plan, as well as North Boulevard Town Square plan, and Plan Baton Rouge II Master Plan. The conversion of the streets will stretch from I-10 to the North Boulevard Town Square improvements. Changes to the existing garage entrances on both streets will be reconfigured. This project is critical for the River Center expansion and North Boulevard Town Square.

Downtown Gateway Enhancement Projects

Utilizing existing Downtown Visitor's Amenity Plan planning funds, the DDD will hire a designer for entry corridor improvements into downtown along I -110. The use and utilization of space under the interstate as well as aesthetic improvements will be considered as gateway announcements into downtown Baton Rouge. Adopted as part of the Downtown Visitor's Amenity Plan by the Metro Council, additional funds will be sought for implementation in phases.

Bike Paths

Currently Baton Rouge has approximately 23.3 miles of bike-paths spread throughout the City. This May the City announced an increase of 44 miles of bike lanes; which will bring the total amount of bike access to 68.0 miles. Downtown will have seven of those bike paths linking the core of the city with various other parts of the parish. The continuity of the bike-path ties in well with the Mayor's health initiative. Most of the new paths will be completed in a year. One of the most popular bike paths connecting downtown to the surrounding areas is the path on the Mississippi River levee top. This path currently extends from Skip Bertman Drive north to Downtown at Laurel Street (~2.5 miles) and was completed two in 2001. Phase II of the levee-top bike path, which will link BREC's Farr Park to Skip Bertman Drive and Downtown, will add an additional 2.5 miles along the levee top. Construction is anticipated to being during the fall of 2010 this year on this next phase. The DDD has also been working to link downtown to City Park via a bike-path down South Boulevard and neighboring streets.

The extension of the bike/pedestrian pathway north beyond Laurel Street is a critical need. Currently, the bike/pedestrian pathway ends at Laurel Street. The DDD is working and will continue to work on extending this pathway north beyond Laurel Street making the connection to Hollywood Casino and the River Park Development.

Downtown Greenway

The Downtown Greenway is an interconnected network of bike/pedestrian pathways connecting disjointed communities, neighborhood parks and cultural attractions through the use of greenways, or linear parks. The Greenway creates

the link between these communities to over 7 local parks including- Memorial Stadium, Goldsby Field, Downtown's Expressway Park, Brooks Park and City Park, Arsenal Park, Seventh Street Senior Citizens Park.

The Greenway will guide visitors and residents on a winding pathway through some of downtown's oldest and most historically significant areas, shops, restaurants, museums and art facilities. It is a destination that promotes active and passive recreation that will become the backbone of an urban trail system reconnecting disjointed neighborhoods creating a more cohesive community. The project will further promote downtown as a vital business district and ensure the continued success of development and redevelopment projects. The Greenway will connect people to services, promote redevelopment in perceived blighted neighborhoods and create a new economic development corridor.

It will also provide inspiration for other projects in the downtown region that will reflect an environmental ethic. Acting upon a dedication to the future of the region's economic vitality, the Downtown Greenway will be on of the best ways in which to support social and economic re-growth in the community.

Galvez Plaza and Stage

Another component of the North Boulevard Project is Galvez Plaza. A special event stage will be created to provide a venue for large events in the heart of Downtown. This structure will be a signature landmark and designed as a connection to North Boulevard Town Square, City Hall Campus and Repentance Park.

The redesign of Galvez Plaza and the addition of a permanent stage will provide Downtown with a first class outdoor entertainment venue. The stage is being designed with the full intentions of expanding over the B1 parking sub-surface parking lot. Structural modifications to the area may requiring new foundations and substructure elements in order to provide for a proper connection to the Galvez Plaza Stage. The connection will span over the existing B1 surface area which is bounded by retaining walls on two sides, a new stage and a pedestrian bridge on the fourth side. Design requirements for the new connection must include minimal parking displacement for the new foundations and substructure; parking clearances and proper ventilation must be accounted for. Coordination with the North Boulevard Town Square Joint Venture must take place to ensure for a smooth process. This connection will serve as an excellent corridor connecting many of the civic and cultural attractions downtown has to offer. These attractions include – City Hall, North Boulevard Town Square, River Center Library, Old State Capitol, River Center Convention Center Expansion, Shaw Center for the Arts and the Arts & Entertainment District.

Repentance Park

As part of the development of green space in Downtown Baton Rouge, the City of Baton Rouge and Parish of East Baton Rouge (City) has hired Reed Hilderbrand Associates, Inc. as the prime Landscape Architecture firm for the redesign of Repentance Park. The project scope also incorporates improvements at River Road and a schematic design to connect Galvez Plaza to Repentance Park. These projects will be designed with quality aesthetics in order to reflect and enhance the urban fabric of Downtown Baton Rouge.

The primary intent of these projects are to deliver the following architectural services as they pertain to Repentance Park, River Road and a schematic design to connect Galvez Plaza to Repentance Park: conduct new survey, preliminary conceptual designs, a public meeting, client and DPW coordination meetings, final design, construction documents and construction administration.

The following are elements that are included in the scope of services. Pedestrian pavements, improved pedestrian circulation, tree plantings, landscape elements, unique signage and site branding, decorative lighting, site related structural elements, storage, hardscaping elements, acoustic design, site furniture, selection and relocation of new and existing fixtures for site lighting, irrigation, interactive water fountains, café pavilion, tree well improvements, street striping and improved connection to City Hall, Old State Capitol, River Center and Galvez Plaza.

The Baton Rouge Riverfront Master Plan sparked the importance of redesigning Repentance Park. The preliminary concepts done in the 2006 Riverfront Master Plan called for the following: A Café Pavilion at the southeast corner located at the same elevation as the existing Governmental Plaza. The Pavilion surrounded by a bosque of trees to provide plenty of shade for patrons to enjoy. This type of venue would energize the space and provide a much needed venue for pedestrians visiting the city/river center campus. Another main attraction devised from the master plan was an interactive fountain. This fountain would create a great family friendly atmosphere, while successfully engaging children and adults with the space. The final component addressed in the master plan was its connectivity. Because connectivity is a main component of the space, Plan Baton Rouge 2 was tasked to take a more detailed approach.

Plan Baton Rouge 2 built upon the success of the Riverfront Master Plan and branded the Repentance Park area as a component of “The Central Green.” The Central Green is a collection of parks and plazas around City Hall, River Center, Galvez Plaza, Repentance Park and the Old State Capitol that lack connectivity. Mature trees grace the historic grounds around the Old State Capitol, but the grounds are not easily accessible. The ground adjacent to the River Center and City Hall Plaza are largely paved surfaces that offer little respite from the sun. Numerous barriers, from fences and planters to walls and stairs, limit movement through Repentance Park. Central Green requires removing these barriers; adding trees and knitting the parks together with generous paths. The result will be an inviting series of outdoor living rooms surrounded by a variety of cultural destinations. This Central Green component will accommodate a variety of uses from casual recreation to picnics or fairs; its value will become more evident as more residents live downtown.

R1.F **CPTED.** Apply Crime Prevention through Environmental Design (CPTED) guidelines to the planning and development of recreational facilities and open spaces where appropriate.

Horizon Action Year. 2007-08

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Not Initiated

OPERATIONS AND MAINTENANCE PROGRAM

R2.A **Comprehensive Operations.** Continue with procedures to coordinate, provide funding for, and implement a continuing and improved comprehensive operations and maintenance program for recreational and open spaces. The tasks to be continued will include the following:

1. Continuance of parishwide operating and maintenance standards for all public recreation and open spaces, including schedules, responsibilities, and ongoing funding for continued operations and maintenance of existing facilities;
2. Maintenance of procedures to include new and planned recreation and open spaces in operating and maintenance schedules;
3. Continuance of a rehabilitation program for existing older parks;
4. Maintenance of a Public Adoption Program which enlists community volunteers for the improvement and maintenance of their neighborhood facilities; and
5. Continued utilization of a mechanism for public participation in the operation and maintenance of existing facilities and areas.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

Comprehensive operating and maintenance standards and program are already in effect; funding provided, as approved by voters, to implement operating and maintenance plan. BREC was accredited by the National Commission of Accreditation of Parks and Recreation Agencies; the Accreditation Plan includes a comprehensive O & M plan.

BREC has applied for capital outlay funding for capital improvements at the Anna T. Jordan Park and the Goldsby Field Renovation. BREC has rehabilitated Alaska Street, Belfair, Church Street, Congress Boulevard, Drusilla, Evangeline, Leeward, Nairn Drive, Mayfair, Maplewood, Old Hammond Highway, Parkview, North Street, Erich and Lea Sternberg, and Saia Neighborhood Parks as part the continuation of the rehabilitation program for existing older parks. Bluebonnet

Swamp, Cohn Arboretum, Independence Botanic Garden, Magnolia Mound, Baton Rouge Zoo, Farr Park Horse Equestrian Center and Burbank Sports Complex are Special Use Facilities that have also under gone a transformation. Anna T. Jordan, City Brooks Park, Forest, Howell, and Perkins are among twelve Parks that have been transformed into Community Parks. Greenwood and Zachary Community Parks are currently under construction.

An example of community volunteers actively participating in the improvement and maintenance of park facilities in their neighborhood Friends of City Park. Community volunteers continue to serve at BREC's Baton Rouge Zoo, Magnolia Mound, the Highland Road Park Observatory, the Farr Park Horse Equestrian Center and numerous other BREC facilities.

OBJECTIVES AND POLICIES

R2.B Open Space Acquisition. Coordinate open space transfer, trade, or other exchange between BREC and other public agencies.

Horizon Action Year. 2006

Lead Agency. Baton Rouge Recreation and Park Commission

Status. Ongoing

BREC routinely works with the Planning Commission, DPW, Parish Attorney's Office, private organizations, civic groups to coordinate land transactions.

The U.S. Army Corps of Engineers, the City of Baton Rouge/East Baton Rouge Parish, and the Recreation and Park Commission for East Baton Rouge Parish (BREC) joined hands to transform an abandoned dirt pit operation into a 62.5-acre nature park along the Comite River at the intersection of Blackwater Road and Hooper Road called the Blackwater Conservation Area. Almost 7,000 trees will be planted in 17 native species. Two (2) lakes have been built, of 2.5 and 6 acres, to mimic the site's original bald cypress sloughs. Public benefits will include the restoration of fish and wildlife habitat, improved water quality, reduced erosion, maintenance of flood water storage and the creation of walking trails, educational and recreational facilities.

R2.C BREC Plan. Continue to develop and implement the BREC Imagine Your Parks plan.

Horizon Action Year. 2007-08

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

- R2.D** **Open Space & Rec. Plan Coord.** Coordinate public stakeholders such as the School Board, BREC, City-Parish, etc in their open space, recreational facilities and greenlink plans.
- Horizon Action Year.** 2007-08
- Lead Agency.** Planning Commission
- Status.** Initiated
- R2.E** **Open Space in Private Development.** Coordinate open space in private development with the comprehensive Master Plan.
- Horizon Action Year.** 2007-08
- Lead Agency.** Planning Commission
- Status.** Ongoing
- R2.F** **Public/Private Partners.** Encourage public/private partnerships to address recreation and open space needs.
- Horizon Action Year.** 2008
- Lead Agency.** YMCA
- Status.** Ongoing
- YMCA staff is working with Americana, a Traditional Neighborhood Development, the Zachary Community School Systems and BREC to address recreation and open space needs in new developments in order to provide more recreation opportunities for the community. YMCA has signed a MOU with developer.
 - YMCA will be building a new facility in the Howell Place area to address the recreation and open space needs of the north Baton Rouge community. BREC will build a gymnasium to be completed winter 2010.
- R2.G** **Expand Activities.** Continue to improve and diversify recreational facilities and activities available to the public.
- Horizon Action Year.** 2007-08
- Lead Agency.** Baton Rouge Recreation and Parks Commission
- Status.** Initiated

R2.H Regional Planning. Coordinate Planning and development of recreational facilities on a regional scale.

Horizon Action Year. 2008

Lead Agency. YMCA

Status. Ongoing

- The YMCA staff is working with developers in the Central, Zachary, Bluebonnet Extension and south Airline Highway areas to address the recreational needs. YMCA has signed a MOU with developer.

ADMINISTRATION AND CO-ORDINATION PROGRAMS

R3.A Review Existing Ordinances. Review existing ordinances and guidelines and modify as appropriate and in accordance with Horizon Plan, continuing updates and other programs as established as a result of these efforts.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

As existing ordinances and guidelines are reviewed and modified, the appropriate coordination between recreational uses and Horizon Plan objectives will be implemented.

In 2010, several subcommittees' s were created to review the UDC and proposed changes that would be more consistent with smart growth principles.

R3.B Subdivision Regulations Mandatory Park. Incorporate mandatory park dedication requirements in the Unified Development Code based on the local standards developed jointly by BREC and the Planning Commission, with joint review and approval.

Horizon Action Year. 1994

Lead Agency. Planning Commission

Status. Ongoing

A rough draft of the mandatory dedication requirements is complete and is currently under staff review. (see Devel. Incentives of Parks R3.F)

R3.D Urban Design Guidelines. Establish urban design guidelines which preserve significant natural views and vistas, important visual linkages and or corridors through establishment of building set back and height restrictions, landscaping standards, sign control, and other urban design techniques.

Horizon Action Year. 1995

Lead Agency. Planning Commission

Status. Ongoing

One new Urban Design Overlay Districts has been established, to bring the total of Urban Design Overlay Districts to nine (9). Other areas are in the initial special study phase of the urban design process. The Advance Division has also established a more consistent process of establishing guidelines for the Urban Design process. In addition, the Planning Commission is reviewing a program that will include the establishment of design guidelines in all the Growth Centers.

R3.E

UDC Revisions. Conduct periodic reviews and valuations of the Unified Development Code, and propose revisions that will improve open space and recreational areas. This will include the development for provisions and requirements for usable open space in development; implementation of CPTED policies; See Action LU4.C.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Revisions to the Landscape Regulations were approved by the Metropolitan Council in December 1997. Changes are considered minor yet significant in terms of accomplishing the intentions of the regulations to set reasonable criteria for improved design and landscaping.

In October 2000, The Tree and Landscape Commission created an Ad Hoc Committee charged with the review of the Unified Development Code Tree and Landscape components. The review has been completed and recommendations have been forwarded to the Planning Commission staff in May, 2002 for further review.

In August, 2003 the Metropolitan Council adopted new Landscape Ordinance regulations into Chapter 18 of the Unified Development Code. Revisions are considered major and will result in significant strengthening of the requirements. Implementation of the new code was set for November 14, 2003.

In early 2009, the Metro Council adopted revisions to the Landscape Ordinance (UDC Chapter 18) that reconciled that code with previously adopted revisions for stormwater quality and parking.

In 2008-2009, the Planning Commission organized a Landscape Ordinance Review Committee to study and recommend changes to UDC Chapter 18. The recommendations were presented to the Zoning Advisory Committee in April, 2009 and are expected to go to the Planning Commission and Metro Council in the 3rd or 4th quarter of 2009.

R3.G Co-ordinate Agencies for Conservation. Coordinate conservation and development of important natural resources by establishing a committee which represents the views of the federal, state, and local agencies involved in these efforts, including private and non-profit agencies.

Horizon Action Year. 1994

Lead Agency. Planning Commission

Status. Ongoing

The Horizon Plan 5-Year Update incorporates the refinement of the existing conservation areas throughout the Parish. The Planning Commission staff worked with the Department of Landscape and Forestry as well as the Tree Commission as part of the Five-Year Update.

In 2004 the Wetlands Steering Committee reconvened for the grant entitled "Mitigating Nonpoint Source Pollution in Urban Watersheds with Spatial Modeling, Best Management Practice and Community Outreach. The Grant was closed September 15, 2007. The Planning Commission is submitted a grant to fund the implementation of Stormwater Best Management Practices on a site as an example for the development community. Possible sites include the Baton Rouge Metropolitan Airport and/or Episcopal High School. An additional proposal was submitted that will fund outreach and education activities and develop interpretive signage along Ward's Creek and Dawson Creek.

Upon approval of grants from the U.S. Environmental Protection Agency for two wetlands projects, the Planning Commission established a committee composed of representatives from the following agencies and groups:

- LSU School of the Coast and Environment;
- LA Department of Environmental Quality;
- U.S. Army Corps of Engineers;
- LA Department of Natural Resources;
- The Nature Conservancy;
- Environmental Protection Agency;
- Engineers' Council;
- The Recreation and Park Commission for EBR Parish;
- The City-Parish Department of Public Works; and
- Mid-City Redevelopment Alliance

As a consequence of the committee's work, state and local agencies have begun to work closely on specific concerns. For example, the Planning Commission recently commented upon a Wetlands 404 Permit Application at the invitation of the Louisiana Department of Environmental Quality (LDEQ).

In addition, the Watershed Protection Workshop, funded by U.S. Environmental Protection Agency, provided training for establishment of a City-Parish Roundtable that will be comprised of community-based organizations and nonprofits as well as state and local government officials.

The Brownfields Assessment Demonstration Pilot project is also guided by a Steering Committee representing a broad segment of the community including the Louisiana Department of Environmental Quality (LDEQ) and Southern University's Center for Energy and Environmental Studies. The Steering Committee evaluated and supported the Voluntary Remediation Program rules successfully promulgated by LDEQ. The Brownfields Steering Committee meets quarterly to discuss grant activities.

R3.H Special Activities Info. Establish a process to coordinate special activities of the entities involved in providing recreation and open space. In particular, formulate a public information program which would involve the following activities:

- (1) Periodically survey the population to determine desires regarding recreational opportunities. (See R1.B)
- (2) Establish a mass media campaign to promote recreation opportunities in the Parish.
- (3) Establish public/private partnership to coordinate and promote parishwide recreational and open space programs.
- (4) Establish a marketing program to educate and promote existing and new recreation facilities and programs.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

BREC committees coordinate with other committees; surveys citizens, groups, advertisers; promotes recreation programs; BREC cooperates with Chamber of Commerce and Baton Rouge Tourist Bureau in bringing conventions, athletic events to the Parish. BREC is currently working on an updated Recreation Program Master Plan. The Marketing Plan has been completed.

BREC updated the System Master Plan in 2004. The plan is titled the Imagine Your Parks Strategic Plan. Professionally prepared opinion surveys as well as dozens of public meetings were used in preparing the plan. Visit www.brec.org to view the Imagine Your Parks Strategic Plan.

R3.I Joint Use Agreement. Develop joint use agreements for the purposes of coordinating facilities and programs.

Horizon Action Year. 1994

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

BREC has for many years cooperated with other public and private recreational, cultural and environmental groups to provide more and better facilities and program for East Baton Rouge Parish. This list of cooperating non-profit groups working with BREC continues to grow. A few of these groups are listed here: Baton Rouge Botanic Garden Council, Inc., Baton Rouge Green, Baton Rouge

Art Group, East Baton Rouge Parent-Child Association, HUD and Jaycees. BREC is working with the EBRP School Board in several joint use projects.

FUNDING PROGRAMS

R4.A Co-operative Funding. Explore cooperative funding for purchase/acquisition of property for recreation or open space and for operation and maintenance of existing and proposed facilities.

Horizon Action Year. 2006

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

These goals and objectives are already being addressed by BREC in various ways. BREC seeks grants and other opportunities to enhance resources and improve service. BREC is now working with the BREC Foundation, a non-profit park supporting body, to pursue alternative funding sources.

R4.B Enhance Existing Funding. Enhance existing funding levels or establish new revenue sources for operation and maintenance of existing and future facilities. Levels of funding should be estimated annually based on identifiable needs and anticipated revenue.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

These goals and objectives are already being addressed by BREC in various ways. The annual budget anticipates revenues for the New Year. Staff and Commission review budget on at least a monthly basis. The BREC Foundation seeks new funding sources for various projects.

BREC Foundation, a 501 (c) (3), was established to support the Recreation & Parks Commission of East Baton Rouge Parish.

The purpose of the BREC Foundation is to support the mission of the Recreation and Parks Commission for the Parish of East Baton Rouge (BREC) to provide parks and recreational opportunities for all the citizens of East Baton Rouge Parish. To fulfill this mission, we plan to:

Increase the value of the Park system through donations of services, property, monetary resources, educational expertise, as well as solicit, collect, receive, hold and invest money and property from grants, gifts, bequests and contributions. Assess needs in the community and serve as a catalyst for response. Serve as responsible stewards of all our resources.

The BREC Foundation will seek grants in the following categories:

Capital Grants for new construction, major renovation and the purchase of permanent assets or endowments.

Program Grants to support the direct and operational costs needed to run programs or projects, such as supplies, equipment, travel, training, etc.
Seed Grants to help new programs or facilities get started.

R4.C **Special User Fees.** Continue where appropriate equitable user fees for special recreational facilities or services provided taking into account socio-economics and demographics. Review opportunities to increase existing fees or establishing new fees where appropriate.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

These goals and objectives are already being addressed by BREC in various ways. Fees are reviewed by Staff, Commission and Citizen Committees. Efforts are made to keep fees reasonable.

R4.D **Establish Fund For Donations.** Establish a special fund for donations to the park system to be used on a parishwide basis to offset acquisition, operating, and maintenance costs. The fund could only be used for purchase or provide supplemental O&M funds for recreation facilities identified in Horizon Plan or the continuing Advance Planning Process. Public agencies which could have access to these funds would include City-Parish Departments and BREC.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

These goals and objectives are already being addressed by BREC in various ways. Several special funds are in place for the described purpose. The Commission continues to have great success in securing land donations, gifts and funds for various special projects.

R4.F **Incentive for Donations of Significant Natural Features.** Provide development or tax incentive for the donation of significant natural features (land).

Horizon Action Year. 1994

Lead Agency. Baton Rouge Recreation and Parks Commission

Status. Ongoing

A new tax law favors gifts, including property, to non-profit organizations like parks. The Omnibus Budget Reconciliation Act of 1993 allows donors of appreciated property to receive the full market value deduction when calculating their tax liability under the regular and Alternative Minimum Tax methods. This new provision eliminates the tax confusion with such gifts.

The repeal of the Alternative Minimum Tax rules on gifts of appreciated property to charity is good news for the conservation community.

Over most of the past decade, many landowners who made charitable gifts of land or of conservation easements have worried about the Alternative Minimum Tax (AMT). If the donated land or easement was "appreciated property" (property that has increased in value since the owner acquired it), the AMT often reduced the landowner's income tax savings from the gift.

The 1993 tax act (The Omnibus Budget Reconciliation Act of 1993) repealed this AMT rule. Repeal of the AMT rule means significantly higher income tax savings from many charitable gifts. In fact, it is predicted many people will now be making charitable gifts because of the income tax savings. This creates brand new opportunities for conservation organizations and fundraisers in 1994.

BREC continues to work with other organizations, conservation groups, and government agencies to acquire significant land areas with unique natural features.

R4.G Regulations & HP. Bring the UDC and other regulatory documents into compliance with the Horizon Plan and Smart Growth principals.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Traditional Neighborhood Development Zoning District was adopted to encourage mixed-Use, compact Development and facilitate the efficient use of services. The TND provides a range of Open Space configured by squares, plazas, greens, landscaped Streets, preserves, greenbelts and parks woven into the pattern of the neighborhood.

Government Street Urban Design Overlay District (UDOD3), Old South Baton Rouge Urban Design Overlay District- Nicholson Drive (UDOD4), Old South Baton Rouge Urban Design Overlay District- North Gate (UDOD5), ~~and~~ the Florida Boulevard Urban Design Overlay District (UDOD6), the Arts and Entertainment District (UDOD7) and Jefferson Highway (UDOD8) provide additional requirements for all new developments within their boundaries. An Urban Design Overlay District is a district which has additional design requirements that are superimposed upon existing zoning districts in specific areas shown on the official zoning map. Any development within the overlay district must then comply with both the use restrictions of the underlying zone as well as the design requirements of the overlay district.

In June 2009, the Planning Commission and Metropolitan Council approved an amendment to the Unified Development Code that provides for an Infill/Mixed Use Small Planned Unit Development district for developments less than 2.5 acres.

The consulting firm Fregonese and Associates is in the process of updating the Horizon Plan. This process includes public workshops and other public meetings to get input on the desired growth for the City/Parish. The update is scheduled for completion mid-year of 2011. This plan will subsequently be used as a basis for further revision to make the Unified Development Code more consistent with Horizon Plan and Smart Growth principles.

R4.H

HP & CIP. Coordinate the Horizon Plan and Capital Improvements Program to ensure that expenditures are consistent with the Goals, Objectives and Action Items of the Horizon Plan.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission staff will review the Capital Improvements Program to ensure that expenditures are consistent with the goals and objectives of the Horizon Plan.

This page intentionally left blank.

HOUSING ELEMENT

AFFORDABLE HOUSING

H1.A **Mayor Task Force.** Adopt, implement, and periodically evaluate a strategy to identify public and private solutions for affordable housing in East Baton Rouge Parish. Consult representatives from the community, including directors of local housing agencies, presidents of banks and corporations, Director of Louisiana Housing Finance Agency, representatives of local non-profit housing-related organizations, other lending agencies, realtors, developers, design professionals, contractors, and materials vendors to assist in the implementation of the strategy.

Horizon Action Year. 1994

Lead Agency. Office of the Mayor-President

Status. Ongoing

The comprehensive planning process continues through the Consolidated Plan Strategy. This unique planning style allows for a wide array of community input and support. It continues to include a 5-year strategic plan and an annual action plan.

In addition, the Mayor's office has established the Neighborhood Housing Network (NHN), which is a collection of housing service providers throughout East Baton Rouge Parish. The NHN meets to evaluate the affordable housing condition in Baton Rouge and develop strategies to comprehensively address the needs.

H1.B **Neighborhood Coordination.** Provide oversight of Neighborhood Coordination Activities:

- Direct a centralized clearinghouse for programs and activities that impact neighborhoods;
- Improve communications between the City-Parish and neighborhood associations, as well as oversee the formation of new associations;
- Promote educational workshops on the maintenance and care of housing, including low-cost techniques for maintenance and repair using neighborhood organizations, volunteer groups, the construction industry, lending agencies, etc., when possible;
- Facilitate and coordinate grant applications from housing-related agencies; and,
- Coordinate the provision of client counseling to first-time home owners to insure timely payment of notes, maintenance of structure, and fulfillment of loan requirements.
- Coordinate with private efforts and other public agencies do develop affordable housing as well as other neighborhood improvements.

Horizon Action Year. 1995

Lead Agency. Office of Community Development

Status. Ongoing

The Office of Community Development facilitated grant applications from housing-related agencies by providing technical information and certificates of consistency with the Consolidated Plan and Strategy.

The OCD has also provided technical assistance to the East Baton Rouge Redevelopment Authority for neighborhood revitalization and redevelopment of five low income target areas.

Community Development in coordination with Fannie Mae and the Baton Rouge General Medical Center fund a Homeownership Center run by the Mid City Redevelopment Alliance. The Homeownership Center conducts homebuyer education programs for low and moderate income persons, and conducts followup programs to limit defaults. The homebuyer seminars cover topics such as “How to Shop for a Home, “Avoiding Default, Home Maintenance, “Appraisal Processes, and “Fair Housing/Equal Opportunity. Completion of training qualifies eligible buyers to apply for OCD home loan assistance and financing through private lenders.

The Office of Community Development coordinates with private efforts and other public agencies to develop affordable housing as well as other neighborhood improvements. Its Housing Loan Program makes loans for the rehabilitation of existing apartments, and for the purchase of newly developed affordable housing. The OCD is also assisting with improvements supporting the development of single-family housing such as Habitat for Humanity’s Chinn Street Development and Gulf Coast Housing Partnership’s transformation of the old Scott Elementary School into low-income multifamily rental housing. In addition we are planning three large multifamily rental projects as well as several smaller projects involving both rehabilitation and new construction of single-family houses for both rental and owner-occupancy by low income clientele.

The Office of Community Development coordinates its Housing Loan Program with private lenders and donors to leverage additional resources for affordable housing. OCD’s loan portfolio includes over \$21 million in loans. During its last program year it made housing loans and grants of \$628,503 which leveraged \$2,177,341 in private financing and other private assistance.

H1.D Mayor-Conference. Coordinate periodic evaluation of the affordable housing situation in East Baton Rouge Parish and explore opportunities.

Horizon Action Year. 1995

Lead Agency. Office of Community Development

Status. Ongoing

The Office of Community Development conducts a periodic evaluation of the affordable housing situation as a part of the Consolidated Plan and Strategy which is reviewed in conjunction with the Annual Action Plans as detailed in Action Item H1.A. The OCD coordinates the exchange of information on affordable

housing between the LSU School of Real Estate, Fannie Mae, Louisiana Housing Finance Agency, nonprofit applicants for Low Income Housing Tax Credits, and private nonprofit and for profit organizations. It actively pursues coordinated affordable housing opportunities; The Office of Community Development is also a public housing agency administering a small Section 8 housing program. It coordinates this housing opportunity with the Baton Rouge Public Housing Authority which also administers a Section 8 program. An aspect of the OCD Section 8 program is a homeownership program where qualified Section 8 clients may apply their assistance to buying a home instead of renting.

The Office of Community Development in partnership and collaboration with the local Capital Area Alliance for the Homeless (CAAH) coordinates housing opportunities and supportive services through a Continuum of Care (COC) approach for addressing the needs of the homeless population. The COC approach provides for a comprehensive and coordinated system that provides opportunities between emergency shelters for the homeless, providers of transitional housing and services, and providers of permanent housing for special need populations such as the mentally ill. In recognition that homelessness often indicates more than just a need for shelter, the Continuum of Care homeless assistance approach encourages the delivery of supportive services through several mainstream resources. The COC approach addresses meeting needs in the areas of: child care, employment assistance, outreach, health care, food, and access to transportation in conjunction with housing needs.

The Office of Community Development coordinates the inspection of a wide range of affordable housing. The OCD has noted in its Consolidated Plan and Strategy (CPS) that the affordable housing problem in East Baton Rouge consist of both the shortage of available affordable housing and the poor condition of existing affordable housing. In addition, it addressed related environmental conditions, such as lead-based paint in housing. For the purposes of the Section 8 program and the Home Investment Partnership, it also evaluates the site and neighborhood according to the suitability standards defined in their regulations. In consequence, the evaluation of affordable housing extends into the evaluation of the physical condition of the housing stock and of the suitability of the site and neighborhood.

OCD has continued to work on expanding the availability and accessibility of affordable housing stocks with programs that assist low income households to obtain standard housing, and public services that address education and employment training.

During the 2008 program year, OCD advertised a “Request for Proposal” (RFP) to attract eligible projects for Affordable Housing developments. As a result of the proposals submitted, over \$3,000,000 worth of projects are expected to be funded to increase the supply of the affordable housing units.

These programs (Section 8 and HOME) provide affordable housing for income-eligible tenants and homebuyers by improving the existing housing stock and the development of new affordable housing. OCD’s housing rehabilitation projects and the Housing Loan Program address the condition of housing, and affordability. Activities under the Public Service Grant project and the Family

Loan project address barriers that affect household income. Complementing this approach, the Mid City Redevelopment Alliance Homeownership Center project conducts First Time Home Buyer Education classes each year. The classes are a prerequisite to participation in the OCD Housing Loan Program, and cover diverse and interconnected issues including Fair Housing, credit repair, and how to purchase a home.

H1.E Community Outreach. OCD has collaborated with community groups such as Community Development Corporations (CDCs), the East Baton Rouge Parish Housing Authority (EBRPHA) and Mid City Redevelopment Alliance (MCRA) to provide information to the public on available housing opportunities.

Horizon Action Year. 2007-08

Lead Agency. Office of Community Development

Status. Ongoing

REDEVELOPMENT OF EXISTING NEIGHBORHOODS

H2.A Land Banking. Consider the establishment of a City-Parish Land Banking Program for land assembly, growth management, and redevelopment. Coordinate land banking with private efforts and other public agencies to develop affordable housing as well as other neighborhood improvements.

Horizon Action Year. 2007-08

Lead Agency. Redevelopment Authority

Status. Initiated

The Redevelopment Authority has begun acquiring property through its Land Banking program. Land banking activities will be largely guided by Community Improvement Plans which are underway for five distressed communities: Scotlandville Gateway, Zion City-Glen Oaks, Northdale, Choctaw Corridor, and Melrose East.

H2.B Speed Condemnation. Develop improved procedures to speed up condemnation of abandoned property and provide adequate funding for condemnation and demolition of dilapidated and dangerous properties.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

This procedure is established by state law and local ordinances which were recently modified to expedite demolition and clearing of lots for resale. DPW is performing the demolitions and lot clearing work with their own personnel to expedite the procedure. Recent Council action has expedited demolition of

structures within 30 days of official condemnation. Since this new program was enacted in July 2006, DPW has demolished 200 structures and cleared 400 lots.

H2.D Neighborhood Improvement. Promote grant funding for City-Parish Neighborhood Improvement including but not limited to code regulation and compliance with the Consent Decree.

Horizon Action Year. 1996

Lead Agency. Office of Community Development

Status. Ongoing

The Office of Community Development (OCD) included funding for the Demolition and Clearance project in its annual Action Plans for the City-Parish Neighborhood Improvement Office. This funding includes both Community Development Block Grant and program income from the pay off of demolition liens.

Further, OCD Volunteer Repair Program (VRP) project has continued to help meet the need for repairs to homeowner housing with physical defects or a need for handicap adaptation. VRP is operated through community volunteer participation and is a vital resource for meeting community housing needs while developing community partnerships and volunteerism. The CDBG funded program provides materials and supplies for organizations that sponsor a housing repair project and agree to undertake the labor through volunteers and other resources. For the 2009 program year, a total of 18 Volunteer Repair Program projects were completed with volunteer organizations. Eleven (11) volunteer projects were completed last program year under Mayor Holden's "Restore Pride" initiative with the help of the Office of Community Development's HIMP crews.

H2.E Adjudicated Property Process. Investigate methods to reduce the complexity and time involved in acquiring adjudicated properties in order to facilitate the development of decent affordable housing opportunities and revitalization of neighborhoods by public and private developers.

Horizon Action Year. 2007-08

Lead Agency. Redevelopment Authority

Status. Ongoing

The East Baton Rouge Parish Redevelopment Authority is facilitating this Action Item on behalf of the Office of the Mayor-President.

H2.F Affordable Housing in Private Development. Create regulations and incentives for private developers to encourage the inclusion of affordable housing and a range of housing prices in private developments.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission, in conjunction with other Lead Agencies and Community Partners, has begun researching the feasibility of various regulatory means available to the City-Parish which would facilitate the creation and development of additional affordable housing. These regulations would include, but are not limited to: the creation of a mixture of housing options in specific locations; the reduction of permitting time frames for affordable housing based developments; the completion of an Affordable Housing Needs Assessment; and the provision of “opt out” options for those developers not willing, or not able, to provide affordable housing in developments. FUTUREBR comprehensive plan updates will contain policies and objectives related to affordable housing and developer incentives in order to encourage construction.

Using information from the 2004 Smart Growth Audit and Unified Development Code, an “Affordable Housing” matrix was created to determine improvement opportunities. Additionally, the comprehensive plan update will provide an analysis of affordable housing needs for the city of Baton Rouge.

HOUSING FOR PERSONS WITH SPECIAL NEEDS

H3.A Special Housing. Emergency Shelter Assistance for eligible individuals and families affected by disaster, domestic violence, or homelessness. Contingent upon funding availability.

Horizon Action Year. 1998

Lead Agency. Office of Community Development

Status. Ongoing

Through collaborative partnerships with the Office of Emergency Preparedness, Council on Aging, and other public and private agencies the Division assists eligible individuals and families in securing special housing. Emergency Shelter Assistance includes: 1) one time (per 12 month period) financial assistance with rent/mortgage assistance in the case of eviction or foreclosure, and homeless transition from emergency shelter to permanent housing; and 2) referral assistance to a housing provider.

Housing Opportunities for Persons With AIDS (HOPWA.) The City of Baton Rouge - Parish of East Baton Rouge Office of Community Development (OCD) is the lead agency overseeing the development of the Consolidated Plan and Strategy (CPS), and administration of projects funded under the CPS in

compliance with the Department of Housing and Urban Development (HUD) regulations. OCD directly plans, administers, and evaluates CDBG, HOME, ESG, HOPWA and various other federally funded programs. In 2000, the Greater Baton Rouge Metro Area (East Baton Rouge, West Baton Rouge, Ascension, East and West Feliciana, Pointe Coupee, Iberville, St. Helena, and Livingston parishes) qualified for the first time for HOPWA funding. HOPWA is its only regional program that reaches outside of its jurisdiction.

The City of Baton Rouge was awarded \$1,797,197 in HOPWA funding to allocate to projects for FY09 (October 1, 2009 – September 30, 2010). The City of Baton Rouge currently administers HOPWA funds for the following activities: supportive services, operations, rehabilitation/ acquisition, project based rental assistance, tenant based rental assistance, sponsor administration, and short-term rent, mortgage, and utility assistance. Five non-profit organizations and one city government entity serve as HOPWA Project Sponsors. HOPWA project sponsors are responsible for providing direct assistance to the target population.

Homelessness Prevention and Rapid Re-Housing Program (HPRP). As of July 2010, the City of Baton Rouge – Office of Community Development entered into a three year grant agreement with HUD to serve as grantee of the ARRA funded Homelessness Prevention and Rapid Re-Housing Program. OCD plans, coordinates and facilitates the administration of pass-through funding to Eight (8) local eligible non-profits in the provision of direct housing and supportive services to low income individuals and families within the Region Two service area. In addition, OCD partners with the City of Baton Rouge – Division of Human Development and Services (DHDS), through collaborative agreement, to further expand the outreach of available services to their existing population base.

HPRP funds are used to provide homelessness prevention assistance to households who would otherwise become homeless and assistance to rapidly re-house persons who are already homeless. Basic program components of HPRP include homeless prevention, diversion, and rapid re-housing each of which primarily targets different stages of homelessness. Homeless prevention targets individuals and households who are currently housed but at risk of becoming homeless. Diversion targets individuals who apply for emergency shelters by identifying other safe housing options and resources. Rapid re-housing targets individuals who are already homeless to help them quickly move into rental housing.

Eligible program activities include financial assistance, housing relocation and stabilization, data collection, and administrative costs. Within these activities are allowances for rental assistance, utility payments, case management, housing search and placement, credit repair, data collection and evaluation, and additional eligible costs.

CONSERVATION, PRESERVATION AND PROPER CREATION OF NEIGHBORHOODS

H4.B Home Builders License. Insure that building contractors are properly licensed.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Home Builders permitting projects in excess of \$7,500.00 must have State issued Residential License.

H4.C Citizens Service. Maintain an efficient system within Citizens Services Office to record citizen complaints and provide a system to report actions taken.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

The Horizon Plan calls for the implementation of an efficient complaint recordation and reporting system. Such a system has been in place for many years. Citizen complaints are received in this office, entered into the IS computer system, and forwarded to the proper agency for corrective action and/or review. Once action has been taken, the files are updated to reflect their current status. Recent changes include expanded accessibility of the complaint system to other offices and the addition of new equipment to enable the receipt of complaints from disabled individuals in compliance with the Americans with Disabilities Act.

Last year, DPW created the 311 Call Center which accepts calls for complaints and City-Parish information. The call center is staffed from 7:30 A.M. – 5:00 P.M. Monday – Friday. Currently, the 311 Call Center addresses 400 calls per day. This center replaced the Citizens Service Department and can be reached in the same way; by calling either “311 or (225) 389-3090. After hours emergencies are still routed to the City Police or Sheriff’s Department.

H4.D New UDC Regulations. Provide adequate staffing in the Office of the Planning Commission to administer new or modified regulations for zoning and subdivision development resulting from Horizon Plan.

Horizon Action Year. 1995

Lead Agency. Planning Commission

Status. Ongoing

The Current Planning staff has three Planners that are processing all applications submitted as well as day-to-day subdivision review. Cross training has been initiated for all current planning staff, however, the staff’s ability to keep pace with the volume of work is marginal. An additional planner is needed to assist in

the ongoing process of applications in an accurate and timely manner, especially from time-to-time when case loads are heavy. In February, 2003 the Planning Commission established a Resource Center in its office. In August, 2005 a new full time planner position was created to answer important questions relating to the application process for rezoning requests, subdivisions, site plans, and land use amendments. In February, 2007 two new full time planner positions were created to assist in subdivision review and zoning/site plan review. In addition, a new full time clerical position was created to support the new planner positions.

In May 2008 a new position was created, Planning Project Coordinator, to facilitate development proposals. This position was needed because of an increase of rezoning and development application in the City-Parish.

H4.E GIS. Create and maintain an ongoing and readily retrievable computerized database of characteristics and numbers of dwelling units i.e., demolition, new, renovated, etc. This information should be identified within census tracts to determine available housing stock and housing needs. Provide for coordination with other City-Parish departments that should be computerized (transportation, administration, planning, licensing, assessments, permitting, inspections, public safety, health and human services, etc.).

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The GIS Division has maintained and updated a land use database since 1995. The database was developed with data originating from field surveys, Census, Department of Public Works Inspection Division, and Clerk of Court information. The records for each lot in the Parish are linked with their respective location on digital maps. The staff has also developed a method for the creation of unique lot identifiers as well as address links to better keep track of the individual lots. The digitizing process was also developed to maintain and update the Parishwide GIS basemap. The GIS staff continues to coordinate with other organizations to develop and improve this system.

In addition, every month, the Planning Commission receives data of new, demolition and renovation permits by the Department of Public Works, Inspections Division, which is used to update the database to ensure its continued accuracy. Therefore, the Planning Commission will be able to utilize the existing GIS database and perform analyses with accurate information. This information should be identified within Census tracts to determine available housing stock and housing needs. The GIS staff has also developed a new Census webpage so that City-Parish employees and citizens of the East Baton Rouge would be able to look up information in an effective and user-friendly manner. (<http://brgov.com/dept/planning/census>).

The GIS staff has developed a Historical Land Development Website that provides a readily accessible source of information for the public and the Planners, fostering a better understanding and appreciation for the history of East Baton Rouge Parish within the greater context of the State of Louisiana.

In cooperation with DPW Inspection Division, the CPPC GIS staff obtains address numbers from the scanned subdivision final plats. The address ranges on the street centerlines are also kept up utilizing the final plat scans. In May 2005, the Planning Commission began updating the GIS basemap for new subdivision development by requiring AutoCAD electronic submittals.

At the beginning of 2008, the Planning Commission staff changed the workflow for new final plats to facilitate the update of the address database. In the changed process the CPPC GIS Division receives the approved final plat, digitizes the lot and assigns the Lot ID before the plat is transmitted to DPW Inspection Division. Thereby, all Lot ID numbers are assigned before any permits are issued. The CPPC address database will be updated once DPW has assigned the official address, which will be linked by the Lot ID.

In the second half of 2008, changes to the update workflow occurred due to the elimination of the Oracle data entry form. Data is now updated directly into the GeoMedia tables, bypassing the separate interface. Also, the Lot Graphic layer was updated to include all the attributes from the Lot data table. This makes the update process more efficient.

In the first half of 2009, attributes including Census Tracts, Police Districts, Historic Districts and Landmarks, School Districts, Traffic Analysis Zones, Voting Districts, Enterprise Zones, Industrial Areas, and ZIP Codes were aggregated with the Lot Graphic layer. Formerly these updates had only been performed for data that was published to the Internet Property Finder website. From this point forward, these datasets will be maintained by the Planning Commission GIS Division.

Monthly address, business names, and existing land use updates continue to take place in an effort to maintain an accurate database. In the latter half of 2009, a project was initiated to differentiate “Undeveloped” and “Vacant” land uses within the Existing Land Use database. This will serve to distinguish undeveloped land from properties with unoccupied structures. Also, various Oracle spatial errors for polygon layers were identified and corrected.

In the first half of 2010, the GIS staff provided new construction permits to the US Census Bureau as part of the Local Update of Census Addresses (LUCA) 2010. A task order with the US Army Corps of Engineers (USACE) was initiated to develop an address point layer using existing address data. GIS staff also assisted with the annual Louisiana Tech population questionnaire. Utilizing various existing datasets, an infill schematic drawing for developable areas in target neighborhoods was produced for review by the Advance and Current Planning Divisions.

In the latter half of 2010, the GIS staff began mapping monthly permits issued by DPW Permits and Inspections. The permits are categorized by Residential,

Commercial, and Occupancy. Additionally, another task order with the US Army Corps of Engineers was initiated to evaluate the existing process of assigning addresses in the City-Parish.

NEIGHBORHOOD PARTICIPATION

H6.A Regulations. Bring the UDC and other regulatory documents into compliance with the Horizon Plan policies and Smart Growth principles.

Horizon Action Year. 2008

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission has begun to integrate Smart Growth principles and policies into the UDC and other regulatory documents such as the Land Development Guide. These policies govern such requirements as setbacks and design standards for everything from streets and sidewalks to building facades, as well as incorporating “green building strategies into the local building codes. It is anticipated that the incorporation of these principles will lead to a more sustainable form of City-Parish development.

In 2010, several subcommittees’s were created to review the UDC and proposed changes that would be more consistent with smart growth principles.

H6.B HP and CIP. Coordinate the Horizon Plan and Capital Improvements Program to ensure that expenditures are consistent with the Goals, Objectives and Action Items of the Horizon Plan

Horizon Action Year. 2007-08

Lead Agency. Office of the Mayor-President

Status. Ongoing

The Horizon Plan was adopted in 1992, with updates at half-year intervals. In 2008, the Mayor-President appointed an advisory committee for the purpose of completing an extensive overhaul of the Horizon Plan. The committee would be responsible for preparing an RFQ/RFP, selecting the appropriate firm to complete the update and monitor the update process. The consultant to update the Comprehensive Plan has been chosen and it is anticipated that the Update to the Comprehensive Plan will be completed in early 2011.

This page intentionally left blank.

PUBLIC SERVICES AND PUBLIC BUILDINGS ELEMENT

EFFICIENT, EFFECTIVE, COORDINATED, AND ACCESSIBLE PUBLIC SERVICES

PS1.A **GIS.** Develop a parish wide Geographic Information System (GIS) for computerized mapping and database management of all public services information (planning, permits, inspections, public safety, assessments, administration, transportation, health and human services, etc.) to allow for interagency cooperation, coordination, and efficiency. This should be done in cooperation with utility companies to share the expense for use of the information. See Land Use Implementation Section.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

Within the past few years, the Planning Commission Staff developed a GIS database. The base data was obtained from detailed land use surveys and data from other organizations at the local state and federal levels. The GIS staff has completed all sixteen (16) Planning Districts including the process of map preparation, data collection, data input, quality control, map review, and quality assurance. GIS updates, develops, and maintains the database as needed.

The GIS staff has also developed a process of creating color vicinity maps and black and white vicinity maps for planning and zoning meetings, which allows Planning Commissioners and Metropolitan Council members to analyze the adjacent land use characters and proposed rezoning when making land use change decisions.

In conjunction with the GIS Committee and other City-Parish departments, efforts are underway to establish data standards to facilitate the transfer of data between departments. A Shared Database Committee has been established to review: Internet, intranet, electronic mail, building permit updates, and other computer system information. The Committee includes the Department of Public Works, Inspection Division, Information Services and the Office of the Planning Commission. The purpose of this committee is to develop data standards for a number of variables such as addresses and street or subdivision names so that data can be easily and accurately exchanged among departments (see LU2.C, LU2.D and H4.E). The Planning Commission and Department of Public Works, Inspection Division is currently using an Oracle database to link the tabular information between the departments. Therefore, each agency can access the up-to-date information in a more effective and efficient manner.

To facilitate the sharing of information across all City-Parish departments which use GIS, a structure of committees has been established. The departments represented include the Department of Public Works (Infrastructure, Permits and Inspection), Emergency Medical Services, the Planning Commission, and Information Services. The GIS Core Committee comprises department heads

from those divisions of City-Parish government which use GIS, and meets monthly to discuss general GIS policy. The GIS Technical Committee comprises staff from these same departments, and meets bi-weekly to discuss technical issues and data development.

In addition to developing the Oracle database, the Planning Commission has developed a GIS web application. It can be accessed on the Internet and allows the public to access up-to-date lot information. The website is now on a schedule of updates occurring every three months, four times each year.

In order to continue developing a user friendly GIS website, the Planning Commission received a fund from the Federal Geographic Data Committee (FGDC) to provide metadata on the website.

The Planning Commission GIS Staff in coordination with the IS Department has developed a new Data Model for the Parish wide GIS database and has thus converted all individual Microsoft Access database files to the Oracle environment. This conversion will provide a more manageable database.

Improvements were made to the Internet Property Finder Website during 2008. This includes displaying the subdivision graphic layer in the map window. Property details for the Louisiana House and Senate Representatives, subdivision filing, industrial area, enterprise zone, lot location, and overlay districts have also been added.

In the first half of 2009, overlay districts, historic districts, and historic landmarks were added in the property details of the Internet Property Finder website. Also, electronic copies of existing land use, future land use, and zoning thematic maps have been posted to the CPPC website.

The GIS Staff has continued its efforts of public outreach by enhancing Internet applications, presenting at conferences, and holding workshops. The staff has also accepted invitations to speak at local expositions and to classes at LSU. Additional thematic maps were published on the Internet website and the page underwent organizational improvements.

In early 2010, the GIS Core Committee reorganized and renamed itself to GIS Steering Committee. Additionally, the GIS Technical Committee reconvened and met to compile a data matrix of all datasets in use by City-Parish departments.

The CPPC-GIS staff wrote and provided a document to the GIS Steering Committee assessing the City-Parish GIS Program. Also, the GIS Technical Committee continued to meet and further developed the Departmental GIS Data Matrix. Later in 2010, the GIS Steering Committee formed a Policy Subcommittee to review and develop policies related to participation, data access, stewardship, and data sharing.

PUBLIC SERVICES COORDINATION

PS1.B Public Services Coordination. Establish a task force to coordinate efforts with the Mayor-President for public service provision within the City-Parish.

Horizon Action Year. 1998

Lead Agency. Office of the Mayor-President

Status. Ongoing

The Department of Public Works Citizens Services Division has expanded its access to the public with the implementation of a A311" Call Center. The Call Center will receive citizen inquiries about available City-Parish services. It will also accept all non-emergency inquiries and complaints. It is supported by state-of-the-art technology to record service requests and route them to the appropriate City-Parish department. Likewise, it can provide updated status information on each complaint. Initially, 3-1-1 Call Center was used to provide information and support during the implementation of the automated garbage, trash and recycling program. Because of its success, this initiative was expanded to include all non-emergency calls to the City-Parish.

In July 2003, the Metropolitan Council adopted an ordinance aimed at eliminating blight throughout the parish. This action was the result of the success of the Blight Elimination Team (BET), an initiative of the Mayor's Office, in an effort to target and coordinate City-Parish services which could be used to help identify and eradicate existing blight conditions. Immediate areas of focus are those with the highest concentration of overgrown property, abandoned vehicles and dilapidated structures. The Office of Neighborhoods continues to monitor for blight conditions.

In 2006, the Mayor's office initiated a neighborhood revitalization project titled Restore Pride. This project included activities such as neighborhood cleanup, lot clearing, minor house repairs, community walks with police to introduce community policing to neighborhoods and job fairs. Now in its fourth year, the program has completed sixteen cleanup projects in targeted areas

In 2009, the City/Parish launched an expanded code enforcement initiative aimed at curbing various code violations, including accumulated junk/trash/debris, general property and swimming pool maintenance, as well as garbage can and sign ordinance violations. The program included the consolidation of tasks and work assignments traditionally performed by the Office of Neighborhoods and the Department of Public Works Complaint Resolution office. Personnel from offices will serve as code enforcement officer. A Litter Court, presided over by an administrative Hearing officer was also instituted to adjudicate civil cases resulting from code violations.

PS1.C **Public Services Centralization.** Establish procedures and guidelines for determining when it would be appropriate and feasible to centralize or decentralize public services.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Initiated

We are currently remodeling the Old Baton Rouge Junior High at 1100 Laurel Street to house the Planning Commission and the following DPW offices: Engineering (Design and Field), Subdivision Review, Complaint Resolution, Environmental, and Architectural Services. All these agencies will be located in the same area to centralize public services for the development community.

PS1.D **Plan Coordination.** Require public service providers to examine the “2010 Land Use Plan”, including the Major Street Plan and Growth Center maps prior to the siting of public service facilities.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

Planning Commission staff continue to provide information regarding the “2010 Land Use Plan”, the Major Street Plan, and Growth Center Maps to public service providers in an effort to encourage a comprehensive approach to the placement of public service facilities.

PS1.E **Public Services Coordination Committee.** Create a committee to coordinate public services with the public school system, involve representatives from the School District.

Horizon Action Year. 2007-08

Lead Agency. Office of the Mayor-President

Status. Ongoing

Science in the Schools

The Office of the Mayor-President, in partnership with Cities United for Science Progress (CUSP), and DuPont, work yearly with four area schools for the city of Baton Rouge’s Science in the School Day event.

The Mayor, along with members of his administration, and a team of DuPont field engineers, work side-by-side with 4th graders at schools across the parish throughout the morning and afternoon on an educational activity designed to promote higher level thinking and problem solving techniques.

Community Pride Booklet

The Mayor's Office has produced an educational booklet for the area school system which provides information about the local governmental structure as well as information about the governmental leaders and their roles.

Educational materials are provided through the Mayor's office related to various topics of interest throughout East Baton Rouge Parish.

EFFECTIVE AND APPROPRIATE STANDARDS FOR PUBLIC SERVICES

PS2.A Federal Funds. Continue to assist other public services departments in developing innovative training programs.

Horizon Action Year. 1992-93

Lead Agency. Department of Human Resources

Status. Ongoing

The Department of Human Resources, through its Training Division, works closely with the City-Parish Departments to plan and implement innovative training programs to transfer existing job knowledge, provide opportunities for professional development and to improve organizational effectiveness.

The Department of Human Resources, through its Training Division, works closely with the City-Parish Departments to plan and implement innovative training programs to develop employee competency to encourage professional development and organizational effectiveness.

Some examples of ongoing programs or ones in development include:

- Established C-P Leadership Development Institute (LDI) for training front-line supervisors and middle managers.
- Established computer skills training programs for all levels by adding a second computer lab in the Department of Human Resources.
- Established the Professional Development classes for City-Parish clerical employees.
- Established the Professional Development classes for City-Parish maintenance workers.
- Commercial Drivers License (CDL) Program
- Specialized training at department's request
- Established C-P Train-the-Trainer Program, named Trainer Development Institute (TDI), for training departmental employees to expand the reach of training and to increase cross-training opportunities across the C-P.

PS2.B **PD Accreditation.** The Baton Rouge Police Department will adopt the standards of the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) and commit the resources necessary to maintain unconditional accredited status.

Horizon Action Year. 1994

Lead Agency. Baton Rouge Police Department

Status. Ongoing

The Baton Rouge Police Department received national accreditation by the Commission on Accreditation for Law Enforcement Agencies (CALEA) in August of 1996. In 2007, the Department received its third re-accreditation.

As part of the Re-accreditation process, a team of assessors representing CALEA examined all aspects of the Baton Rouge Police Department's procedures, operations and support services. This is a voluntary process. It allows our department to verify compliance with 400 plus standards recognized by CALEA. Accreditation is now good for 3-years, during which the department must file annual reports with CALEA showing continued compliance with the standards.

The Department conducted two annual mock reviews in September 2009 and February of 2010. The actual re-accreditation on site will be April 2010. The Accreditation function was combined with Staff Inspections under the Office of Professional Standards in 2004. In 2006, two civilian employees were added to the office, an Accreditation Analyst and Accreditation Analyst Assistant.

In July, 2010, the Department received CALEA "Flagship" status as having received its fourth re-accreditation!

PS2.F **DSS Annual State Review.** Maintain standards in accordance with State review criteria.

Horizon Action Year. 2008

Lead Agency. Division of Human Development and Services

Status. Not Initiated

PS2.G **Public Service Evaluation.** Study the potential of and make recommendations for the development of a program of "mystery shoppers who will evaluate and report on public service provision in order to address service improvement opportunities.

Horizon Action Year. 2008

Lead Agency. Department of Human Resources

Status. Not Initiated

RECRUITMENT OF PERSONNEL

PS3.A Recruitment and Compensation Initiatives. Continue to recruit and hire qualified applicants while developing and maintaining an equitable and competitive pay system for City-Parish employment.

Horizon Action Year. 1994

Lead Agency. Department of Human Resources

Status. Ongoing

The Department of Human Resources is adapting processes to facilitate expeditious hiring needs for departments by: walk-in testing, computerized testing and computerization of the requisition and allotment process. Also, efforts are ongoing in updating written examinations and grading credits to ensure a qualified applicant pool. As a result of a contract with Darany & Associates for test development and validation, Human Resources has been able to consolidate the number of examinations administered for classification series from forty-nine to eighteen.

The following pay plan and allotment changes were adopted by Council 12/10/08, Ordinance #14580 for the pay plans and Ordinance #14567 for the allotments, effective 12/20/08.

- Information Services Study – as a result of this study, 28 computer-related classifications received pay grade increases.
- Geographic Information Systems Study – as a result of this study, a new GIS classification series (GIS Analyst, Senior GIS Analyst and GIS Coordinator) was created and five classifications in the Planning series (Planner I – IV & Planning Project Coordinator) received pay grade increases.
- Trades Study – as a result of this study, the Trades Helper and Tradesworker I classifications were merged to create a new Trades Technician classification; the Tradesworker II classification was title changed to Senior Trades Technician; a new classification of Trades Specialist was created; and the Tradeswork Supervisor received a one pay grade increase.
- In addition to those listed above, 50 other classifications received pay grade increases.
- Minimum wage increased from \$6.55 to \$7.25 per hour effective July 24, 2009 in accordance with the schedule federal increase; pay grade 1010 was adjusted due to this increase.

Additionally, the following pay plan changes were adopted by Council 5/27/09, Ordinance #14675, effective 7/4/09 as part of funding received from the American Recovery and Reinvestment Act (ARRA).

- Cook, Teacher Aide, Kitchen Supervisor, Teacher and Teacher Advanced received a one pay grade increase and a one-time one step pay adjustment in addition to their normal base salary.

The following pay plan and allotment changes were adopted by Council 12/09/09, Ordinance #14832 for the pay plans and Ordinance #14833 for the allotments, effective 12/19/09.

- A Code Enforcement Officer classification series consisting of six levels was created which involved title changing Construction Inspector, Construction Combination Inspector, and Code Enforcement Specialist positions. This new series allows for all positions to perform both city code and building code enforcement and is consistent with the State statute regulating code enforcement personnel.
- Sworn police employees assigned as Police Pilots and Tactical Flight Officers (TFOs) will receive aviation pay in the amount of \$300 per month in addition to their normal base salary.

Additionally, the following pay plan change was adopted by Council 1/27/10, Ordinance #14859, effective 1/30/10.

- Executive Director/Downtown Development District received a pay grade increase from pay grade 2340 (\$72,388-\$100,202) to pay grade 2360 (\$79,808-\$110,473).

Additionally, the following allotment changes were adopted by Council 5/12/10, Ordinance #14917, effective 5/12/10.

- Early Childhood Head Start Grant – new grant consisting of 19 new positions was added to the Department of Human Development and Services, Office of Social Services Head Start personnel allotment; an additional clerical position was added to Head Start/Administration. The program will provide Early Head Start services to pregnant women, infants and toddlers, and their families.

Additionally, the following allotment changes were adopted by Council 6/23/10, Ordinance #14947, effective 6/23/10.

- Head Start/Centers-ARRA Expansion Grant – new grant consisting of 25 new positions was added to the Department of Human Development and Services, Office of Social Services Head Start personnel allotment. The program will support the enrollment of 140 additional children in Head Start services.

Additionally, the following pay plan and allotment changes were adopted by Council 8/11/10, Ordinance #14973 for the pay plans and Ordinance #14974 for the allotments, effective 10/1/10.

- Office of Community Development (OCD) Reorganization – implemented in order to continue providing services with maximum efficiency to low-moderate income persons and neighborhoods and the elimination/prevention of slums and blight. The staffing changes resulted in a net reduction of one position to OCD's personnel allotment and creation

of the new Grants Administrator classification.

Additionally, the following pay plan and allotment changes were adopted by Council 8/11/10, Ordinance #14975 for the pay plans and Ordinance #14976 for the allotments, effective 8/12/10.

- Small Business Investment Initiative Grant – new grant consisting of a new Business Development Coordinator classification and position in the Mayor-President’s Office personnel allotment. This grant initiative will help small businesses weather the economic downturn and connect them to economic development opportunities.

Additionally, the following pay plan and allotment changes were adopted by Council 8/11/10, Ordinance #14977 for the pay plans and Ordinance #14978 for the allotments, effective 8/12/10.

- Cities of Service Leadership Grant – new grant consisting of a new Chief Service Officer classification and position in the Mayor-President’s Office personnel allotment. This position will work under the Mayor-President and help develop and implement Baton Rouge’s comprehensive service plan.

Additionally, the following pay plan and allotment changes were adopted by Council 8/11/10, Ordinance #14979 for the pay plans and Ordinance #14980 for the allotments, effective 8/14/10.

- All Library-specific classifications received a three pay grade increase, a new Deputy Library Director classification was created, and 17 new positions were added to the Library personnel allotment.

The Department of Human Resources is committed to developing the City-Parish government as a competitive employment venue that will attract competent personnel and retain current employees. In order to keep abreast of the latest and most accurate information regarding salaries, the Classification and Pay Division conducts annual salary surveys, collecting data from similar municipalities in the competing market area.

- A 2010 Classification and Pay Survey was completed and includes a salary comparison and analysis for 91 classified and unclassified benchmark classifications in the City-Parish.
- A 2010 Fire Wage and Benefits Survey was completed and measures how salaries of Municipal Fire classifications in the City of Baton Rouge compare to those in the competing market area.
- A 2010 Police Compensation and Benefits Survey was completed and measures how salaries of Municipal Police classifications in the City of Baton Rouge compare to those in the competing market area.

The Tuition Reimbursement Program was implemented in 1999 by the Mayor-President and provides that all employees are eligible for payment of educational

expenses through established uniform guidelines. The Department of Human Resources administers the program and employees meeting requirements are reimbursed up to a maximum of \$750 per year for job related educational expenses.

The Optional Pay Adjustment Policy (OPAP) was implemented in 2008 and provides that all classified full-time positions are eligible for optional pay adjustments under the following special conditions:

- An optional “Special Recruiting Rate” is allowable at step 6 for classifications experiencing high turnover or recruiting difficulties.
- An optional “Special Qualification Rate” is allowable at step 6 for potential new hires who possess extraordinary qualifications.
- An optional “Special Retention Rate” is allowable up to step 6 to provide for the retention of employee(s) whose loss would be detrimental to the department.

In conjunction with OPAP, there is an optional special recruiting rate allowable up to step 9 for classifications within the Professional Engineer Series.

The City-Parish Student Intern Pay Policy was newly implemented for 2010 to provide pay consistency for student interns across City-Parish departments. The policy consists of the following three internship pay levels:

- High School Student Intern: \$7.25 per hour.
- Undergraduate Student Intern: \$7.25-\$9.00 per hour, with the option of a \$1.00 per hour increase in pay after one year of service through a contract amendment.
- Graduate Student Intern: \$7.25-\$12.00.

The Department of Human Resources in conjunction with the Mayor’s office participates in union and salary negotiations with the Police, Airport Police, Fire and SEIU Local 21LA Unions.

PS3.B

Annual Review. Annually review codes of conduct with public services personnel and with administrators.

Horizon Action Year. 1992-93

Lead Agency. Department of Human Resources

Status. Ongoing

- Implementing City-Wide Equal Employment Opportunity (EEO) Training Program for all City-Parish Supervisors
- Implementing Diversity Training Program
- Coordinate Ethics training as part of Police Leadership Academy
- Coordinate Ethics training for Finance Department as part of CPA requirements
- Provide Ethics Training as part of Supervisor Training Program

- Introduce Codes of Conduct for public service to New Employees during New Employee Orientation
- Facilitating Ethics for Metro-Council and all Boards and Commissions

PS3.C **Departmental Manuals of Procedures.** Coordinate the development and maintenance of a manual of policy and a manual of procedures for each Department.

Horizon Action Year. 2008

Lead Agency. Department of Human Resources

Status. Ongoing

The Department of Human Resources has the charge of obtaining and being the custodian of every department's manual of policies and procedures within the City-Parish government.

Updates are sent to the Department of Human Resources every quarter.

This action item reflects a status of "ongoing" because as Departments needs and goals change, so will its *policies* and procedures change to continue to maintain an effective and efficient government.

PS3.D **Day Care Study.** Conduct a study that documents the demand for and feasibility of free or low-cost day-care services provided by the City-Parish government to City-Parish employees who do not qualify for Head Start incentives.

Horizon Action Year. 2008

Lead Agency. Department of Human Resources

Status. Not Initiated

RESEARCH AND INNOVATION

PS4.A **Job Training.** Encourage personnel to attend job-related training seminars and workshops that teach innovative methods for public services.

Horizon Action Year. 1995

Lead Agency. Department of Human Resources

Status. Ongoing

- Established a pilot program on Sexual Harassment utilizing computer technology (i.e. E-Learning)
- Work with Department leadership to implement appropriate training programs to benefit employees and meet department needs.
- Coordinate implementation of goals and strategies designed to encourage creativity in solving problems and providing better services.

- Coordinate implementation of goals and strategies designed to encourage creativity in solving problems and providing better services.
- Plan and provide professional development programs appropriate for the various employee groups throughout the City-Parish government.
- Support City-Parish efforts to implement e-government through computer and technology training

PS4.B Streamline Permitting and Inspection. Streamline the services of the Permit Office and Inspection Division to keep track of building trends within the City-Parish

Horizon Action Year. 2007

Lead Agency. Department of Public Works

Status. Ongoing

The Department of Public Works has begun a fast-track planning and construction program for the renovation of the old Baton Rouge Junior High School building. When completed, the building will provide office space for the DPW Design and Field Engineering Divisions, the DPW Environmental Division, the Subdivision Engineering Division and Planning Commission staff. The relocation of these offices to a common location will improve inter-office communication and provide the building community with an opportunity to minimize travel distance and time when conducting business.

EVALUATION

PS5.A Advisory Boards. Appoint an advisory board to annually review and recommend improvements in policies and programs. Membership would include experts from the private sector, representatives from boards of professional organizations, professors from the two universities, and commercial and industrial executives from related fields.

Horizon Action Year. 1992-93

Lead Agency. Office of the Mayor-President

Status. Ongoing

General Government

In November 2004, then Mayor/President-elect Holden established a Transition Team, comprised of City-Parish employees, civic leaders and citizens who provided assessments of needs and services in the following areas: Public Safety, Quality of Life, Intergovernmental Relations, Human Resources, Traffic, Public Works, Education, Social Service, Risk Management Budget and Finance, as well as Economic Development.

The Transition Team report was released in February 2005 subsequently referenced periodically for relevant recommendations.

GIS

In 1993, the City-Parish launched its Geographic Information System (GIS) program which manipulates electronic data for an estimated 180,000 parcels of land throughout the parish. This GIS program enables the public to routinely can conveniently research, via web portal, information on each land parcel such as zoning, flood zone and address information.

Between 2000 and 2004, the GIS program advanced significantly following a congressional appropriation totaling \$2.3 million coupled with technical support and task execution provided by the U.S. Army Corps of Engineers. Aerial photographs gathered in 1996 were replaced with newer images generated in 2004.

Various information layers included hydrography, transportation, municipal boundaries, street centerlines, payment edges, political and census information. As other layers are developed, they are posted to the website. While the City provides this information without warranty, implied or otherwise, the public can access the data by address, subdivision name, business name, North America Industrial Classification System (NAICS) code or street name for areas throughout the parish – excluding the cities of Baker and Zachary.

The Foundational Geographic Information System (GIS) Committee was established to oversee the completion of the GIS initiative, and to establish a more centralized, uniformed and coordinated approach with one manager. The GIS website was launched January 28, 2004.

Downtown Baton Rouge

In 2009, the Downtown Development District celebrated the accomplishments of *Plan Baton Rouge*, the master plan for downtown and announced the launch of *Plan Baton Rouge II*. Together, these initiatives represent more than a decade strategic visioning and implementation of projects which make the downtown area attractive and vibrant. To date successful projects include the Shaw Center for the Arts, the Main Street market, the River Center expansion, an award winning Downtown Wayfinding Signage Program. *Plan Baton Rouge II* will focus on attracting additional residential and retail to the urban core.

Mayor's HIV / Aids Task Force

Formed in 2005, the Mayor's Task Force on HIV/AIDS is dedicated to the coordination of quality services for people infected and affected by HIV / AIDS in East Baton Rouge Parish area, more specifically, the Baton Rouge Metropolitan statistical area, comprised of East Baton Rouge, West Baton Rouge, Ascension and Livingston parishes. These parishes are defined as Region 3, the Baton Rouge region.

In 2004, 5153 cumulative HIV/AIDS cases have been detected in Region 2, including 54 pediatric cases. Nearly 2000 people have died from the disease and its complications. This includes 12 pediatric deaths. As of this writing, more than 3400 people diagnosed with HIV/AIDS live in Region 2.

The goal of this Task Force is "No New Cases". Therefore members of the Task Force seek:

- To provide a public education, prevention and awareness campaign concerning the transmission of HIV/AIDS in East Baton Rouge Parish and surrounding areas.
- To increase awareness of available HIV/AIDS testing and resources through information coordination.
- To research and acquire any additional funds available to provide HIV/AIDS testing and resources.

Mayor’s Youth Advisory Council

The Mayor-President has a Youth Advisory Council with representatives from every high school in East Baton Rouge Parish. These students will take an active part in investigating, introducing, and implementing items to make East Baton Rouge Parish more youth friendly. They will produce a weekly television show to be aired on Channel 21 focusing on youth issues. Members will also serve in an advisory capacity with the Baton Rouge Recreation and Parks Commission. The program will promote and facilitate greater youth involvement in our community while promoting leadership.

Greater Baton Rouge Literacy Coalition

The Greater Baton Rouge Literacy Coalition is a partnership among the City-Parish, the Greater Baton Rouge Area Chamber of Commerce, and the Rotary Club of Baton Rouge. The purpose of this organization is to assist in providing an integrated and well-managed system of literacy training for the citizens of our community. Through the collaborative efforts of the partners and service providers, the funding resources are more efficiently used creating a wider and deeper impact across East Baton Rouge Parish.

Baton Rouge Film Commission

This advisory board was created in 2006 to develop plans and action steps that when implemented, will make Baton Rouge and East Baton Rouge Parish, a premier venue for and operating for the industries of film, television, video, animation and digital for short and long venues.

Truancy Task Force

The Mayor’s Office has joined forces with the office of the District Attorney to develop a plan to address and eradicate truancy as well as the implementation of strategies that effectively address destructive behaviors of youth which leads to misdemeanor charges, and school failure in East Baton Rouge Parish.

PS5.B

Monitor Performance. Monitor performance of public services departments annually to evaluate the quantity and quality of services provided.

Horizon Action Year. 1992-93

Lead Agency. Department of Human Resources

Status. Ongoing

- Compile list of accomplishments for inclusion in annual Budget document.

- Work with departments as requested to develop strategic plans, goals and measures of performance.
- Coordinate implementation of Mayor's Strategic Initiatives by departments.
- Coordinate implementation of comprehensive performance measurement strategies.

PS5.C Evaluate Training. Annually evaluate current training methods and assess results.

Horizon Action Year. 1992-93

Lead Agency. Department of Human Resources

Status. Ongoing

Coordinate with departments to link training to performance levels.

PS5.D Incentives & Rating. Enhance staff motivation and performance and provide performance feedback through use of the Performance Management Appraisal System (PMAS).

Horizon Action Year. 1992-93

Lead Agency. Department of Human Resources

Status. Ongoing

The Performance based initiatives commissioned by the Mayor-President with leadership provided by this department, has recommended an interactive system of performance that targets employee development. It focuses on the achievement of established goals and objectives set by the employee and supervisor by using quantifiable measurements. Implementation however, has been temporarily postponed until issues of performance incentives can be addressed.

Effective July 1996, a new simplified rating system was implemented using two levels of performance (Satisfactory/Unsatisfactory). The new system is more user-friendly and will encompass seven common performance factors for rating all employees and two additional factors for rating supervisors.

A goal for 2006 is to revisit the performance appraisal system and make recommendations to the Mayor-President and Metro Council for improvements.

The City-Parish Rules Committee was established in 2005. Members from the Parish Attorney Office, Union Representatives, Personnel Board, Department of Public Works, and Finance, worked with members of the Department of Human Resources in reviewing the classified rules and making recommendations for changes. This has been highly successful and we have submitted several rule changes in 2005 to the Personnel board and the Metro-Council.

During the summer of 2006, the Mayor-President and the Metro Council approved a new performance appraisal system. Effective January 2, 2007, a Performance Management Appraisal System (PMAS) is being implemented for City-Parish employees. PMAS is a structured form of performance management designed to evaluate the performance of employees, increase the line of communication and encourage employees' professional development. This system includes a three part review method that outlines a planning session, mid-year review and a formal year-end rating.

PS5.E **Volunteers.** Recruit and train volunteers to supplement public services provided to community.

Horizon Action Year. 1992-93

Lead Agency. Office of the Mayor-President

Status. Ongoing

In 2005, the Mayor's office initiated a voluntarism program aimed at providing support to the public school system. This program encourages City-Parish employees to volunteer at area schools, as well as encourages area businesses to become actively involved in the local school system. In 2006, nearly 300 City-Parish employees engaged in mentoring, tutoring and maintenance activities in public schools throughout the parish.

The Volunteers in Public Schools program provides up to eight hours a month release time to City-Parish employees to volunteer in schools with the greatest need in the parish. Employees can also volunteer to participate in the "Everybody Reads program, which partners a City-Parish employee with a student in grades 1-3 who is reading below grade level.

The Partners in Education program provides a similar framework for private businesses to engage in voluntarism at area schools.

In 2006, the City-Parish received assistance from the National League of Cities to facilitate the creation of program standards for out of school time for all after-school service providers within East Baton Rouge Parish. This network includes providers of aftercare in day care centers, schools (public, private and parochial), faith-based centers, as well as the parish Library system, recreation system and other health care providers.

The Mayor's Office in conjunction with other city-parish departments continue to utilize student workers from the Baton Rouge community to assist in performing public service functions throughout the parish. The Mayor's Office is also working with the Human Resources department to establish a City-Parish Student Worker Program, which will serve as a feeder for the Management Internship Program.

EMERGENCY PREPAREDNESS EDUCATION

HOMELAND SECURITY AND EMERGENCY PREPAREDNESS EDUCATION

PS6.A Education/Public Information. Use a variety of media (such as Public Service Announcements, pamphlets, and brochures) to inform the citizenry of proper procedures in advance of and during emergency situations.

Horizon Action Year. 1992-93

Lead Agency. Mayor's Office of Homeland Security and Emergency Preparedness

Status. Ongoing

Redstick Ready Day is another Emergency Preparedness initiative designed to reach the citizens of East Baton Rouge Parish and provide them with a broad spectrum of emergency preparedness and public safety information, while showcasing our local, state and federal partners commitment and efforts to build a safer and more disaster resistant Baton Rouge, thereby enhancing the quality of life for all.

The Mayor's Office of Homeland Security and Emergency Preparedness is pleased to announce the implementation of a new program entitled "Red Stick Ready". The RedStick Ready program is devoted to helping the community be aware of the dangers of hazards and how to be better prepared when a disaster occurs. This involves distributing helpful information to the public which includes precautionary steps to take before a hazard occurs. Additional information is provided on how to carry out these steps and where to begin. Personal preparedness focuses on inspiring citizens to personally question and critique their existing plans in the event of a hazard, or create a plan if they do not have one. The information is available to the public on the internet and through programs designed for children's awareness.

MOHSEP has now established a Redstick Ready Facebook and Twitter fan page. The Redstick Ready Facebook and Twitter pages will be now able to disseminate more information in a timely manner to a larger audience than ever before. This new addition to Redstick Ready will encourage the public to share important ideas and information with the Mayor's Office of Homeland Security and Emergency Preparedness, also while increasing the publics confidence and trust in our city-parish government.

Baton Rouge has also been named a StormReady community by the National Weather Service. StormReady helps community leaders and emergency managers strengthen local safety programs. StormReady communities are also better prepared to save lives from the onslaught of severe weather through advanced planning, education and awareness. No community is storm proof, but StormReady can help communities save lives.

Publications and brochures developed by the Mayor's Office of Homeland Security and Emergency Preparedness include community specific information.

The Emergency Preparedness Guide, an “All Hazards” guide addresses hazards that East Baton Rouge Parish is vulnerable to and provides citizens with preparedness and response information. Local telephone numbers are included in the guide, i.e., hospitals information and emergency response agencies. Other publications include a Family Disaster Plan with specific information for East Baton Rouge Parish, State Highway Evacuation Map and Emergency Preparedness Checklist. New publications are developed on a continuous basis.

Working with the Information Services Department, our department has published our Public Information materials to our website to provide a more efficient manner for citizens with internet access to obtain information. Along with Public Information brochures, a copy of the Emergency Operations Plan for the parish can be viewed so that citizens are able to understand how the public safety agencies will react to an emergency. Again, through a partnership with IS, the Mayor’s Office of Homeland Security and Emergency Preparedness provides current information on disaster situations occurring in East Baton Rouge Parish via the Internet. Each time the Emergency Operations Center is activated, IS activates the “Emergency Page”, the information is updated with the most current information directly from the Emergency Operations Center. This page provides citizens with the latest road closures, school closures, flood stages, weather forecasts, sand and sandbag information, important telephone numbers and any information pertinent to the situation. This method of providing information to the public has proven to be very effective as the IS Department reports thousands of “hits” on the website each time it is activated.

A Disaster Awareness Week is a new initiative for schools in East Baton Rouge. The Mayor’s Office of Homeland Security and Emergency Preparedness working with Community Groups will develop a Disaster Awareness Week program focusing on all hazards.

“Shelter-In-Place” program is a community-wide educational promotion designed to inform citizens of all ages on “Shelter-In-Place” procedures. This concept includes literature, a video production, public service announcements, advertisements on city bus stop benches, inside city buses, and billboards. Representatives from Homeland Security and Emergency Preparedness and other public safety agencies will visit and work with citizens through various forums, such as, community functions, school, community groups, etc. A new “Shelter-In-Place” video has been revised and was released in 2004 to schools, community groups and businesses throughout the parish.

Throughout 2009 and 2010 The Mayor’s Office of Homeland Security and Emergency Preparedness filmed 12 television shows centered on preparing the community for all types of hazards that they may face in East Baton Rouge Parish. Local officials participated in the filming and shared their expertise on subjects concerning floods, hurricanes, dangerous chemicals, fires, and many others. The shows aired on Cox channel 21, Cox On DEMAND, and redstickready.com. DVD copies of the episodes were also given to East Baton Rouge Parish libraries to be rented by citizens, and all of the shows can be accessed by visiting redstickready.com.

In 2010, MOHSEP has designed a coloring book for children, activity book for middle schoolers, book covers and more to promote disaster preparedness to children. These items will be passed out in schools as well as all public events that MOHSEP attends and feature “Mayor Mouse” who leads the children through different scenarios that they may one day face. The coloring book is designed to educate children about what they should do in case a hurricane, flood, tornado, fire, or chemical emergency should happen where they live. The activity book is designed to reach adolescents and tell them what they can do to help during an emergency as well as how to prepare for an emergency situation.

TRAINING PROGRAMS

A training program for transportation providers (school bus drivers) was developed and implemented. This annual training class provides the bus drivers with an awareness of the hazards that exist and safety measures to be implemented during an evacuation.

East Baton Rouge is one of four cities in Louisiana designated as a Metropolitan Medical Response System (MMRS) city by the United States Public Health Office. The MMRS cities were identified based on their population. The four Louisiana MMRS cities make up 85% of the state’s population. These cities are tasked with the development and creation of a plan to enhance the ability of the community to deal with a terrorist use of a weapon of mass destruction (WMD) and to identify how the Public Safety, Public Health, and Health Services sectors responses to a Nuclear, Biological or Chemical terrorist incident will be coordinated. East Baton Rouge Parish has taken the lead in efforts to form a statewide talk force of the four Metropolitan Medical Response System Cities in Louisiana. The purpose of this task force will be to standardize treatment protocols, decontamination procedures, training curriculums, and equipment purchases. Through this statewide coordination of resources, these MMRS communities could assist any community in the state that may be affected by a WMD event. In the interest of public safety, the Mayor’s Office of Homeland Security and Emergency Preparedness, in coordination with the Metropolitan Medical Response System, sends out medical bulletins to the medical community, industry and law enforcement to keep them abreast of events of concern around the country in addition to upcoming training opportunities.

The Mayor’s Office of Homeland Security and Emergency Preparedness has joined forces with other community groups to deliver Community Emergency Response Team (CERT) training for those in the community that are interested in helping during disasters. CERT training deals with Emergency Preparedness, Fire Safety, Basic First Aid, Light Search and Rescue, Terrorism and CERT Organization. Based on the fact that neighborhoods will spring into action to help one another when disaster strikes, CERT provides participants with the practical knowledge that they will need to help themselves and their neighbors. CERT teaches participants to set up an incident response in their neighborhood in the absence of professional responders as well as how to work alongside professional responders. The CERT Program participants are providing valuable feedback for the development of the program.

The Mayor's Office of Homeland Security and Emergency Preparedness have implemented a program derived from CERT, entitled Jr. CERT. The Junior CERT Training Program targets children from the Baton Rouge area to encourage them to be prepared for various disasters and emergencies, as well as encouraging them to become volunteers in our office in the future. The purpose of the Junior CERT Training Program is to educate children, but also give them the opportunity to educate their parents with the information that is given to them during the training. As we educate young people about emergency preparedness it is important that adults recognize its importance as well. Currently, we have trained over 2,500 children from East Baton Rouge Parish and surrounding areas.

The Mayor's Office of Homeland Security & Emergency Preparedness has also welcomed a new employee, Mayor 'The Mitigation' Mouse. Mayor Mouse is a remote controlled robot primarily used for the Parish community preparedness program, Jr. Community Emergency Response Team (CERT). Mayor Mouse will serve as an exciting tool for promoting community preparedness and will make the Jr. CERT program more fun, interactive and also effective for both children and adults.

The total number of children trained grew to over 5,000 in 2010. MOHSEP was able to add new emergency preparedness components to the training in order to better prepare children throughout the parish. Some of these components included Bicycle safety training from the Baton Rouge Police Department Bicycle Unit, demonstrations from the BRPD Special Response Team K-9's Bam-Bam and Magic, BRPD Bomb Unit K-9 Tyra, and electricity demonstrations by Entergy. The program is planned to expand more in 2011 and add new demonstrations to the training.

In 2010, The Mayor's Office of Homeland Security & Emergency Preparedness began steps to implement a program to better prepare private businesses for disasters called the Business Emergency Response Team (BERT). This program gives businesses the tools and training that are needed to effectively continue their operations after a disaster. Businesses are required to complete a Continuity of Operations Plan (COOP) which covers all of the necessary steps to continue functioning during and after an incident, whether natural or man made. The company is also required to ensure that its employees have made steps to better prepare their families for disaster. The BERT program will help to build relationships between local businesses and Emergency Management Officials which in turn will help the community improve its resilience in the face of disaster.

PS6.B **Warning System.** Develop an easily recognizable warning and notification system for emergency and disaster situations.

Horizon Action Year. 1992-93

Lead Agency. Office of Homeland Security and Emergency Preparedness

Status. Ongoing

In East Baton Rouge Parish a variety of means are used in disseminating information to the citizenry of proper procedures in advance of and during emergency situations. These methods may include all or part of the following, depending upon the emergency:

1. **Media.** Includes AM and FM radio, local broadcasting stations, Cablevision, and local newspapers. The media can be contacted by telephone, use of Media Hot-Line (dedicated phone line capable of calling all participating media broadcasting stations at the same time), use of EMERGALERT system (available to designated governmental officials, after dialing a series of predesignated numbers from any touch-tone telephone, can immediately send an emergency message to all broadcasting stations on the Cablevision channels), Facsimile, and through the activation of the Emergency Alert System (E. A. S.).
2. **Public Safety Agencies.** Includes the BRPD, EBRPSO, and BRFD, Office of Homeland Security and Emergency Preparedness, their auxiliary forces, and their volunteer departments. These agencies may use methods including vehicle mounted public address systems and door-to-door warning. These agencies are continuously educating schools, civic groups, special needs facilities, interested organizations, chemical industries, etc. as well as distributing pamphlets and brochures.
3. **Warning Sirens.** Will be sounded to alert the general public of impending danger. Upon hearing these sirens the citizens should promptly turn on their radio and/or television to listen for a message for further instructions from local officials. In areas where sirens are not available, mobile public address systems will be executed.

A northwestern part of East Baton Rouge Parish is located in the Entergy River Bend Nuclear Plant ten-mile emergency planning zone. This section of EBRP has eight sirens that may be used by River Bend in the event of a nuclear plant event. The citizens in this area have been instructed upon an activation of a River Bend siren to tune in their radio frequency to WJBO 1150 AM or WLSS 102.5 FM for further instructions. Also, these residents are sent instructions at least annually referring to these procedures.

Baton Rouge's warning system has been enhanced by the placement of 19 warning sirens and 4 weather recording instruments which are also a part of the siren system.

Forty-one alert monitors are located in area schools and hospitals and are capable of displaying text messages during an emergency.

CAL stands for **C**ommunity **A**lert **S**ystems. **CAL** is a community warning system which will contact citizens in any emergency in which they have to take action. **CAL** automatically dials telephones in the area of an emergency to play a recorded message telling citizens what to do. **CAL** is a state-of-the-art warning system designed to reach citizens at home, work, or school in an emergency. But **CAL** cannot help unless those called stop what they're doing, listen to the emergency message **CAL** plays, then act accordingly.

The Office of Homeland Security and Emergency Preparedness has purchased an upgrade to the Community Alert System to allow for "Blast Fax capabilities. This new component has the ability to send out a one-page fax with cover sheet to three hundred recipients in under two hour, therefore, speeding up the notification process during emergencies. Currently, this system is being utilized weekly to disseminate medical and informational bulletins to physicians, nurses, industry, public safety, and the Louisiana Metropolitan Medical Response System Task Force. Additional groups are to be added to the system, i.e. the Louisiana Municipal Association.

PS6.C **Volunteers.** Recruit and train volunteers to supplement existing public safety educational programs in the schools and community.

Horizon Action Year. 1992-93

Lead Agency. Office of the Mayor-President

Status. Ongoing

In June 2006, the Baton Rouge Police Department re-initiated the Citizens Academy, graduating twenty citizens that year. This was the first Citizens Academy offered since the program was previously discontinued in 1999.

Citizens can volunteer to attend classes one night a week for ten weeks. The purpose of the Citizens Academy is to familiarize concerned citizens on how the police department functions and how citizens and police can work together to create a safer community.

PS6.D **Increase Warning.** Increase the number of warning sirens throughout the City-Parish to 64.

Horizon Action Year. 1997

Lead Agency. Mayor's Office of Homeland Security and Emergency Preparedness

Status. Ongoing

As the population of Each Baton Rouge Parish increases and rural areas are being developed, additional warning sirens may be needed to ensure areas at high risk have siren coverage. The Local Emergency Planning Committee will review the needs and explore options for additional siren coverage in East Baton Rouge Parish.

PS6.E Auto Telephone. Implement the installation of automated telephone notification system.

Horizon Action Year. 1995

Lead Agency. Office of Homeland Security and Emergency Preparedness

Status. Ongoing

Auto-Dialer is a PC based telephone warning system that is used to notify a specific segment of the City-Parish population in an emergency. The segment to be notified would be selected by using the computer, driven by appropriate software to interface a digitized parish map and a listing of residents and businesses by address and telephone number. The computer system would automatically dial each telephone number, repeat a pre-recorded message with the proper protective actions with regards to the emergency. The Auto-Dialer is also being used to notify designated Governmental Building employees during evacuations/emergencies. The auto dialer can also be used for internal notifications to notify and activate responders, provided valuable information on events to hospitals, schools and other special facilities.

Due to legislation and a subsequent tariff, unpublished telephone numbers are now included in the telephone database and will be updated semi-annually. The Auto-Dialer database contains approximately 295,000 telephone numbers for East Baton Rouge Parish. With the recent increase in East Baton Rouge Parish's population, as a result of Hurricanes Katrina and Rita, the Auto-Dialer database will be updated to include the new telephone numbers, therefore providing new citizens will the capability of receiving emergency notification.

An Auto-Dialer upgrade has been completed, which increased notification capabilities, to provide citizens with accurate, timely and important information during an emergency. One component of the upgraded system is an increased number of telephone lines to be used to external and internal notification. The systems previous access to twenty-five (25) telephone lines has been increased to forty-eight (48) telephone lines. This increase has greatly enhance the notification time to citizens, emergency responders and officials. The Auto-Dialer will continue to be a great asset to the community, while promoting "Public Safety and Citizens' Peace of Mind.

East Baton Rouge Parish is pleased to announce the launch of the Connect-CTY® service, our new City-Parish-to-Resident Notification System. With this service, City-Parish leaders can send personalized voice messages to residents and businesses within minutes with specific information about time-sensitive or common-interest issues such as emergencies and local community matters. The Connect-CTY service will be used to supplement our current communication plans and augment public safety/first responder services.

East Baton Rouge Parish is pleased to announce the launch of the 21st Century service, our new City-Parish-to-Resident Notification System. With this service, City-Parish leaders can send personalized voice messages to residents and businesses within minutes with specific information about time-sensitive or

common-interest issues such as emergencies and local community matters. The 21st Century service will be used to supplement our current communication plans and augment public safety/first responder services.

PS6.F City-Parish Services Awareness. Promote community awareness of City-Parish services.

Horizon Action Year. 1998

Lead Agency. Office of the Mayor-President

Status. Ongoing

Our Emergency Preparedness Office continues to conduct ongoing workshops on EOC and CAL.

The Mayor's Office continues to support the publicizing of several community awareness services including the East Baton Rouge Parish Recycling Program, and Earth Day activities. Also, in an effort to expand community awareness of City-Parish services the Mayor's Office plans to develop a monthly community awareness program that will be featured on Metro-21.

In 2006, the City of Baton Rouge received recognition as a "Preserve America community." "Preserve America is a federal initiative to encourage partnerships between local governments and the private sector to make better use of resources for economic development and public benefit. Designation as a "Preserve America Community brings national recognition to tourists and businesses that Baton Rouge values quality of life and that Baton Rouge is a place that:

- Celebrates our heritage
- Uses our historical assets to economic development and community revitalization
- Encourages visitors to experience our history through education and heritage tourism programs

In 2006, the city of Baton Rouge received designation as a "Tree City for the 14th consecutive year. In order to retain "Tree City designation, the city must maintain four programmatic standards, which are:

- a tree board or department;
- a tree care ordinance;
- a comprehensive community forestry program; and
- an Arbor Day observance.

The Mayor's Office has also worked with the Information Services Department to launch a new e-government program which allows citizens to access city-parish information regarding programs and services through the internet. The City-Parish Web Page has also been recently updated.

Parish-wide Listening Tours. Neighborhood Expos.

In January 2009, the Mayor-President's office conducted listening tours throughout the parish. These twelve meetings offered citizens opportunity to provide their direct input about all issues and concerns, as well as observations and ideas about the future of the Parish. Representatives from all major departments were present at these meeting, affording citizens direct interface with public service providers. Additionally, neighborhood expos are organized annually whereby citizens can gather information about City/Parish services.

ADEQUATE FUNDING

PS7.A **Replace Water Mains.** Institute a phased program for Baton Rouge Water Works, Red Oaks, and Parish Water Companies to replace inadequate mains with required 8 inch mains to provide additional fire hydrants.

Horizon Action Year. 1992-93

Lead Agency. Utilities

Status. Ongoing

Baton Rouge Water Company and Parish Water Company, Inc., continue to significantly improve fire protection and customer service in their respective service areas. In addition to the Class 1 fire rating the city enjoys, District Six has earned its Class 1 rating. This is evidence of the close coordination of efforts between the water companies and the various fire departments, and is indicative of the spirit of cooperation enjoyed by the water companies and the city/parish government.

PS7.B **User Fees.** Investigate the feasibility of user fees for provision of non-life threatening public services.

Horizon Action Year. 1992-93

Lead Agency. Finance Department

Status. Ongoing

A sewer impact fee on land development was implemented on January 1, 1995. Revenues derived from the fee are used to provide wastewater facilities necessitated by new developments. More specifically, the funds are used for acquiring, increasing the efficiency of, and making improvements to capital equipment for wastewater facilities. Such facilities include items within the wastewater collection, transmission, and treatment systems that are already in place and that need improvement to provide capacity for proposed land developments. Examples are trunk sewer lines and pump stations that are part of the East Baton Rouge Sewerage Commission's wastewater system. Impact fees may not be used to pay for operation or maintenance costs.

Sewer user fees were increased by 95% over a three year period beginning January 1, 2000 to address requirements of a consent decree with the U.S. Environmental Protection Agency (EPA) relative to the correction of sanitary

sewer overflows. Then, a second tier of sewer user fee increases was approved by the Metropolitan Council amounting to 10% effective January 1, 2003, and 4% each year thereafter to address the mandates of a second consent decree with the EPA requiring the elimination of sanitary sewer system overflows by December 31, 2014 .

Solid waste user fees were increased January 1, 2006, 2007, and 2008 to fund the full costs of providing solid waste collection and disposal services. In total, the monthly fee for a residential customer was increased over the three-year period from \$8.40 to \$19.00. As part of a new agreement with the service provider, parish residents (excluding Baker and Zachary) began receiving a more efficient automated or semi-automated type of garbage collection service which has helped to beautify the city and reduce wind-blown litter. Once per week trash collection is also provided. In addition, in June, 2006, the City-Parish implemented a new single-stream recycling program in which residents no longer have to separate their materials into different bins. From 2005 to 2009 recycling tonnage increased by 35% which saved valuable space in our landfill.

PS7.C Privatization. Investigate the feasibility of allowing private industry to bid on provision of public services where appropriate.

Horizon Action Year. 1992-93

Lead Agency. Finance Department

Status. Ongoing

In addition to privatized solid waste collection and transportation services, a private contractor has operated our current landfill since 1993. Many factors entered into the decision to privatize this activity. These included the private company's experience in running landfills, the training their personnel had received in operating the landfill in an environmentally safe manner and in accordance with new regulations of the Department of Environmental Quality, and their willingness to accept responsibility for violations relating to the operation of the landfill. There is also a contract in place for the construction and operation of a gas collection system at the landfill.

On April 1, 1996, Spectacor Management Group assumed responsibility for the operation of the Baton Rouge River Center. Under private management the Baton Rouge River Center has been able to attract more events through an international network of contacts. The arrangement also includes incentives which allow the private operator to receive additional compensation for achieving certain operational efficiencies. The private operator was able to reduce personnel costs which could not have been achieved under the civil service system.

In 2008, we began using private grass cutting services for boulevard maintenance. This has greatly improved the appearance of the roadways and intersections throughout the parish while reducing costs. Other privatized areas consist of services including custodial and landscape maintenance at some of our public

buildings, canal spraying, street striping, project inspections, and program administration for the Green Light and Sewer Capital Improvement Programs.

To assist in assessing the feasibility of the private provision of public services, during 2009 the Auditing Division of the Finance Department was reorganized to create a separate Internal Auditing Division. Its mission is to independently appraise City-Parish programs in an effort to enhance internal controls, improve efficiency, and promote governmental accountability. Benchmarking and market comparisons are often used as efficiency measures during program evaluations.

The City-Parish is in the preliminary stages of developing criteria to upgrade the computerized enterprise resource planning system, with plans to include project management as well as automated payroll processing. The new system will provide greater efficiencies in multiple work processes, and its tools will assist with gathering cost data and program evaluation.

PS7.D

Fire Pumper & Trucks. Replace one pumper truck for BR Fire Department and upgrade one truck each year thereafter. Replace one pumper truck every other year.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Fire Department

Status. Ongoing

One pumper replaced in 1992. Two pumpers replaced in 1993. One pumper replaced in 1994. Purchased one pumper truck, one service truck, one rescue truck and one Hazardous Material truck in 1995. Five pumpers and one Service Truck were purchased in 1996 for replacement purposes. Three pumpers and one Rescue Truck were purchased in 1997. Three pumpers were put in service in 1998.

In 1999 three FL80-2000 Pumpers were purchased.

In 2000, three (3) FL80-2000 Pumpers were put in service.

In 2004, one (1) FL80-2000 Pumper purchased and in service.

In 2006, one (1) FL80-2000 Pumper purchased and put in service

As of May1, 2007 (1) FL80 Pumper placed into service that was purchased 4th quarter of 2006.

As of May 1 2007 (1) FL80 Pumper being ordered to be put into service 4th quarter of 2007.

As of May 1, 2007 One Hazardous Materials truck put into service that was purchased 4th quarter of 2006.

In 2008 (1) Intruder Pumper Truck purchased and put into service

PS7.E **Fire Aerial Truck/3 Yr.** Replace one aerial truck every three (3) years.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Fire Department

Status. Ongoing

Three 109 foot aerial trucks were purchased in 1997. Four 109 aerial trucks were put in service in 1998.

Two 109 foot aerial trucks were purchased in 1999.

In 2000, two (2) 109 foot Aerial trucks were put in service.

As of May1, 2007 (1) 100 foot platform aerial truck placed into service that was purchased 4th quarter of 2006.

As of October 28, 2008 (1) 100 foot Aerial truck purchased and expected to put into service in November 2008

PS7.F **20% Police Fleet.** Replace 20% of police car fleet each year.

Horizon Action Year. 1992-93

Lead Agency. Baton Rouge Police Department

Status. Ongoing

The Baton Rouge Police Department continues to work toward a 20% yearly replacement of the police fleet each year. The department expects to meet or exceed that goal in 2010. In 2010, the department will continue this replacement with the purchase of 50 new vehicles.

10 Motorcycles

13 Marked Units – K9

25 Unmarked Units – CIB/Administration

PS7.G **Radio System.** Monitor the Louisiana Wireless Interoperable Network for Public Safety Agencies. Monitor the City 800 Trunked radio system for DPW and as a backup to the public service and public safety agencies.

Horizon Action Year. 1996

Lead Agency. Department of Emergency Medical Services

Status. Ongoing

Funding was received and the 800 mhz radio system was installed in 1996 in the Baton Rouge Police Department, the Baton Rouge Fire Department and the Department of Public Works. Installation was completed in the Department of

Public Works. Funding and grants were received in 2009-2010 to transition the Public Safety Agencies including Baton Rouge Police, Baton Rouge Fire and Emergency Medical Service to the Louisiana Wireless Interoperable Network (LWIN) P-25 Radio System. The Public Safety Agencies completed the transition in 2010. The Department of Public Works will transition in 2011. The programming and city access is monitored by the City of Baton Rouge Radio Shop under EMS Telecommunications division of the Communications District. The City 800 Radio system will remain in place to serve the Department of Public Works until its transition and to provide backup communications to all the Public Safety Agencies in the Parish.

PS7.H Reporting System. Continue supporting an integrated, multi-jurisdictional reporting system for the Baton Rouge Police Department.

Horizon Action Year. 1996

Lead Agency. Baton Rouge Police Department

Status. Ongoing

The Baton Rouge Police Department has completed the installation of the Records Information Management System (RIMS) and the Mobile Data Communications System (MDCS). Both systems are operational. The integration of the two systems permits officers to write reports in their units. Upon completion, a report can be electronically transmitted directly to criminal records where it is preserved for reference or reproduction. In 2010, the department will implement the new crash reporting system which will also be electronically transmitted.

PS7.J 15% Fire Department/Year. Replace 15% of fire department staff vehicles and support vehicles each year.

Horizon Action Year. 1994

Lead Agency. Baton Rouge Fire Department

Status. Ongoing

In 1996 and 1997 we have replaced 97% of our staff and support vehicles.

Purchased six (6) suburbans - five (5) for District Fire Chiefs and one (1) for Hazardous Material Chief. Nineteen (19) Luminas and three (3) pickup trucks were purchased in 1996 for replacement purposes.

One (1) Van for Fire Prevention purchased in 1998.

One (1) Van for supply in 1998.

One (1) Suburban for Arson response in 1998.

One (1) Jeep Cherokee purchased in 1998.

One (1) Ford Taurus for Deputy Chief purchased in 1998.

One (1) 1993 Ford Crown Victoria for Deputy Fire Chief purchased in 1999.

One (1) 1993 Ford Crown Victoria for Administrative Assistant to Fire Chief purchased in 1999.

Two (2) 1994 Chevy Vans purchased in 1999 for supply division.

In 1999 six (6) Ford Excursions were purchased and put in service in 2000.

In 1999 five (5) Impala automobiles were purchased and put in service in 2000.

In 2002 eight (8) Ford Taurus have been purchased.

In 2003 three (3) Ford Taurus were purchased and put in service.

In 2004 four (4) Dodge Durango's purchased and put in service.

In 2004 two (2) Chevy Vans purchased and put in service.

In 2004 one (1) Ford F350 truck purchased and put in service.

In 2004 one (1) Ford F150 truck purchased and put in service.

In 2004 two (2) Ford Expeditions purchased and put in service.

In 2006 six (6) Ford Expeditions purchased and put into service.

In 2006 one (1) Hazardous Materials Response vehicle purchased to be put into service in 2007.

In 2006 two (2) Ford 350 trucks (1 for a rescue unit and 1 for a service unit) purchased to be put into service in 2007.

As of May 1, 2007 (5) Ford Fusion's purchased and put into service.

As of May 1, 2007 (2) Ford F150 truck purchased and put into service.

As of May 1, 2007 (1) Ford F350 Rescue truck put into service that was purchased in 4th quarter of 2006.

As of May 1, 2007 (1) Ford F350 Service unit put into service that was purchased 4th quarter 2006.

In 2008 Purchased (1) Dodge Truck, (1) Chevy Van, and (7) Ford Fusions for use by Mechanics and Fire Inspectors

As of June 1, 2009 we have purchased and put into service the following vehicles:

(2) Dodge Avenger passenger cars (PIO and an Inspector)

(3) Dodge Pickup Trucks (maintenance and supplies)

(1) Ford F350 Pickup (Prevention Safety House - tow vehicle)

As of June 1, 2010

(1) 2009 Ford Expedition purchased and put into service for Chief of Operations

As of November 1, 2010 the following vehicles have been purchased and put into service.

(2) Ford Explorers (Safety and Arson Investigations)

(1) Ford F150 (Mechanic shop)

- (1) Ford F350 (Mechanic shop)
- (1) Chevy Tahoe (Hazardous Materials)
- (5) Ford Fusions (Inspectors -3, Special Services - 1, PIO - 1)

PS7.K Budgeting for Personnel. Perform annual budget reviews to ensure adequate funding levels for necessary personnel.

Horizon Action Year. 1998

Lead Agency. Finance Department

Status. Ongoing

At the beginning of the annual budget process, all departments assess their mission, evaluate goals and objectives, compile performance measures, and submit budget requests to the Mayor-President for review. Requests which involve changes in the number of employees or changes in pay-grades for specific classifications are forwarded to the Human Resources Department. The Human Resources Department conducts an analysis of each request, which often involves employee interviews or the completion of questionnaires. The Human Resources Department's recommendations are forwarded to the Mayor-President, with due consideration given to the needs of the requesting entity and the overall financial capabilities of the government. Other pay issues such as cost-of-living adjustments or across the board pay adjustments, which affect all or a specific group of employees, are also analyzed. In 2003, the City-Parish completed a comprehensive classification, compensation, and benefits study, the first of its kind since 1990. In April of 2004, phase one of the study's recommendations was implemented. In January, 2006, funding was provided for the implementation of phase two of the study's recommendations, and also for salary increases for police personnel in order to bring their pay up to a level comparable to other cities our size.

Changes in compensation resulting from studies performed by the Human Resources Department were also implemented in recent years. Pay increases for the clerical, fiscal, and support series were provided in 2007 in an effort to reduce turnover and frequent movement within various departments, which is inefficient and detrimental to productivity. Also in 2007, funding was provided for a reorganization of the Department of Public Works.

In 2007, 2008 and 2009 funding was provided for increases in pay for various classifications where it had become increasingly difficult to recruit and retain qualified employees. Areas such as the technical fields including information technology, finance, and engineering were studied and recommendations for pay increases were implemented. Also, municipal fire and police employees received pay increases to bring their salaries up to regional averages. Pay adjustments for Library personnel were granted in 2010 in order to assist with recruiting and retention efforts. Due to budgetary constraints, no pay adjustments were included in the 2011 Annual Operating Budget.

Adequate funding for benefits is also a very important part of the annual budget review process. Due to increasing health care costs, these services were reevaluated in 2009 and 2010. An Employee Benefits Committee (EBC) comprising representatives from employee organizations and departments was created in 2009 to work with an independent consultant to evaluate the programs offered, obtain competitive proposals to provide a full review of the market, and make recommendations for benefits for City-Parish employees and retirees. Their recommendations were implemented in 2010. Due to rising costs associated with health care, it was also necessary for the Administration to propose material changes to balance the self-insured health plan in 2011. Also included in the 2010 and 2011 budgets was funding for increases in the employer retirement contribution rates for both the CPERS and the MPERS retirement systems based on the advice of the respective systems' actuaries.

PS7.L Budgeting for Public Service Programs. Explore possibilities for alternative funding sources for programs through private contributions, public/private partnerships, federal or state grants, and other means.

Horizon Action Year. 1998

Lead Agency. Finance Department

Status. Ongoing

All City-Parish agencies are actively exploring funding opportunities provided through stimulus and recovery funding. There has been a tremendous expansion in recent years in the number of grant applications applied for by City-Parish departments and agencies. In addition, recovery efforts after Hurricanes Katrina and Rita in 2005 required the management of over \$29 million in disaster related costs from the Federal Emergency Management Agency. To assist in this area, a grants management section was established in 2008 within the Finance Department's Accounting Division to more adequately address the increased number of grants with a small group of accounting professionals with training and expertise in the area. Subsequently, the new grants management section worked to recover over \$50 million in disaster related costs following Hurricane Gustav.

In 2009, the City-Parish entered into a cooperative endeavor agreement with the State of Louisiana – Office of Community Development – Disaster Recovery Unit whereby over \$34 million in U. S. Department of Housing and Urban Development (“HUD”) Community Development Block Grant (“CDBG”) Program funds was approved for recovery and rebuilding efforts in East Baton Rouge Parish to address damage caused by Hurricanes Gustav and Ike. The funds from this grant will be used for various programs in areas such as affordable housing, blight elimination, homeless prevention, home repairs, repairs to bridges and infrastructure, and economic development. Another major component of this grant provided over \$1.8 million for the creation and implementation of an updated City-Parish Comprehensive Master Plan.

The Baton Rouge Police Department actively researches and seeks funding from a variety of sources. Their efforts have resulted in the receipt of numerous grants for equipment, education, and manpower. In 2010, the Police Department

received a grant in the amount of \$1.8 million to purchase a helicopter to provide the city with aerial coverage in deterring crime and to provide support for officers on the ground. Also, the Office of Homeland Security and Emergency Preparedness receives grant funding for many projects that require resources beyond those provided by the City-Parish operating budget.

In recent years, several cooperative endeavor agreements have been entered into between the City-Parish of East Baton Rouge, the State of Louisiana, and other public/private partnerships for the funding of various capital projects including: the Shaw Center for the Arts project, a signage/visitors amenities program for the downtown area, the Third Street parking garage, improvements to the Baton Rouge River Center, improvements to the Southern University baseball stadium, an extension of Bluebonnet Road, an extension of Stumberg Lane, turning lane improvements for Highway 61 at Mount Pleasant Road and Highway 19 at Thomas Road, the construction of the new Louisiana Art and Science Museum Planetarium/Space Theater, the construction of a new facility for Pride Volunteer Fire Department, , the construction of the Comite River Diversion Canal flood control project, and major capital improvement projects at the Baton Rouge Metropolitan Airport.

PS8.A Regulations & HP. Bring the UDC and other regulatory documents into compliance with the Horizon Plan and Smart Growth principals.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission continues to integrate Smart Growth principles and policies into the UDC and other regulatory documents such as the Land Development Guide. These policies govern such requirements as setbacks and design standards for everything from streets and sidewalks to building facades, as well as incorporating “green” building strategies into the local building codes. The incorporation of these principles will lead to a more sustainable form of City-Parish development.

The Planning Commission Staff has created a Smart Growth Scorecard as an accompaniment to the Planning Advisor. This Scorecard will help staff evaluate the sustainability of a proposed development based on its adherence to the ten principles of Smart Growth, and will provide planners with the means to make more informed and sustainable recommendations on future land development.

PS8.B HP & CIP. Coordinate the Horizon Plan and Capital Improvements Program to ensure that expenditures are consistent with the Goals, Objectives and Action Items of the Horizon Plan.

Horizon Action Year. 2007-08

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission staff will review the Capital Improvements Program to ensure that expenditures are consistent with the goals and objectives of the Horizon Plan.

PUBLIC BUILDINGS

SITING AND DEVELOPMENT OF PUBLIC BUILDINGS

PB1.A Public Building Centralization. Develop procedures and guidelines which can be used to determine whether proposed buildings should be centralized or decentralized. Interagency coordination should be established for centralization of federal, state, and local public buildings where appropriate.

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission and Downtown Development District (DDD) Staffs continue to coordinate efforts concerning public building centralization. The initial step was to identify city, state and federal agencies which lease space at this time. This has allowed the identification of agencies that could potentially be moved to a more central location. Currently, efforts are being made to match available and planned office space to agency, need and date.

The DDD currently monitors the centralization of state and federal offices which has been determined under Presidential Executive Order 212072 and State Act 761. Under the Presidential Executive Order 12072, federal offices, when locating, are to give first priority to the "centralized community business area", or the DDD. The same provisions are made on the state level through State Act 761. This legislation and provisions have prompted the development of such plans as the Capitol Park Complex, which will, in its completion, add approximately 1 million square feet of class 'A' office space in the DDD. The plans also call for the new buildings to have a mix of uses, including some retail and a YMCA. Construction began on the Capitol Park Complex in the fall of 1999. The Complex now includes the Iberville, Bienville, LaSalle, Galvez, Claiborne and State Museum buildings as well as a parking garage and a YMCA. In 2004, the Louisiana Department of Environmental Quality and Department of Natural Resources opened in downtown Baton Rouge and, in 2005 the Shaw Center for the Arts opened. In 2010-2011, the Planning Commission and Department of Public Works will be moving to a more centralized office location in the former Baton Rouge Junior High School building.

The Capitol Park Complex now includes the LaSalle, Galvez, Claiborne and State Museum buildings. In 2003, the former Education and Department of Insurance buildings were demolished to make way for the Iberville and Bienville buildings. In 2004, the Louisiana Department of Environmental Quality and Department of Natural Resources opened in downtown Baton Rouge and, in 2005 the Shaw Center for the Arts opened. In 2010-2011, the Planning Commission and Department of Public Works will be moving to a more centralized office location in the former Baton Rouge Junior High School building.

PB1.B Permit Review. Provide preliminary plan review services for construction.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

PB1.C C-P A/E Services. All City-Parish agencies should administer the selection of professional AE services through the Architect/Engineer Selection Board.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works-Design & Planning Selection Board/
Engineer & Surveyors Selection Board

Status. Ongoing

The procurement of professional engineering, architectural, landscape architectural, surveying and related professional services for the City of Baton Rouge and Parish of East Baton Rouge is governed by Metropolitan Council Ordinances: 8931, 8932, 9456 and 9603.

The normal selection process consists of a preparation of a "Request for Qualifications" (R.F.Q.) for the required A/E services; legally advertising and notifying A/E firms about the R.F.Q.; receiving and distributing the Statement of Qualifications to the various board members; holding a public meeting for A/E selections, and presenting the selected firm(s) to the Metropolitan Council for contract authorization. This total process including Metropolitan Council approval, normally takes 45 to 60 days.

The Design and Planning Selection Board selected Architects for the design of three (3) projects with an estimated total project cost of \$7,000,000. The Engineer and Surveyor Selection Board selected Engineers for the design of seven (7) projects with an estimated total project cost of \$68,000,000.

PB1.D Needs Assessment. An annual survey should be conducted of all buildings owned by the City-Parish to determine the condition, cost of renovation, and cost of replacement.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Initial phases of developing and updating inventory currently underway.

PB1.E Construct Facilities. Coordinate planning and construction of needed facilities for the public services utilizing shared facilities when feasible, including but not limited to the following:

- Repairs and alterations to fire stations as needed;
- Complete construction of new Police Headquarters;
- Acquire 36 additional EMS staff;
- Five additional fire stations according to ISO required placement (60 additional staff);
- Main EBRP library renovations/expansion;
- Three additional EMS stations by 2010 (27 additional staff);
- Three additional fire stations by 2010 (90 additional staff);
- Replacement of one branch library by 2010;
- New EMS facilities combined with fire stations
- New 4th District Substation for PD
- Upgrades to 1st District Substation for PD
- New K9 facilities
- New EMS Headquarters

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

PB1.F Construct Facilities. Coordinate planning and construction of needed facilities for the following:

- Centralized Municipal Building (65,500 sq. ft.);
- Office of the District Attorney (35,000 sq. ft.);
- Office space for Tax Assessor (3,030 sq. ft.).

Horizon Action Year. 1997

Lead Agency. Department of Public Works

Status. Ongoing

Construction is complete for the new forensic facility for the Coroner's Office. Design for EMS Administration Building underway. Funding is not available for other facilities.

PB1.G Public Building Construction. Encourage the construction of new public building projects in designated areas within the City-Parish to maximize utilization of existing infrastructure.

Horizon Action Year. 1998

Lead Agency. Department of Public Works

Status. Initiated

The former Baton Rouge Junior High School is being fully renovated to provide future space for the DPW Environmental Division, Field Engineering, Flood Office, and other agencies associated with a one-stop permitting operation for development. The new District Court Building will free up approximately 80,000 square feet of office space in the Governmental Building where municipal operations such as DPW Engineering, Administration, and Business Office, and the City/Parish Purchasing Department can be relocated from the Municipal Building. The Municipal Building is anticipated to be renovated to add two (2) additional floors to accommodate the District Attorney and Clerk of Court operations.

PB1.H Public/Private Partnerships. Investigate public/private partnerships for facility sharing.

Horizon Action Year. 1998

Lead Agency. Downtown Development District

Status. Ongoing

Public/Private partnerships are a vital mechanism in the redevelopment and development of downtown Baton Rouge. In 1998 the concept was utilized to derive a new master plan for the city center - Plan Baton Rouge. A partnership between the City of Baton Rouge, the state of Louisiana and the Baton Rouge Area Foundation provided the financial resources to hire Duany Plater-Zyberk to initiate the master planning process. The master plan is a ten to fifteen year development blue print for the city center. In 2008, the same coalition of partners released a Request For Qualifications seeking a team to update the original Plan Baton Rouge. As before, widely-acclaimed professionals, headlined by the planning and design firm Chan Krieger Sieniewicz, have been commissioned to work on Plan Baton Rouge II, an update to Plan Baton Rouge. Plan Baton Rouge II will extend the horizon of the original Plan Baton Rouge Plan by adding an economically-based urban design vision and implementation plan with an overarching goal of making downtown a more vibrant place to live, work, shop, dine, learn and play. Specifically, Plan Baton Rouge II will contain recommendations for increasing residential, commercial, mixed-use, public space and infrastructure developments. Plan Baton Rouge II will also include strategies for improving pedestrian access to the riverfront and the "greening" of downtown. By providing strategies for strengthening new and proposed investments through targeted private and public realm improvements, Plan Baton Rouge II will position Downtown as the epicenter of activity in the Capitol Region. In 2010,

the Downtown Development District will begin implementing many of the initiatives from Plan Baton Rouge II.

Downtown Baton Rouge is experiencing a tremendous amount of public and private sector investment. In the previous twenty years downtown has seen public/private sector investment totaling nearly 2.0 billion dollars. In just the previous two years the investment totals approximately \$500 million. The Downtown Development District is charged through Act 437 to manage and coordinate these investments.

Partnerships emerging in 2001-2003 included the partnership between the city of Baton Rouge, the Baton Rouge Area Foundation, LSU, the Greater Baton Rouge Arts Council and the state of Louisiana to redevelop the 100 block of Third Street (The Shaw Center). The project included the renovation of the Auto Hotel, the construction of a new LSU Museum of Art/ Performing Arts Center and the new Shaw Center Plaza. Phase Two development of the Shaw Center will commence in 2007. In this phase of development, the Stroube's site at the corner of North Boulevard and Third Street will be renovated with the addition of second story. A liner building, Oneleven, will also be constructed along Rue Albritton adjacent to Third Street incorporating office/retail and residents.

Other public/private partnerships that have emerged include the incorporation of the YMCA in the state LaSalle Parking Garage on Third Street between Main and North Street. The Baton Rouge Area Foundation through House Bill 1198 has derived a partnership with the state to lease retail spaces in the state garages (LaSalle and Galvez).

Private sector residential developments are emerging in the downtown market (1) the Mayer Building - an eight loft apartment development opened in the fourth quarter of 2003; (2) River Place Condominiums - 100 condominiums starting at \$250,000.00 (3) Warehouse Building on Lafayette Street - four loft apartments, (4) Thirsty Tiger Building - a two loft conversion, (5) Chenevert Architects a four loft conversion on Third Street, (6) the Kress Welsh and Levy project will have approximately 25 units at the corner of Main and Third Streets and (7) Commercial Properties is pursuing a residential project at the corner of Fifth and Laurel Streets.

The Kress, Welsh and Levy mixed use project is completed. The project contains 19 residential units, of which 15 are apartments and 4 are condos. As of May 1, 2010, all of the are currently leased and occupied. The DDD will continue to work with the property owners to help recruit retailers to fill the retail/commercial space within the Kress, Welsh & Levy building.

OneEleven, the residential building on Rue Albritton, contains 12 units ,of which all are apartments. As of May 1, 2010 OneEleven is nearing full occupancy with only one unit left to fill. The first floor of the OneEleven is a retail space which will be the new home of a nonprofit group, City Year.

The economic vitality of Downtown Baton Rouge is strengthening. In 2007/2008 the following are additional projects that will be initiated: (1) 80(+) million dollar 19th Judicial Courthouse on North Boulevard, (2) II City Plaza, the first class A

private sector office tower in approximately twenty years, (3) Planning for a new mixed used development on the Manship property (previous site of the Advocate Newspaper), (4) the creation of an Arts & Entertainment District, (5) next phase of improvements/expansion of the Baton Rouge River Center, (6) renovation of the King Hotel into a boutique hotel, and (7) the initial projects of the Mayor's Riverfront Master Plan. The City of Baton Rouge is truly becoming the next great American City.

The Downtown Development District in conjunction with the Mayor's office has negotiated a lease with the State of Louisiana for the first floor retail space in the Third Street parking garage on the corner of Convention Street and Third Street. The approximately 2,000 square foot space will be the new home of a police sub-station and a new restaurant. The venues are expected to open at the end of 2010 or the first quarter of 2011.

In October 2010, a group of developers announced an exciting development that will be located at 438 Main Street. The project will be a 22 unit affordable residential development near the Main Street Farmer's Market and St. Joseph Cathedral. The development, designed by Chenevert Architects, will supply Downtown with much needed residential space, lending to the goals of Plan Baton Rouge Phase II. The 22,346 sf development includes 16 one-bedroom units, 6 two-bedroom units, a community room, and a rental/service office. The units' rates will range in price from \$300 - \$1100 per month depending on income level. Construction is set to begin in January 2011 and should take about one year to complete.

PB1.I Design Coordination. Coordinate architects/engineers selection, planning, and design for public buildings with the Department of Public Works, and then with the Architectural/Engineering Selection Board.

Horizon Action Year. 2007-08

Lead Agency. Department of Public Works

Status. Not Initiated

CONSTRUCTION OF BUILDINGS

PB2.A Staff Architect/DPW. Provide a DPW staff architect to assist city-parish departments in developing building programs, establishing budgets, and reviewing design phases to ensure that public buildings meet or exceed regulatory requirements, and are exemplary in energy-conscious design, in use of alternative energy sources, and in selection of high quality, durable, low maintenance materials.

Horizon Action Year. 1994

Lead Agency. Department of Public Works

Status. Ongoing

DPW has recently initiated a position within the Department for a Special Projects Architect and this position has recently been filled. Another Intern Architect has been hired to work with the Special Projects Architect within the newly created DPW Architectural Services Division.

PUBLIC BUILDING DEVELOPMENT AND FUNDING

PB4.A Infrastructure. Provide adequate funding for infrastructure improvements to support new public facilities and services and to maintain existing public buildings.

Horizon Action Year. 1992-93

Lead Agency. Office of the Mayor-President

Status. Ongoing

In 1993, committees were appointed to work on (1) funding and (2) priorities of infrastructure improvements. These committees submitted their findings and recommendations to the Mayor and Metropolitan Council. Two proposals for financing various infrastructure projects were placed on the ballot in early November of 1994. Both propositions failed at public referendum. The procedures and methods to finance infrastructures are now receiving future study. Some designated funds are being used as well as monies from gaming.

On May 3, 1997, the voters renewed the ½ Cent Sales Tax Rehabilitation Program. The new proposal differed from the previous program whereby 60 percent of the money was used for new construction and 40 percent used for rehabilitation of the streets. A plan has been developed for Capital Improvements Program utilizing the revenues from the ½ Cents Sales Tax.

On November 17, 2002, the voters renewed the 1/2 Cent Pot Hole Tax for the continuation of rehabilitation of the streets. There continues to be an annual budget allotment for capital improvement and repair.

On October 15, 2005, City Parish voters approved the extension of the ½ cent Sales and Use Tax for street and road improvements for an additional 23 years (through the year 2030). This unprecedented move by city parish electorate will support the bonding of tax proceeds thereby allowing the City-Parish to initiate and complete more time and cost efficient projects than those under the current "Pay As You Go process. Under this system, the costs of equipment and supplies continuously increases impeding progress and resulting in projects costing for more than anticipated. Additionally, bonding the tax revenues will facilitate the acceleration of projects due to funding being readily available.

Under the new plan, 70% of the funding will go to road and street improvements for widening and upgrading existing roads and streets, 27% will go to rehabilitation of existing roads and streets and 5% will be set for beautification enhancing sidewalks and green spaces. The plan currently calls for 37 new road and street projects.

PB4.B Public Building Needs. Identify and assess public building needs within the Parish.

Horizon Action Year. 1998

Lead Agency. Office of the Mayor-President

Status. Ongoing

The Advanced Traffic Management complex was completed in January of 2002.

Airport improvements to the terminal and complex continue.

Funding requests for a safety complex have been made to state and federal government. A continuous remediation maintenance program has been utilized for replacing mechanical equipment throughout the Parish.

Expansion of the Centroplex was completed during the 4th quarter of 2004. The expansion project also included the renaming of the facility to the RiverCenter.

Several libraries and Head Start facilities have been constructed in Baker, Central, Greenwell Springs, and Scotlandville. Plans are being proposed for the Southdowns area. Head Start facilities have been constructed in South Baton Rouge, Scotlandville, Gardere Lane, and Mid-City areas. A new Head Start facility and library has been constructed in the Old South Baton Rouge area.

Two new fire stations were built -- Highland Road and Evangeline Street.

There continues to be an annual budget allotment for capital improvement and repair projects within the Parish.

The Capital Improvements Fund primarily utilizes gaming revenues to pay for various capital improvements and repair projects within the Parish. In the 2009 budget, public building improvements projects which were funded included repairs to six Head Start facilities, two community centers, as well as improvements to the EBR Parish Forensic facility, the Parish Prison and the Governmental Building.

Improvements to the Airport terminal and surrounding complex continue.

In July 2007, construction began on a twelve story 19th Judicial District Court building. In addition to District Court, this facility will service Family Court and those departments of the EBR Clerk of Court's Office which are directly related to the judicial process. Construction is expected to be completed mid-year 2010.

In 2008, voters defeated a capital improvements bond initiative which would have provided nearly \$400 million in funds to construct or renovate the Parish Prison, the Juvenile Services facility, a public safety complex, the River Center, public parking garages, the Governmental Building and the *Alive* Riverfront development. In 2009, the proposal will be revised and again presented to voters for consideration.

The Mayor-President's Office through the Office of Homeland Security and Emergency Preparedness, along with the Baton Rouge Police Department have obtained 58 cameras through a federal grant to increase security in areas where critical infrastructure and homeland security targets exist. These cameras will monitor bridges, water towers, gas lines, rail lines, power distribution centers, water pumping stations, hurricane evacuation routes and many other targets to increase security and precision response in an emergency situation.

UTILIZATION AND MAINTENANCE

PB5.A Manage/Main. Schedule. Develop schedules for the management, repair, maintenance, renovation and upgrade of all public buildings and provide adequate funding to implement such schedules. Continually review and analyze the condition of existing buildings, including utilization review, before major renovations are scheduled.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Building Maintenance purchased a Facility Management Software Package to schedule maintenance activities and employee work loads and it is being implemented.

Funds for building maintenance needs will be included in 2009 Budget. Under funding is a perpetual problem.

PB5.B Building Code Enforcement. Administer and enforce the current building code inspection program uniformly throughout the City-Parish, requiring strict compliance with Building Code regulations. Inspectors should be certified and receive continuing education in their field.

Horizon Action Year. 1992-93

Lead Agency. Department of Public Works

Status. Ongoing

Inspectors attend IBC classes as allowed by budgetary constraints, and several inspectors are combination certified or have multiple certifications.

COORDINATION

PB6.A Coordination of City-Parish, State, and Federal Agencies. Develop procedures to provide liaison between City-Parish, state, and federal agencies to coordinate plans for infrastructure improvements to serve major public facility construction projects within the City-Parish (including EBR Parish Utility Coordination Council, State Department of Transportation and Development, and Capital Region Planning Commission).

Horizon Action Year. 1992-93

Lead Agency. Planning Commission

Status. Ongoing

The Planning Commission and the Department of Public Works continue to work closely with the Capital Region Planning Commission and State Department of Transportation on transportation planning and street improvements for the Parish. The Horizon Plan update process has reinforced a closer working relationship with these organizations.

The City-Parish has furthered partnerships with the U.S. Army Corps of Engineers through a number of special projects. These projects include a series of aerial photographs of our entire city-parish and a feasibility needs and assessment study and implementation for a Parishwide Foundational Geographic Information System (GIS), which will eventually benefit the management of infrastructure.

As mentioned in PB1.A, federal and state legislation establishes a liaison process for coordinating and centralizing public facility construction and location.

The Planning Commission continues to encourage cooperation between various public agencies to ensure that all new development is consistent with the Horizon Plan.

The Planning Commission is also assisting Department of Public Works (DPW) in the implementation of the Hansen Tracking System. The GIS data will be used to help track City-Parish assets, infrastructure and improve customer service for citizen complaints.

PB6.B

Co-ordinate Project Compliance. Establish a task force comprised of City-Parish agencies to review tax supported City-Parish agencies such as school board, BREC and the library system as well as state and federal construction projects to ensure their compliance with local ordinances and regulations.

Horizon Action Year. 1998

Lead Agency. Office of the Mayor-President

Status. Ongoing

The Mayor's Office continues to work with State and Federal Governments on these projects. In addition, the annual audit and city-parish internal audits assist with ensuring regulatory compliance of these agencies.

This page intentionally left blank.

HEALTH AND HUMAN SERVICES ELEMENT

PROVISION OF HEALTH AND HUMAN SERVICES

HH1.A Health Services. Coordinate City Parish services for the provision of health services to the elderly, infants, children, and the indigent through interagency agreements with state and federal agencies and collaborative community partners pursuant to funding availability.

Horizon Action Year. 1994

Lead Agency. Division of Human Development and Services

Status. Ongoing

The Division has adopted a fee system based on client income adjusted by family size. Two types of fees are allowable: 1) free services, 2) flat fees varying with income, 3) fees based on percentages of unit rates varying with client income, and 4) limited payment vouchers. The program targets low-income individuals and families.

Comprehensive medical, dental, and mental health care services are tailored to meet individual needs, and are provided through interagency agreement, such as school-based clinics, and other community health care providers to include (but not limited to):

- At Risk Alcohol Use, and Drug Abuse Screening
- Anxiety & Depression Screening
- Diabetes & Blood Sugar Testing
- Blood Pressure/Hypertension
- Body Mass Index/Height and Weight
- Bone Density
- Cholesterol Screening
- Dental Hygiene Screening
- Family Planning Services (not to include abortion information or services)
- Healthy Child Check-Ups
- Hearing Screening
- Heart Health Assessment
- Osteoporosis Bone Density Screening
- Pediatric Care
- Pregnancy Testing
- Prenatal and Postnatal Care
- Prescription Drug Assistance
- Prostate Cancer Screening
- Skin Cancer Screening
- Sickle Cell Anemia Screening
- STD Testing (Chlamydia, Gonorrhea, Syphilis, HIV/Aids, and Hepatitis B Testing)
- Vision Screening and Glaucoma
- TSH Thyroid Blood Screening

HH1.B **Federal Funds.** Pursue federal funding to provide transitional residential care, group homes for mentally and emotionally handicapped, alcohol and drug abuse programs through Title XIX (Medicaid) of the Social Security Act and other federal and state funding sources.

Horizon Action Year. 1992-93

Lead Agency. Division of Human Development and Services

Status. Ongoing

Through the Office of Community Development, the Division provides over a million dollars to other programs which specifically serve this population. Some of the organizations operate group homes and some operate as shelters and provide a variety of services including some limited job search and training. Some of the agencies include Volunteers of America, East Baton Rouge Parish Housing Authority.

The Office of Social Services administers the LIHEAP grant which provides assistance in the form of energy payments for over 5,000 households for persons who are elderly or indigent.

HH1.C **Health Unit Tax.** Provide for funding and coordination to support Parish Health Unit to maintain current level of services, to upgrade present facility, and to provide satellite facilities.

Horizon Action Year. 1995

Lead Agency. Division of Human Development and Services

Status. Not Initiated

HH1.D **Adult Protection.** Provide funding for adult protection services programs.

Horizon Action Year. 1992-93

Lead Agency. Louisiana Department of Health and Hospital

(Ages 18-59)

Status. Ongoing

The program is still administered by two separate state agencies. The Department of Health and Hospitals is responsible for the 18-59 year old population. Adult Protective Services began operation in January 1994. The protective services function in DHH was moved to the Office of Aging and Adult Services effective July 1, 2006. The Governor's Office of Elderly Affairs is responsible for the elderly (60 and over) population. This program is known as Elderly Protective Services.

The DHH Adult Protective Services provides investigation and case management as mandated by La. Revised statutes 14:403.2 and 15:1501-11 to disabled adults

who suffer from abuse, neglect, exploitation and extortion. The program receives reports through a centralized intake office located in Baton Rouge, LA. Investigators located in each DHH Planning Region are assigned to investigate and provide or coordinate services to stabilize the situation and to recommend services to eliminate the abuse. The least possible restriction on the exercise of personal and civil rights consistent with the person's need for services is required and due process is followed in imposing such restrictions. Services are available without regard to income.

The APS statute (R.S. 15:1507.I) provides that the APS agency contact other appropriate local or state agencies to secure information and coordinate community service efforts.

DHH Planning Region 2 is made up of seven (7) parishes, East & West Baton Rouge, East & West Feliciana, Iberville, Pointe Coupee and Ascension. Two (2) investigators are assigned to cover this region. Adult Protective Services maintains a close working relationship with the Capitol Area Human Services District utilizing services provided by mental health, citizens with developmental disabilities, alcohol and drug abuse, and public health services.

Status: Stronger working relationships and networking between APS and City-Parish services are needed to assure optimal use of resources and the highest caliber services to the people in need of protective services in the community.

Additionally, the APS intake office serves to refer callers to other agencies when a report reflects people in need of services who do not meet the requirements for abuse/neglect investigation. To make this referral, the intake office needs access to the information outlining City-Parish services and contacts. Ellen Estevens is the designated contact person at DHH Adult Protective Services. She can be reached at telephone number 342-9062.

A designated liaison is needed in City-Parish Government to serve to set up the necessary communications between DHH-APS and City-Parish agencies to develop dialogue and protocol for interface between the agencies in areas such as: Police, Fire, District Attorney's Office, Food Bank, Housing, Coroner, and with prescription drugs, utility assistance, emergency shelter, emergency transportation, counseling and treatment, as well as to look at spearheading community drives for fans, heaters, clothes, food, etc. to be used to address the safety and health needs of person in the community.

Data: Useful data which should be compiled, collected and shared between APS and appropriate City-Parish agencies includes: number of disabled adults residing in the parish, number of reports of abuse-neglect, number of police reports or crimes involving disabled adults as victims, number of persons age 18-59 receiving mental health or substance abuse treatment, data on use of emergency shelters, data on homeless population in parish, and data on orders of protective custody or commitments involving disabled adults.

SUMMARY OF ADULT PROTECTIVE SERVICES REPORTS FOR EAST BATON ROUGE PARISH IN FISCAL YEAR 2007-2008

	Physical	Emotional	Sexual	Care-giver	Self	Financial	Non-Financial	Totals
Abuse	32	37	8					77
Neglect				82	66			148
Exploitation						30	10	40
Extortion						9		9

Total Allegations 274

The Governor’s Office of Elderly Affairs, Office of Elderly Protective Services has eight regional offices (Alexandria, Baton Rouge, Hammond, Lafayette, Lake Charles, Monroe and Shreveport). Four regions are State Offices (Alexandria, Lake Charles, Monroe and Shreveport) and four are contract offices (Baton Rouge, Hammond, Lafayette and Orleans). Since the inception of the program in 1992, Capital Area Legal Services Corporation (CALSC) has subcontracted under Capital Area Agency on Aging to provide Elderly Protective Services for Baton Rouge and the surrounding area. In July 2006, The Governor’s Office of Elderly Affairs divided the Baton Rouge Region to create a Baton Rouge and a Hammond Region. The Baton Rouge Region covers Ascension, East Baton Rouge, East Feliciana, Iberville, Pointe Coupee, West Baton Rouge and West Feliciana Parishes. CALSC was awarded the sole contract to provide elderly protective services for the new Baton Rouge Region.

The Baton Rouge Region receives the most reports of suspected elder abuse than any other region in the State. The Baton Rouge Region received 448 reports of suspected abuse in fiscal year in 2006. The most significant types of abuse reported are self-neglect, caregiver neglect and financial exploitation.

The Baton Rouge Region has also seen an influx of suspected cases of abuse due to a large number of seniors who have been relocated to Baton Rouge due to Hurricane Katrina and Rita. Many of these vulnerable seniors have suffered abuse, neglect and exploitation.

The Baton Rouge Region has three (3) investigators. The averaged caseload per caseworker is 75 cases. The standard established by The Governor’s Office of Elderly Affairs is 50 cases per worker. There were 159 open cases for fiscal year 2006.

The Baton Rouge Region provides more community education on the problem of elder abuse. We feel that at our continued commitment to community awareness is the primary reason the Baton Rouge Region receives the most reports of suspected abuse. In addition, our unwavering commitment to resolve elder abuse and our solid reputation within the community accounts for the number of reports suspected abuse.

The need for the service is tremendous and additional funding is needed to meet the growing needs of our community.

HH1.E

Data. Compile and analyze data on infant mortality, teenage pregnancy, different types of cancer, etc.; determine common factors (if any) and compile a plan for prevention or reduction of physical, social, health-related, and environmental factors contributing to disease. Distribute data to local health authorities to enable them to determine trends, impacts, and future needs. Utilize LSU, SU, insurance companies, and State Department information.

Horizon Action Year. 1992-93

Lead Agency. Louisiana Department of Health and Hospitals

Status. Ongoing

Prenatal medical care services are not provided at the East Baton Rouge Parish Health Unit. These services are provided by Earl K. Long and the Better Beginnings Program at Woman's Hospital. East Baton Rouge Parish Public Health Unit does provide pregnancy testing, counseling for pregnant women, prenatal education, nutrition counseling, WIC benefits for pregnant women, and postpartum visits. In addition, EBR public health system has a Breast feeding coordinator who is available to teach and provide support to women who are interested; referrals are accepted from public and private hospitals. There is also a teen and adult STD clinic for sexually transmitted diseases, which includes disease testing, treatment and referral, on Main Street. In addition, East Baton Rouge Parish has available services which include provision of the hepatitis-B vaccine and HIV testing and counseling for high risk youth. East Baton Rouge Parish also has eight school based health clinics and teen parent center.

The Office of Public Health has three service contracts with Family Counseling Services of Greater Baton Rouge.

The (TAP) through the Maternal and Child Health Program ~ Case management of pregnant teens from October 1, 2001 to March 30, 2002: Total active cases - 60. Direct Services or visits made during period of October 1, 2001 through September 30, 2002 include: School based visits: 174; Home Visits; 88; and Collateral Services-866; Direct Services- 1,354; Total cases served 117.

Teen advocacy Program (TAP) ~ addresses the special needs of teens, teen mothers and their children focusing on assisting them to access ongoing medical care and other needed community resources. The Family Planning case management services focus on prevention or avoidance of unwanted or unplanned pregnancies through one-on-one home visits and outreach services. Approximately 159 adolescents were provided family planning services. In

conjunction with TAP, education outreach is conducted and informational workshops are presented on a variety of topics including anatomy, reproduction, sexually transmitted diseases, safe/risky behaviors, abstinence, healthy choices and more. From October 1, 1999 to September 30, 2000, 141 presentations were done, reaching over 2,269 teens.

Contract ended September 30, 2000 with the Office of Public Health.

The Family Planning Outreach/Education Program - focuses on reducing female and infant mortality, morbidity, and teen pregnancy by providing women and men health education through community participation and project promotion. The program is currently revising the statewide Health Education and Outreach Plan which was developed to assist Family Planning service sites in conducting outreach activities. Needs assessment activities were conducted statewide for the development of the plan. OPH staff and Family Planning clients provided input on the implementation of outreach activities and educational materials. Currently, there are fifty educational materials available for community consumption that has been reviewed and approved by the Information and Education review committee. Educational materials address abstinence, preconception care, responsible decision-making, sexually transmitted infections, and sexual coercion. Community members actively participate in the Family Planning State Advisory Board activities. Currently, there are 49 advisory board members who provides input medically, educationally, socially, and fiscally so that policies and procedures meet the needs of the community.

Contract ended September 30, 2000.

HH1.F Literacy Programs. Promote literacy programs within East Baton Rouge Parish.

Horizon Action Year. 1998

Lead Agency. Capital Area United Way

Status. Ongoing

Capital Area United Way recognizes the importance of literacy to our community, our economy, and our future. Education, one of the four focus areas of Capital Area United Way, is the first step in our community impact efforts. Capital Area United Way promotes literacy through funded programs of our community partner agencies, and is piloting a literacy initiative aimed at early childhood development.

Capital Area United Way funds numerous programs which support and promote literacy to our community. These programs are offered by our community partner agencies. The funding of these programs is recommended by community investment volunteers based on a review of the program's operations and outcomes. The specific literacy-promoting programs funded by Capital Area United Way for East Baton Rouge Parish include:

- Adult Literacy Advocates: GED/Pre-GED; English as a Second Language; Workplace Development
- AMIkids Baton Rouge: GED and High School Completion
- Big Buddy Program: Elementary Program; Teen Program
- Boys & Girls Clubs of Greater Baton Rouge: Boys & Girls Club
- Community Association for the Welfare of School Children (CAWSC): Basic Skills After School/Summer Program
- Salvation Army of Greater Baton Rouge: Corps Community Center
- Volunteers In Public Schools: Everybody Reads
- YWCA Greater Baton Rouge: Early Head Start

While these programs provide needed literacy support to our community, Capital Area United Way is targeting literacy at the earliest age possible. On average, there are 4 books total in the home of a child born to poverty in Louisiana. Studies have shown that a child starting school unable to even properly hold a book is at a disadvantage he or she most likely will never overcome.

To overcome these obstacles, Capital Area United Way is piloting a new literacy initiative aimed at early childhood education. Dolly Parton's Imagination Library provides a book a month free of charge to registered children between the ages of birth and five. This program will be brought to East Baton Rouge Parish once pilot efforts and targets are successfully achieved.

PUBLIC EDUCATION

HH1.G Public Education. Encourage and promote programs which enhance public education within the City-Parish.

Horizon Action Year. 1998

Lead Agency. East Baton Rouge Parish School System

Status. Ongoing

The East Baton Rouge Parish School System has completed all projects scheduled for the facility improvement plan, funded by the 1998, voter-approved, 0.51% of a one-cent sales tax.

1998 Facility Improvement Plan Summary

1. (4) New Schools
 - Northeast Elementary School
 - Northeast High School
 - Woodlawn High School
 - Capitol Middle School
2. (22) Quad-Classroom Additions
3. (77) Roofing and Canopy Repairs and Replacements
4. (74) HVAC Repairs and Replacements

5. (24) Fire Alarm Replacements
6. (31) Vent Hood System Replacements
7. School Renovations
 - All Facilities in Operation Received Maintenance Renovations
 - Correction of All Life Safety Code Violations
 - Upgrades to Main Electrical Service
 - Plumbing and Restroom Repairs
 - One (1) Set of ADA Compliant Restrooms
8. School Technology
 - All Facilities in Operation Received Technology Upgrades
 - Modern Computer Workstations
 - Network Computer Drops in Every Classroom at a Ratio of 1 Drop to Every 15 Students
 - Dedicated power supply for network drops

In May 2003, the voters of East Baton Rouge Parish renewed the collection of the 0.51% of the one-cent sales tax to fund the continuation of the facility improvement plan for another five years.

2003 Facility Improvement Plan Summary

1. (6) New Schools
 - Winbourne Elementary School
 - Woodlawn Middle School
 - McKinley Middle School
 - Capitol Elementary School
 - Woodlawn Elementary School
 - The Dufrocq School
2. (5) Major Renovations
 - Scotlandville Magnet High School (Complete)
 - McKinley High School (Nearing Completion)
 - Baton Rouge Magnet High School (Complete)
 - Scotlandville Elementary School, formerly Scotlandville Middle site (Complete)
 - Central High School Athletic Complex - (Complete)
3. (4) Classroom Improvements, Additions, and Minor Renovations
 - Forest Heights Elementary School
 - LaBelle Aire Elementary School
 - Park Forest Elementary School
 - Westdale Heights Elementary School
4. (34) Classroom Improvements and Minor Facility Renovations- (Nearing Completion)
 - 20 Elementary Schools
 - 8 Middle Schools
 - 6 High Schools

5. School Maintenance

All Facilities in Operation Received Ongoing Facility Maintenance to Preserve Current Operational Viability of the Schools and Prevent Further Depreciation of Buildings and Grounds

- Air Conditioning Maintenance Services (Renewed Contract June 2009 for Additional 5 Years)
- Routine Repairs
- Roof Maintenance and Warranty Management

6. School Technology

All Schools in Operation Received Technology Upgrades

- Modern Computer Workstations
- Core Routers
- Network Switches
- Uninterruptible Power Supply Units

7. Minor School Renovations

Sites have received maintenance renovations needed to improve the functionality of the school. These renovations include vent hood replacements, piping replacements, roof replacements, and other small projects.

The 1998 and 2003 tax plans together represent nearly six hundred million dollars dedicated to improving public education in East Baton Rouge Parish. CSRS/Garrard is managing the construction portion of the tax plan and continues to move it forward on time and under budget. While the 1998 plan stabilized the school system's facilities, the projects scheduled during the 2003 plan protected the community's investment and took the District further by creating schools its children deserve, and a public school system the citizens of East Baton Rouge Parish deserve.

On March 8, 2008, the voters approved a ten year renewal of the one cent sales tax, of which 0.51% is used for Facilities/Technology in the East Baton Rouge Parish School System.

2008 Facility Improvement Plan Summary

1. (8) New School Construction

- Baton Rouge Magnet High School (Started Construction Summer 2010)
- New Claiborne/North Highlands/Brookstown Elementary School (Started Construction Spring 2010)
- New Progress Elementary School (Later Consideration)
- New Robert E. Lee High School 8 – 12 (Later Consideration)
- New Career Academy (Later Consideration)
- New Park Elementary School (Later Consideration)
- New Broadmoor/Audubon Elementary School (Later Consideration)
- New Jefferson Home Site Middle School or PK – 12 Magnet (Later Consideration)

2. (13) Major Additions/Renovations
 - Robert E. Lee High School into swing space for Baton Rouge Magnet High School (Completed)
 - Melrose Elementary School (Bid Fall 2010)
 - LaSalle Elementary School (Bid Fall 2010)
 - Scotlandville K-8 School (Later Consideration)
 - Sharon Hills Elementary School (Later Consideration)
 - LaBelle Aire Elementary School (Later Consideration)
 - Park Forest Middle School (Later Consideration)
 - Westdale Middle School (Later Consideration)
 - Scotlandville Magnet High School (Later Consideration)
 - Riveroaks Elementary School (Later Consideration)
 - Wedgewood Elementary School (Later Consideration)
 - Audubon Elementary School (Later Consideration)
 - Parkview Elementary School (Later Consideration)
 - Shenandoah Elementary School (Later Consideration)
3. Various Facility Modifications and Maintenance Improvements
 - Parkview Elementary School Addition (Completed)
 - Melrose Elementary School – (4) Pre-K Quad Addition (Bid Fall 2010)
 - Audubon Elementary School – (4) Pre-K Quad Addition (Completed)
 - Wedgewood Elementary School – (4) Pre-K Quad Addition (Completed)
 - Glen Oaks Park Elementary School – (4) Pre-K Quad Addition (Completed)
 - Southdowns Elementary – Classroom Renovation (Completed)
 - (34) Pre-K Classrooms Added (Later Consideration)
4. School Maintenance

All Facilities in Operation Received Ongoing Facility Maintenance to Preserve Current Operational Viability of the Schools and Prevent Further Depreciation of Buildings and Grounds

 - Air conditioning maintenance services
 - Routine repairs
 - Roof Maintenance and Warranty Management
5. School Technology

All Schools in Operation Received Technology Upgrades
Modern computer workstations

 - Core Routers
 - Network Switches
 - Uninterruptible Power Supply Units
6. Minor School Renovations

Sites Will Receive Maintenance Renovations Needed to Improve the Functionality of the school.

HH1.H Public Health Education. Promote dissemination of health information to the public.

Horizon Action Year. 2007-08

Lead Agency. Division of Human Development and Services

Status. Not Initiated

BASIC NEEDS

HH2.A Involve Citizens. Support citizen involvement in efforts to aid homeless and low income persons through publicity awareness and outreach activities and programs.

Horizon Action Year. 2008

Lead Agency. Division of Human Development and Services

Status. Ongoing

Various outreach activities are held throughout the year to include Annual Community Forums, which are held in the Spring and Fall; and monthly meetings of the Social Services Advisory Council, the Head Start Policy Council, etc. The primary objectives of outreach activities are to: 1) heighten public awareness; 2) assess needs; 3) establish public and private collaborative partners; and 4) the development and implementation of a strategic plan for the delivery of comprehensive services, including education/information that promote self-sufficiency and improve the quality of life for children and families.

HH2.B Food Services. Support the provision of food services through the coordination of public and private agencies, including but not limited to, the Greater Baton Rouge Food Bank and St. Vincent de Paul.

Horizon Action Year. 1998

Lead Agency. Division of Human Development and Services

Status. Ongoing

The Division provides educational forums via its Family Nutrition Program aimed at assisting individuals and families with acquiring healthy food and preparing healthy meals. The Family Nutrition Program (FNP) emphasizes the importance of making 1) healthy food choices; 2) how to manage resources to best provide for their families; and 3) preparing healthy and delicious meals. The program also helps better-educate individuals and families about nutrition, food safety, and food budgeting and shopping.

The Division aides in the distribution of Emergency Food Assistance, operating Food Pantries at each Community Resource Center; the quarterly distribution of commodities; and via numerous community partnerships (i.e., Greater Baton Rouge Food Bank, St. Vincent de Paul, The Holly Grill, etc.).

HH2.C **Clothing and Furnishings.** Support efforts to provide clothing and other essential items through the coordination of public and private agencies, including but not limited to the Salvation Army and St. Vincent de Paul.

Horizon Action Year. 1998

Lead Agency. Division of Human Development and Services

Status. Ongoing

The Division employs various methods to assist eligible individuals and families in securing essential clothing and furnishings. The Division provides referrals to public and private collaborative partners such as the Salvation Army, St. Vincent de Paul, etc.

HH2.D **Public Transportation and Health.** Include major health care facilities and hospitals on public transportation routes.

Horizon Action Year. 1998

Lead Agency. Capital Region Planning Commission (CRPC)

Status. Ongoing

CRPC has worked with CATS and the recent CATS expansion targeted these facilities. CRPC and CATS mapping programs consider these destinations when planning routes with a GIS on-line system.

HH3.B **Coordinate/Clearing.** Create a system that coordinates existing services, publicizes such services and supports a centralized clearing house for human and health care services.

Horizon Action Year. 1992-93

Lead Agency. Capital Area United Way

Status. Ongoing

Capital Area United Way has offered the community a centralized information and referral phone line and printed directory of services for many years. In 2000, Baton Rouge Crisis Intervention Center began providing United Way InfoLine services.

United Way has worked with Baton Rouge Crisis Intervention Center and other United Ways in Information/Referral Centers across Louisiana to develop a business plan for instituting 2-1-1 service in our state.

What is **2-1-1**?

2-1-1 is a free access point for everyone who needs information and referral services. Combining state-of-the-art technology and human service providers, **2-1-1** will help Louisiana citizens identify and access community services.

2-1-1 is a 3-digit phone number designated by the Federal Communications Commission for non-emergency Information and Referral Services, **2-1-1** service

is available in the Baton Rouge area. Referral information is now available online at <http://www.brcic211.org/>.

Soon, the entire state will have a seamless system of regionalized information and referral services offering personalized help to find human services.

2-1-1 will be an integral partner with 9-1-1 and emergency responders helping to coordinate responses during man-made and natural disasters or in case of terrorist attack.

United Way 2-1-1 in the greater Baton Rouge area now provides 24-hour information and referral service that includes ability to manage crisis calls.

Linkages between 2-1-1 and other service providers are being strengthened reinforced as seen in the update on literacy (HH1F) above.

Hurricanes Katrina and Rita emphasized the need for United Way 2-1-1 service in the Baton Rouge area. Call volume more than doubled, staff was added to meet the increased demand from people displaced by the hurricanes. An additional data base of resources for evacuees was created as local, state and federal agencies amplified services. FEMA officials said that the disaster service was much easier because 2-1-1 handled many of the calls ordinarily made directly to FEMA. United Way 2-1-1 performed the primary screening for all volunteers wanting to serve in the disaster response and worked closely with Volunteer Baton Rouge, to deploy volunteer resources appropriately throughout the area.

United Way 2-1-1 is a key player in emergency preparedness. The Louisiana Capital Area Voluntary Organizations Active in Disaster (LCA-VOAD) designated 2-1-1 as the lead organization representing for non-profits at the EBR Office of Emergency Preparedness Emergency Operations Center.

HH3.C

Innovative Health Care. Investigate opportunities to provide quality health care services while serving as the state's classroom for medical and clinical education thus ensuring health care effectiveness with an emphasis on preventative and primary care and continuing the system wide development of increased participation in disease management initiatives (including but not limited to diabetes, asthma, cancer, congestive heart failure and HIV) with the expectation of significant per patient improved health outcomes attributed to prevention of complications associated with these conditions.

Horizon Action Year. 1998

Lead Agency. LSU Health Sciences Health Care Services Division

Status. Ongoing

On June 30, 1998, the LSUHSC-Earl K. Long Medical Center issued its Strategic Plan, which includes a Mission Statement; Vision and Philosophy Statement; an identification of principal clients and services; external impediments; avoidance of duplication of effort; and goals and objectives with tasks, time lines and responsible party. The Goals and Objectives outline performance indicators which measure input, output, outcome and the efficiency with which the objectives are implemented.

On September 29, 1998, the Earl K. Long Hospital Administration along with its Community Advisory Committee held a public hearing, to solicit community input into Earl K. Long's strategic plan.

April 2000, Earl K. Long Medical Center Community Advisory Committee's goals to plan for needed healthcare services in the Baton Rouge area are as follows:

- Better accessibility to the Health Calls TV show
- Expanded hours of clinics to include evenings and weekends
- Medication accessibility for Diabetes patients
- Hospital based domestic violence program

Several of the aforementioned goals have been addressed by the Committee and the hospital. There has been improvement in the medication accessibility for Diabetes through the disease management program and outpatient pharmacy. With the rising cost of drugs and health insurance, access to prescription drugs is a formidable barrier to the provision of care to indigent patients with chronic care. As a result, Earl K. Long Medical Center implemented an indigent Pharmacy Program to increase the availability of necessary medications for patients with chronic diseases followed in the outpatient clinics which has resulted in improved clinical outcomes. This was accomplished by accessing the pharmaceutical manufacturer's patient assistance programs and purchasing inexpensive generic medications. Currently, Earl K. Long is providing 6,500 prescriptions per month to their patients. The hospital has found that increasing the number of patients who receive their medications has improved percentages of patients reaching treatment goals and has significantly improved clinical outcomes.

A domestic violence program has been in effect at the hospital which is supported by the Community Advisory Committee. And, due to budget constraints, the hospital has not been successful in expanding hours of service for clinics, as encouraged by the committee.

The Futures Group was established in the Fall of 2001. This group was designed to reevaluate options in relation to the public health care delivery system in Baton Rouge. Since September 14, 2001, the group has met six times assessing the various options of the HCSD - 'patching' the old facility; partnering with community providers; establishing a University Hospital for Baton Rouge and surrounding area.

Earl K. Long's Community Advisory Committee met four times in 2002-2003 and continues to assess community needs by inviting public input. The Committee conducted community needs assessments within the East Baton Rouge service areas and one at Pointe Coupee General Hospital. Assessments will be conducted in St. Helena and East and West Feliciana Parishes also. Assessment findings will be reported to hospital administration for review, and action/implementation on opportunities for improvement. This year the Committee has scheduled its meetings at various community sites to encourage community attendance and participation.

The CAC is currently focusing on membership recruitment; continues to hold CAC meetings within various areas of the community and continues to conduct community needs assessments.

In January, 2003, a program plan was developed and implemented to assist with the enhancement of internal/external communication and reorganization of the CAC to improve operational effectiveness. On February 13th a Technical Assistance Training Seminar was conducted for all CAC members. April 22nd a Strategic Planning Retreat was conducted. CAC members were able to successfully develop a Strategic Plan which outlined their mission, vision, values and goals. The CAC is in the process of developing and implementing action plans for the remaining fiscal year. The CAC has recently recruited new members pending LSU-HCSD approval and Senate Confirmation.

In March 2003, the EKLMC CAC implemented their program plan to assist with the enhancement of internal/external communication and reorganization of the CAC to improve operational effectiveness. The CAC is currently in the process of developing and implementing an Action Plan to educate the community on EKLMC's new primary and multi-specialty clinics that are underway-early 2004 located in the mid-city area. Some of the goals of this action plan are to: provide community feedback to hospital administration of the community's medical needs and to support the hospital in accessing the medical needs of the community. The CAC will review these goals and develop actions to be taken to achieve those goals at its November 2003 meeting. The Senate has affirmed some of its new members this previous legislative session. The Senate will confirm other new members during the next legislative session.

In April 2004, in accordance with the ELKMC CAC program plan to assist with the enhancement of internal/external communication with the community, a community meeting was held at Star Hill Baptist Church, 1400 N. Foster Drive. CAC members, EKLMC's CEO and Clinic Administrator gave brief presentations of the new LSU Mid-City primary and multi-specialty clinics that will be available in the community. The public was allowed to ask questions and/or give feedback on the clinic. The LSU Mid-City Clinic is scheduled to open May 17, 2004. As CAC continues its efforts to review established goals, and actions to be taken to achieve those goals, discussions will take place at its June 2004 meeting. The Senate will affirm new members during the present legislative session.

Earl K. Long's Community Advisory Committee continues to assess community needs by inviting public input. Since the establishment in May 2004 of the LSU Health Sciences Center Mid City Clinic located at 1401 North Foster Drive in Baton Rouge, the committee continues to educate and seek input via needs assessments to determine what services need to be added or enhanced in the clinic. The clinic currently services seven parishes and approximately 250-300 patients per day. The primary medical center clinic which services adults and children is open Monday through Friday 8:00 a.m. to 4:30 p.m. and offers evening services on Tuesday until 8:00 p.m. The clinic is a welcome addition to the community and offers the following services to its constituents, 17 pediatric, 10 family practice, 3 wound care, 6 diabetic foot clinic, 10 EIC, 6 specialty, 6 eye

exam rooms, lab and x- ray services. The Committee pursuant to its strategic plan, also plans to conduct community needs assessments within the East Baton Rouge parish service areas regarding enhanced hospital services and proposed plan development of a new hospital facility. Assessments will be conducted in St. Helena and East and West Feliciana Parishes also. Assessment findings will be reported to hospital administration for review, and action/implementation on opportunities for improvement. This year the Committee has scheduled its meetings at various community sites to encourage community attendance and participation.

HH3.D Day Care. Coordinate efforts to provide adequate pre-kindergarten facilities. Investigate and pursue cost-sharing programs with public and private agencies.

Horizon Action Year. 1998

Lead Agency. Department of Social Services (Head Start)

Status. Ongoing

Head Start campuses listed below are Class A Licensed by the State of Louisiana Bureau of Licensing. These campuses are located throughout East Baton Rouge Parish and are available to families and their children that meet the age and income guidelines set forth by ACF - Head Start Bureau.

East Baton Rouge Parish Head Start Program

Alsen Center	393 Old Rafe Mayer Road
Banks Center	2305 72 nd Avenue
Discovery Center	9700 Scenic Highway
Monte Sano Center	3002 East Mason Street
Southern University Center	Southern University, Building 131
Creative Center	3165 Victoria Drive
Children’s World Center	7200 Maplewood Drive
*New Horizon Center	1111 North 28 th Street
Port Hudson Center	205 Flanacher Road
*Wonderland Center	1500 Oleander Street
*Charlie Thomas Memorial	8686 Pecan Tree Drive
*LaBelle Aire Center	1919 Christy Drive
*Progress	1881 Progress Road
Monte Sano Head Start	3002 Mason Street
*Freeman-Mathews Head State	1383 Napoleon Street
Children’s Plaza – Renaissance	2000 Groom Road
Head Start Learning Academy	9666 Greenwell Springs Road

***Sites built by the City of Baton Rouge/Parish of East Baton Rouge**

COORDINATION, PLANNING, AND RESEARCH

HH3.E Out of School Youth Programs. Coordinate after school and out-of-school programs for school age youth.

Horizon Action Year. 2007-08

Lead Agency. Office of the Mayor-President

Status. Ongoing

Technical Assistance. In 2006, the City-Parish received assistance from the National League of Cities to facilitate the creation of program standards for out-of-school time for all after school providers within East Baton Rouge Parish. This network includes providers of aftercare in day care centers, schools (public, private, and parochial), faith based centers, as well as the parish Library system, recreation system, and other community service providers.

Sherwin Williams Painting Course- Three 2-week courses will be held to provide professional painting training to high school and college-aged students. Each class will train 20 people. After the training is complete, each participant receives equipment which will enable them to begin their own small painting business.

HH4.A Grants/Research. To continue development of the arts and cultural facilities of the Arts Block aka the Shaw Center for the Arts. This project is a partnership between Arts Council of Greater Baton Rouge, City-Parish, State of Louisiana, Baton Rouge Area Foundation and Louisiana State University.

Horizon Action Year. 1992-93

Lead Agency. Arts Council of Greater Baton Rouge

Status. Ongoing



The Future of the Arts in Greater Baton Rouge

Leadership and Funding

Private and public sector leaders across the region working with a linked network of agencies to provide the necessary identity, resources, public policy development, research and advocacy/ visibility for arts and culture.

Identity

Stimulate the continued growth of the Greater Baton Rouge Region as a culturally vibrant community and a home for creative, innovative artists and arts and cultural organizations.

- Develop a national/international identity for Greater Baton Rouge as a stimulating and nurturing environment for artists and exciting place to experience the arts and culture through participation in regional and national initiatives including artists residencies and artistic exchange programs.
- Stimulate opportunities to broaden and deepen the quality and diversity of the arts produced and presented in the Greater Baton Rouge Region, including the development, support and integration of parish based local arts agencies and unique cultural initiatives that demonstrate the character and diversity of the region.
- Support enhanced avenues for communication throughout the region, including web sites, newsletters, radio and TV, calendars, both within the region and beyond.
- Engage regional leaders in the creation and adoption of a multi-year plan for developing necessary resources and crafting the critical message of the importance of the arts to the entire region.

Civic Collaboration

Develop a City-Parish/Regional Agenda supporting the value of arts and culture to economic development

- a) Foster key partnerships with regional governmental, civic and business leaders through the roles of advisor and collaborator (e.g. Mayor's office, BRAF, BRAC, CVB, Parish governments, etc)
- b) Develop a comprehensive strategy to nurture and develop arts resources in the 11-parish region and to build inter-parish cooperation.
- c) Collaborate with City-Parish, DDD, BRAF, Metropolitan Airport Commission, developers, regional community/economic development orgs (DDD, Mid-City merchants) and other private and governmental units in establishing cultural economy initiatives such as: an Art in Public Places / outdoor sculpture initiative, Arts and Entertainment Districts, Arts District tax incentives and other inducements to engage artists, developers and local entrepreneurs.
- d) Collaborate in the creation and proper utilization of facilities and spaces for cultural life, including community cultural centers, administrative offices for cultural organizations, education facilities, studio spaces and spaces for exhibitions and performances.
- e) Promote the benefits of the arts and culture as strong forces in building economic development, tourism, and quality of life in the community including economic incentives for arts and culture-based businesses, festivals, concerts and other arts related opportunities that provide the public with free or low-cost, family oriented opportunities to participate in the arts in downtowns and other targeted areas region wide.

- f) Encourage the creation of a regional cultural advisory council made up of artists, cultural organizations, business and community-based leadership to address local and regional cultural issues, opportunities for collaboration and the creation a regional planning agenda for progress.

Arts and Cultural Education

Create a rich and diverse environment for all citizens to learn and participate in the artistic process. Harnessing the potential of the arts to reach diverse learners from all social and economic levels and to stimulate learning in the arts and other subject areas. Exposure, skill-based training, pre-professional training and life-long learning opportunities.

Systemic Collaboration

Collaborate with local arts agencies, parish school boards and individual schools to ensure that the arts are an essential component of basic instruction in school systems across the region.

- a) Advocate the critical importance of the arts in schools and in the community, including required arts credits in elementary, secondary and higher education and monitor efforts to waive or weaken compliance to such requirements. Promote the implementation of a sequential arts education curriculum with measurable outcomes for all students.
- b) Coordinate the delivery of high quality professional development opportunities for teachers for all schools, including the development of a regional professional development academy for teachers, administrators, artists and arts organizations.
- c) Advocate and support the inclusion of artist residencies and visiting artist experiences for all students in all schools.
- d) Encourage and collaborate in the development of high quality, community – based arts experiences both in school and out-of-school.
- e) Collaborate in the development of arts based learning programs, including opportunities designed to teach hard-to-reach students and persons with disabilities.
- f) Develop programs that celebrate the achievements of young people involved in the arts (e.g. high school drama festival / awards, Poetry Out Loud, Cappy’s program).

Artistic and Organizational Development

A strong, well-supported, diverse community of artists and arts organizations recognized for their unique and innovative work and supplied with adequate facilities and resources.

Artistic Development

Strengthening the Artistic Capacity of Cultural Organizations in the Greater Baton Rouge Region

- a) Provide sustained professional development and capacity building opportunities for artists and arts organizations in the region. Develop shared resources and management tools that promote institutional stability and personal development.
- b) Develop discipline specific affinity groups to identify the needs and concerns of artists in particular disciplines and to coordinate efforts of individual artists and organizations in those disciplines to work toward improving the state of the discipline in the region.

- c) Encourage and support efforts to create employment for artists and the development of arts businesses in the region. Provide technical assistance in the areas of marketing, management and resource development for artists.
- d) Promote the development of special collaborations among the region's best artists and arts organizations, including inter-disciplinary projects, community wide arts celebrations and thematic multi-organizational initiatives, in an effort to create a sense of belonging to a cultural community.
- e) Showcase excellence and achievement among regional cultural organizations as a development tool to improve access, exposure and involvement in the arts. Annual arts and culture celebrations, weekly or monthly arts publications, community newsletters etc.

Organizational Stability

Broaden and diversify funding and resources available to artists and arts organizations in the Region.

- a) Strengthen and promote the Community Fund For the Arts and the development of additional innovative and diverse fundraising events and activities to support the efforts of the Arts Council and the organizations and artists they serve.
- b) Collaborate with the City, Regional and State Agencies to develop more accessible and responsive programs that provide funding to quality arts programs.
- c) Develop a campaign to promote the value-added impact of the arts to businesses and the community and the significant economic benefits of investing in arts and cultural resources. Promote civic engagement in the arts across the region through public and private vehicles.

Community and Neighborhood Arts

Engage families, neighborhoods and communities across the region through access to quality programming and facilities where people explore and learn various arts disciplines through enthusiastic participation in widely available, high quality arts and cultural activities.

Engagement

Engage students, families and individuals in the Arts

- a) Foster public dialogues concerning access to the arts for all residents, broadening their awareness of the quality and diversity of artists, arts organizations and arts facilities in this region and the need to sustain and preserve them.
- b) Collaborate with other public service organizations to ensure the broad and effective delivery of the arts throughout the region, including regional (multi-parish) touring and artist residencies.
- c) Recognize excellence and accomplishment as reflected by the artists and arts organizations of the region.
- d) Foster and encourage neighborhood involvement and support for the arts, including participation in the development of community arts plans, arts open houses and "pay-what-you-can" nights.

- e) Advocate editorials and reviews and public service promotions that reflect the vibrancy and diversity of the arts in the region and the organizations and individuals that make it happen.

Community Building

Building our neighborhoods and communities through the arts

- a) Create programs that provide common ground for people of all backgrounds, neighborhoods and experiences to connect as individuals and as a community.
- b) Support the development of neighborhood arts projects and programs that instill pride in our communities, stronger civic engagement and positive alternatives for our young people and families. Seek programmatic opportunities that recognize the unique character of neighborhoods and heighten awareness of community focal points.
- c) Collaborate with existing providers to enhance the quality and quantity of cultural enrichment programs for young people. BREC, YMCA, Main Street programs, community cultural centers, libraries, after-school programs, summer programs, etc.
- d) Explore deeper collaboration with neighborhood initiatives to support the arts through community education programs, community leadership initiatives and civic engagement efforts (e.g. BRAF neighborhood initiative fund, St. Francisville Community Foundation, etc.)
- e) Support the inclusion of the arts in community gardens, green spaces, civic beautification efforts and develop an arts in public places initiative for the region.
- f) Develop programs and facilitate exhibitions that celebrate the cultural heritage of the Greater Baton Rouge Region, increase the understanding and value of diversity and explore ethnic and regional experiences. Including cultural fairs and celebrations, forums and educational events that enliven communities through the arts.

CULTURAL DEVELOPMENT

HH4.B Tourism. Promote East Baton Rouge Parish as a tourism and convention destination.

Horizon Action Year. 1998

Lead Agency. Baton Rouge Area Convention and Visitors Bureau

Status. Ongoing

The CVB contracted with Zehnder Communications for advertising agency services including creative, interactive and media buying. In late January, the Bureau rolled out its new GoBR campaign. In the campaign, Go represents dual purposes: one – as a rally cry for community pride and two – as a call to action for visitors, as in – go to Baton Rouge. Go is intended to cause the consumer to take a positive action. And the campaign portrays a grown up Baton Rouge that is more progressive and cosmopolitan than in the past. The GoBR campaign is being pushed through social media channels such as Facebook, Twitter and YouTube along with traditional print advertising. The message has been

integrated into the Bureau's outdoor messaging, website and interactive advertising, as well.

The Bureau is completing phase four of Seein' Red, a hospitality education program aimed at creating a knowledgeable and enthusiastic hospitality staff throughout the city hotels, restaurants, attractions, transportation companies and other tourism related entities. The free program provides training to each interested entity front line staff on all tourism related events and products in the Baton Rouge Area. The goal of the "Seein' Red" program is for Baton Rouge to boast a vast number of knowledgeable tourism related service and hospitality staff that will help provide visitors with an effortless and unforgettable stay.

Under Zehnder's direction Visitbatonrouge.com is in the process of being reworked and is receiving positive feedback both locally and with visitors, meeting planners and travel professionals. New reporting metrics are in place so there is not a comparative statistic to give for this reporting period. A cumulative total will be given at year end.

The day to day work of soliciting new business for the city and region continues:

Leads generated to date: January – September 2010 500

Rooms booked to date: January – September 2010 67,092

Year to date, BRACVB has responded via direct mail to 37,032 print advertising inquiries.

FUNDING

HH5.A Staff in Order to Fund. Continue to work with City-Parish Grant Writer/Coordinator to aggressively pursue national foundation grants and federal funding for health and human services, and provide a liaison between other departments and nonprofit groups to coordinate grant application efforts.

Horizon Action Year. 1994

Lead Agency. Division of Human Development and Services

Status. Ongoing

The Division endeavors to employ staff with expertise in grant hiring. In addition to other duties/responsibilities, this individual(s) shall assist the Director of DHDS in identifying federal, state, and local funding sources; develop grant applications/proposals; assist in the coordination and oversight of grants; and serve as a liaison between DHDS Departments and funding source.

HH5.C Education and Prevention Funding Alternatives. Pursue alternate funding sources and to engage interagency agreements to provide educational forums aimed at prevention.

Horizon Action Year. 1998

Lead Agency. Department of Human Development and Services

Status. Ongoing

The Division will host and co-sponsor Educational Prevention Forums and activities, designed to inform and protect the public health and safety of children and families. Funding for staff and activities will be sought via grants, donations, and collaborative partnerships aimed at the prevention of (but not limited to):

- Adolescent Pregnancy
- Blood Pressure/Hypertension
- Child Abuse
- Crime & Violence
- Diabetes & Blood Sugar Testing
- Domestic Violence
- Drug Abuse
- HIV/AIDS
- Homelessness
- Illiteracy/Juvenile Delinquency
- Obesity
- Poor Nutrition and Health Care
- School Dropout
- Sexually Transmitted Diseases
- Unemployment

This page intentionally left blank.

WORK PROGRAM 2011

WORK PROGRAM 2011

Listed below are the Action Items which have been listed as “Not Initiated”. These twenty-six (26) Items will be reviewed throughout 2011 to determine why they have not been initiated; if they are assigned to the proper Lead Agency; and to devise a work plan whereby they will become initiated.

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
B.R. Recreation and Parks Commission	R1.F	CPTED	2007-08	Not Initiated
Capital Region Planning Commission	T2.I	Multimodal Supply Chain	2007-08	Not Initiated
Capital Region Planning Commission	T5.J	Transit Studies	2007-08	Not Initiated
Capital Region Planning Commission	T5.K	Satellite Transfer Stations	2007-08	Not Initiated
Capital Region Planning Commission	T5.L	Transit and Carpools	2007-08	Not Initiated
Capital Region Planning Commission	T6.E	Regional Passenger Rail Service	2008	Not Initiated
Division of Human Development & Services	HH1.C	Health Unit Tax	1995	Not Initiated
Department of Human Resources	PS2.G	Public Service Evaluation	2008	Not Initiated
Department of Human Resources	PS3.D	Day Care Study	2007-08	Not Initiated
Department of Public Works	T2.E	Comp. Strategic Trans. Plan	2007-08	Not Initiated
Department of Public Works	T2.H	Alternative Fuels & Technologies	2007-08	Not Initiated
Department of Public Works	T3.T	Coordinate Trans. Plans	2007-08	Not Initiated
Department of Public Works	T3.U	Oversized Load Route Plan	2007-08	Not Initiated
Department of Public Works	T4.D	Review Off-street Parking	1992-93	Not Initiated
Department of Public Works	T8.C	R.O.W. for Bikeways	1995	Not Initiated
Department of Public Works	W.9	Consent Decree	2007-08	Not Initiated
Department of Public Works	S.8	Landfill Safety	2007-08	Not Initiated
Department of Public Works	S.9	Automated Collection	2007	Not Initiated
Department of Public Works	S.10	Methane Recovery	2007-08	Not Initiated
Department of Public Works	S.11	Single Stream Recycling	2007-08	Not Initiated
Department of Public Works	S.12	Recycling Education	2007-08	Not Initiated
Department of Public Works	PB1.I	Design Coordination	2007-08	Not Initiated
Mayor-President	S.13	Commercial Conservation	2007-08	Not Initiated
Mayor-President	E1.H	Public Energy Conservation	2007-08	Not Initiated
Mayor-President	E9.A	Intra-govt. Coordination	2007-08	Not Initiated
Planning Commission	E1.K	LEED Rated Private Buildings	2007-08	Not Initiated

This page intentionally left blank.

APPENDIX

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Arts Council of Greater Baton Rouge	HH4.A	Grants/Research	1992-93	Ongoing
Baton Rouge Metropolitan Airport	T7.A	Implement Airport Plan	1992-93	Ongoing
Baton Rouge Metropolitan Airport	T7.B	Update Airport Master Plan	1992-93	Ongoing
Baton Rouge Metropolitan Airport	T7.D	Improvements to Ground	1992-93	Ongoing
Baton Rouge Metropolitan Airport	T7.E	Evaluate Expansion	1992-93	Complete
Baton Rouge Metropolitan Airport	T7.F	Marketing Program	1992-93	Ongoing
Baton Rouge Metropolitan Airport	T7.G	Air Fare Reduction	1992-93	Ongoing
Baton Rouge Metropolitan Airport	T7.H	Non-compatible Land Uses	1992-93	Ongoing
Baton Rouge Metropolitan Airport	T7.I	Purchase & Sound Programs	1992-93	Ongoing
Baton Rouge Metropolitan Airport	T7.J	Airport Transit Service	2007-08	Initiated
Baton Rouge Metropolitan Airport	E4.B	Noise at Airport	1992-93	Ongoing
B.R. Area Convention & Visitors Bureau	LU7.D	Events Coordination	1992-93	Ongoing
B.R. Area Convention & Visitors Bureau	HH4.B	Tourism	1998	Ongoing
B.R. Fire Department	PS2.C	FD Accreditation	2008	Ongoing
B.R. Fire Department	PS7.D	Fire Pumper & Truck	1992-93	Ongoing
B.R. Fire Department	PS7.E	Fire Aerial Truck/3 Yr.	1995	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
B.R. Fire Department	PS7.J	15% Fire Dept./Yr.	1994	Ongoing
B.R. Police Department	PS2.B	PD Accreditation	1994	Ongoing
B.R. Police Department	PS7.F	20% Police Fleet	1992-93	Ongoing
B.R. Police Department	PS7.H	Reporting System	1996	Ongoing
B.R. Recreation and Parks Commission	T8.G	Bicycle Safety Education Program.	1995	Ongoing
B.R. Recreation and Parks Commission	T8.J	Update Greenlink Plan	2007-08	Ongoing
B.R. Recreation and Parks Commission	R1.A	Interagency Co-ordination	1992-93	Ongoing
B.R. Recreation and Parks Commission	R1.B	Long-Range Plan Process	1992-93	Ongoing
B.R. Recreation and Parks Commission	R1.C	Program Advisory Committee	1992-93	Ongoing
B.R. Recreation and Parks Commission	R1.F	CPTED	2007-08	Not Initiated
B.R. Recreation and Parks Commission	R2.A	Comprehensive Operations	1992-93	Ongoing
B.R. Recreation and Parks Commission	R2.B	Open Space Acquisition	1998	Ongoing
B.R. Recreation and Parks Commission	R2.C	BREC Plan	2007-08	Ongoing
B.R. Recreation and Parks Commission	R2.G	Expand Activities	2007-08	Ongoing
B.R. Recreation and Parks Commission	R3.H	Special Activities Info.	1992-93	Ongoing
B.R. Recreation and Parks Commission	R3.I	Joint Use Agreement	1994	Ongoing
B.R. Recreation and Parks Commission	R3.J	Report and Work Program	1992-93	Complete

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
B.R. Recreation and Parks Commission	R4.A	Co-operative Funding	1992-93	Ongoing
B.R. Recreation and Parks Commission	R4.B	Enhance Existing Funding	1992-93	Ongoing
B.R. Recreation and Parks Commission	R4.C	Special User Fees	1992-93	Ongoing
B.R. Recreation and Parks Commission	R4.D	Est. Fund for Donations	1992-93	Ongoing
B.R. Recreation and Parks Commission	R4.F	Incentive for Donations	1994	Ongoing
B.R. Recreation and Parks Commission	E7.C	BREC Cons. Plan	2007-08	Ongoing
Capital Area Transit System w/CRPC	T1.F	Pub/Pri Trans. Services	1992-93	Ongoing
Capital Area Transit System w/CRPC	T2.A	Trans. Plan. Program for HP	1992-93	Ongoing
Capital Area Transit System w/CRPC	T5.A	Transit Dependent/Services	1997	Ongoing
Capital Area Transit System w/CRPC	T5.B	Transit Corridors	1994	Ongoing
Capital Area Transit System w/CRPC	T5.C	Transit Devel. Program	1996	Ongoing
Capital Area Transit System w/CRPC	T5.D	Transit Marketing Program	1992-93	Ongoing
Capital Area Transit System w/CRPC	T5.E	Dedicated Funding for Transit	1995	Ongoing
Capital Area Transit System w/CRPC	T5.F	Transit Design Features	1992-93	Ongoing
Capital Area Transit System w/CRPC	T5.G	Transit Improvement Prog.	1997	Ongoing
Capital Area Transit System w/CRPC	T5.I	CATS and Privately Owned Transit	1998	Ongoing
Capital Area Transit System w/CRPC	T5.M	Park and Ride	2007-08	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Capital Area Transit System w/CRPC	T5.N	Jitney Service	2007-08	Ongoing
Capital Area United Way	HH1.F	Literacy Programs	1998	Ongoing
Capital Area United Way	HH3.B	Co-ordinate/Clearing	1992-93	Ongoing
Capital Region Planning Commission	T1.B	Multimodal Plan of Trans.	1992-93	Ongoing
Capital Region Planning Commission	T1.C	Co-ord. CIP, TIP & UPWP	1992-93	Ongoing
Capital Region Planning Commission	T2.B	BR Area Comp. Trans. Study	1992-93	Ongoing
Capital Region Planning Commission	T2.D	Trans. Impact Air/Noise	1992-93	Ongoing
Capital Region Planning Commission	T2.I	Multimodal Supply Chain	2007-08	Not Initiated
Capital Region Planning Commission	T3.B	Evaluate Improv/Impact	1992-93	Ongoing
Capital Region Planning Commission	T3.K	TRANPLAN Co-ord.	1992-93	Ongoing
Capital Region Planning Commission	T5.J	Transit Studies	2007-08	Not Initiated
Capital Region Planning Commission	T5.K	Satellite Transfer Stations	2007-08	Not Initiated
Capital Region Planning Commission	T5.L	Transit and Carpools	2007-08	Not Initiated
Capital Region Planning Commission	T6.E	Regional Passenger Rail Service	2008	Not Initiated
Capital Region Planning Commission	T8.B	Update Ped. & Bikeway Plan	1994	Ongoing
Capital Region Planning Commission	E1.B	Evaluate Multi-transport.	1994	Ongoing
Capital Region Planning Commission	E7.A	Estab. Intergovt. Co-ord.	1992-93	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Capital Region Planning Commission	HH2.D	Public Transportation and Health	1998	Ongoing
Department of Human Resources	PS2.A	Federal Funds	1992-93	Ongoing
Department of Human Resources	PS2.G	Public Service Evaluation	2008	Not Initiated
Department of Human Resources	PS3.A	Recruitment and Compensation Initiatives	1994	Ongoing
Department of Human Resources	PS3.B	Annual Review	1992-93	Ongoing
Department of Human Resources	PS3.C	Departmental Manual of Procedures	2007-08	Ongoing
Department of Human Resources	PS3.D	Day Care Study	2007-08	Not Initiated
Department of Human Resources	PS4.A	Job Training	1995	Ongoing
Department of Human Resources	PS5.B	Monitor Performance	1992-93	Ongoing
Department of Human Resources	PS5.C	Evaluate Training	1992-93	Ongoing
Department of Human Resources	PS5.D	Incentives & Rating	1992-93	Ongoing
Department of Public Works	LU3.A	Annual CIP/Capital Budget	1992-93	Ongoing
Department of Public Works	LU3.B	Capital Facilities Inventory	1992-93	Ongoing
Department of Public Works	LU3.C	Capital Projects Status	1992-93	Ongoing
Department of Public Works	LU3.D	Review CIP Priority	1992-93	Ongoing
Department of Public Works	LU4.C	Landscape Regulations	1992-93	Ongoing
Department of Public Works	LU5.G	Improve Aesthetics	1996	Ongoing
Department of Public Works	LU9.B	Enforce UDC & Building Code	1994	Ongoing
Department of Public Works	LU9.C	Staff for LU9.B	1994	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Department of Public Works	LU9.G	Utility Replacement	2007-08	Complete
Department of Public Works	LU14.A	Context Sensitive Roads	2007-08	Ongoing
Department of Public Works	T1.E	Traffic Impact Fee-New Dev.	2007-08	Complete
Department of Public Works	T2.E	Comp. Strategic Trans. Plan	2007-08	Not Initiated
Department of Public Works	T2.F	Traffic Calming	2007-08	Ongoing
Department of Public Works	T2.G	Interstate Loop	2007	Ongoing
Department of Public Works	T2.H	Alternative Fuels & Technologies	2007-08	Not Initiated
Department of Public Works	T3.C	Street Design Criteria	1992-93	Ongoing
Department of Public Works	T3.D	Roadway & Pavement Mgt.	1992-93	Ongoing
Department of Public Works	T3.E	C/P & Utility Co-ord.	1992-93	Ongoing
Department of Public Works	T3.F	Traffic Control Device Prog.	1992-93	Ongoing
Department of Public Works	T3.H	Signs at Signalized Inter.	1992-93	Ongoing
Department of Public Works	T3.I	Implement TSM Program	1997	Ongoing
Department of Public Works	T3.J	Implement Computer TSS	1992-93	Ongoing
Department of Public Works	T3.M	Traffic Safety Program	1997	Ongoing
Department of Public Works	T3.N	Street Lighting	1992-93	Ongoing
Department of Public Works	T3.O	MSP Traffic Impact Studies	1995	Ongoing
Department of Public Works	T3.P	Truck Route Plan	1992-93	Ongoing
Department of Public Works	T3.Q	Review Off-Street Loading	1994	Ongoing
Department of Public Works	T3.S	Developer Participation	1998	Ongoing
Department of Public Works	T3.T	Coordinate Trans. Plans	2007-08	Not Initiated
Department of Public Works	T3.U	Oversized Load Route Plan	2007-08	Not Initiated
Department of Public Works	T4.D	Review Off-street Parking	1992-93	Not Initiated
Department of Public Works	T6.A	RR Grade Crossing Imp.	1992-93	Ongoing
Department of Public Works	T6.B	RR Interaction w/Agencies	1994	Complete
Department of Public Works	T6.C	RR Grade in CIP	1992-93	Ongoing
Department of Public Works	T8.C	R.O.W. for Bikeways	1995	Not Initiated

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Department of Public Works	T8.D	Design Standards	1994	Ongoing
Department of Public Works	T8.F	Bicycle in Environ. Plan	1992-93	Ongoing
Department of Public Works	T8.H	Maintain Bikeways	1992-93	Ongoing
Department of Public Works	T9.A	Sidewalk/Crosswalk Design & Requirements	1992-93	Ongoing
Department of Public Works	T9.C	Sidewalk Deficiencies	1992-93	Ongoing
Department of Public Works	W.1	Comprehensive Wastewater Master Plan	1994	Ongoing
Department of Public Works	W.3	Sewer Rehabilitation Program	1992-93	Ongoing
Department of Public Works	W.5	Plan Outside Services	1994	Ongoing
Department of Public Works	W.6	Direct Infill Development	1994	Ongoing
Department of Public Works	W.8	Wastewater Operations Funding	1998	Ongoing
Department of Public Works	W.9	Consent Decree	2007-08	Not Initiated
Department of Public Works	S.1	Recycle Program	1992-93	Ongoing
Department of Public Works	S.2	SW Advisory Committee	1994	Ongoing
Department of Public Works	S.3	Litter Control/Beautification	1992-93	Ongoing
Department of Public Works	S.4	Promote Recycled Mat. & Prod.	1992-93	Ongoing
Department of Public Works	S.6	Waste Stream Reduction	1998	Ongoing
Department of Public Works	S.8	Landfill Safety	2007-08	Not Initiated
Department of Public Works	S.9	Automated Collection	2007	Not Initiated
Department of Public Works	S.10	Methane Recovery	2007-08	Not Initiated
Department of Public Works	S.11	Single Stream Recycling	2007-08	Not Initiated
Department of Public Works	S.12	Recycling Education	2007-08	Not Initiated
Department of Public Works	D.1	DPW and the Master Plan for Drainage	1992-93	Ongoing
Department of Public Works	D.2	Manual of Drainage Criteria	1992-93	Ongoing
Department of Public Works	D.3	Hydrologic/Hydraulic Model	1994	Ongoing
Department of Public Works	D.4	Public Aware Flood/Drainage	1992-93	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Department of Public Works	D.5	Flood Prone Structures	1994	Ongoing
Department of Public Works	D.6	Staff for Drainage Improvement	1994	Ongoing
Department of Public Works	D.7	R.O.W. for Drainage Improvement	1992-93	Ongoing
Department of Public Works	D.9	Drainage Maintenance Prog	1992-93	Ongoing
Department of Public Works	D.10	Reduce Flood Damage	1994	Ongoing
Department of Public Works	D.11	Current CIP Drain. Project	1992-93	Ongoing
Department of Public Works	D.12	Inter.govt. Co-ord.	1992-93	Ongoing
Department of Public Works	D.14	Single Datum Bench Marks	1994	Ongoing
Department of Public Works	D.19	BMP Implementation	2007-08	Ongoing
Department of Public Works	E8.A	Public Education on Waste	2007-08	Ongoing
Department of Public Works	PS1.C	Public Services Centralization	2007-08	Initiated
Department of Public Works	PS4.B	Streamline Permitting and Inspection	2007	Ongoing
Department of Public Works	PB5.B	Building Code Enforcement	1992-93	Ongoing
Department of Public Works	E1.C	Implement Intelligent Transportation System (ITS)	1992-93	Ongoing
Department of Public Works	E1.D	Alternative Fuels, Public	1997	Ongoing
Department of Public Works	E1.J	City-Parish Energy Efficiency	2007-08	Ongoing
Department of Public Works	E2.A	Clean Water Programs	1992-93	Ongoing
Department of Public Works	E2.B	Support LPDES	1992-93	Ongoing
Department of Public Works	E2.C	Erosion Control Ordinance	1994	Ongoing
Department of Public Works	E2.E	Waste Water Reduction Prog.	1995	Ongoing
Department of Public Works	E2.F	Water Conservation	1994	Ongoing
Department of Public Works	E2.G	Ground Water Protection	1994	Ongoing
Department of Public Works	E3.B	Landscape Regulations	1992-93	Ongoing
Department of Public Works	E3.D	Enforce Sign Control Ord.	1992-93	Ongoing
Department of Public Works	E3.E	Street Tree Program	1992-93	Ongoing
Department of Public Works	E6.C	Household & Motor Oil Prog.	2007-08	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Department of Public Works	E8.A	Public Education on Waste	2007-08	Initiated
Department of Public Works	H2.B	Speed Condemnation	1992-93	Ongoing
Department of Public Works	H4.B	Home Builders License	1992-93	Ongoing
Department of Public Works	H4.C	Citizens Service	1992-93	Ongoing
Department of Public Works	PS1.C	Public Services Centralization	2007-08	Initiated
Department of Public Works	PS4.B	Streamline Permitting and Inspection	2007	Ongoing
Department of Public Works	PS4.B	Streamline Permitting and Inspection	2007	Ongoing
Department of Public Works	PS7.G	Radio System	1996	Ongoing
Department of Public Works	PB1.B	Permit Review Fee	1992-93	Ongoing
Department of Public Works	PB1.C	C-P A/E Services	1992-93	Ongoing
Department of Public Works	PB1.D	Needs Assessment	1992-93	Ongoing
Department of Public Works	PB1.E	Construct Facilities	1992-93	Ongoing
Department of Public Works	PB1.F	Construct Facilities	1997	Ongoing
Department of Public Works	PB1.G	Public Building Construction	1998	Initiated
Department of Public Works	PB1.I	Design Coordination	2007-08	Not Initiated
Department of Public Works	PB2.A	Staff Architect/DPW	1994	Ongoing
Department of Public Works	PB5.A	Manage/Main. Schedule	1992-93	Ongoing
Department of Public Works	PB5.B	Building Code Enforcement	1992-93	Ongoing
Department of Social Services (Head Start)	HH3.D	Day Care	1998	Ongoing
Division of Human Development & Services	H3.A	Special Housing	1998	Ongoing
Division of Human Development & Services	HH1.A	Health Services	1994	Ongoing
Division of Human Development & Services	HH1.B	Federal Funds	1992-93	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Division of Human Development & Services	HH1.C	Health Unit Tax	1995	Not Initiated
Division of Human Development & Services	HH1.H	Public Health Education	2007-08	Ongoing
Division of Human Development & Services	HH2.A	Involve Citizens	1994	Ongoing
Division of Human Development & Services	HH2.B	Food Services	1998	Ongoing
Division of Human Development & Services	HH2.C	Clothing and Furnishings	1998	Ongoing
Division of Human Development & Services	HH5.A	Staff in order to Fund	1994	Ongoing
Division of Human Development & Services	HH5.C	Education and Prevention Funding Alternatives	1998	Initiated
Division of Human Development and Services	PS2.E	DHDS Federal Review	2008	Ongoing
Division of Human Development and Services	PS2.F	DSS Annual State Review	2008	Ongoing
Downtown Development District	LU7.C	DDD Implementation	1992-93	Ongoing
Downtown Development District	LU7.E	Trailblazer Signs	1994	Ongoing
Downtown Development District	LU8.A	Revital. Growth Centers	1992-93	Ongoing
Downtown Development District	LU8.C	Downtown Location	1992-93	Ongoing
Downtown Development District	LU8.D	Downtown Hotel	1992-93	Ongoing
Downtown Development District	LU8.E	Growth Center UD	1994	Ongoing
Downtown Development District	LU8.F	Implement the "Baton Rouge 2000 Update"	1992-93	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Downtown Development District	T4.E	Downtown Parking Mgt.	1992-93	Ongoing
Downtown Development District	T10.C	Riverfront Devel. Plan	1992-93	Ongoing
Downtown Development District	R1.E	Riverfront Master Plan	2007	Ongoing
Downtown Development District	PB1.H	Public/Private Partnerships	1998	Ongoing
East Baton Rouge Parish School System	HH1.G	Public Education	1998	Ongoing
Emergency Medical Services	PS2.D	EMS Accreditation	2008	Ongoing
Emergency Medical Services	PS7.1	EMS Communications	1997	Complete
Finance Department	PS7.B	User Fees	1992-93	Ongoing
Finance Department	PS7.C	Privatization	1992-93	Ongoing
Finance Department	PS7.K	Budgeting for Personnel	1998	Ongoing
Finance Department	PS7.L	Budgeting for Public Service Programs	1998	Ongoing
Greater Baton Rouge Port Commission	T10.A	Trans. & Port System	1992-93	Ongoing
Greater Baton Rouge Port Commission	T10.B	Navigation Channel	1992-93	Ongoing
Greater Baton Rouge Port Commission	T10.D	Port Funding	2007-08	Ongoing
LA Department of Environmental Quality	E1.E	Enforce Air Pollution Control	1992-93	Ongoing
LA Department of Environmental Quality	E1.F	Ozone Task Force	1992-93	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
LA Department of Environmental Quality	E1.G	Public Awareness	1992-93	Ongoing
LA Department of Environmental Quality	E2.I	Siting of Waste Disposal	1998	Ongoing
LA Department of Environmental Quality	E6.A	In-plant Practices	1992-93	Ongoing
LA Department of Environmental Quality	E6.D	Clean-up Waste Sites	1992-93	Ongoing
LA Dept. of Health & Hospitals	HH1.E	Data	1992-93	Ongoing
LA Dept. of Health & Hospitals (Ages 18-59)	HH1.D	Adult Protection (Ages 18-59)	1992-93	Ongoing
LA Dept. of Health and Hospitals/ Govnr's Office of Elderly (Ages 60+)	HH1.D	Adult Protection (Ages 60+)	1992-93	Ongoing
LSU Health Sciences Health Care Services Division	HH3.C	Innovative Health Care	1998	Ongoing
Mayor-President	LU3.E	CAC for CIP	1992-93	Ongoing
Mayor-President	T1.D	CIP Priorities for Trans.	1992-93	Ongoing
Mayor-President	S.13	Commercial Conservation	2007-08	Not Initiated
Mayor-President	E1.H	Public Energy Conservation	2007-08	Not Initiated
Mayor-President	E1.I	LEED Rated City-Parish Buildings	2007-08	Initiated
Mayor-President	E9.A	Intra-govt. Coordination	2007-08	Not Initiated
Mayor-President	H1.A	Mayor Task Force	1994	Ongoing
Mayor-President	H1.B	Neigh. Co-ord.	1995	Ongoing
Mayor-President	H6.B	HP & CIP	2007-08	Ongoing
Mayor-President	PS1.B	Public Services Coordination	1998	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Mayor-President	PS1.E	Public Services Coordination Committee	2007-08	Ongoing
Mayor-President	PS5.A	Advisory Boards	1992-93	Ongoing
Mayor-President	PS5.E	Volunteers	1992-93	Ongoing
Mayor-President	PS6.C	Volunteers	1992-93	Ongoing
Mayor-President	PS6.F	City-Parish Services Awareness	1998	Ongoing
Mayor-President	PB4.A	Infrastructure	1992-93	Ongoing
Mayor-President	PB4.B	Public Building Needs	1998	Ongoing
Mayor-President	PB6.B	Co-ord. Project Compliance	1998	Ongoing
Mayor-President	HH3.E	Out of School Youth Programs	2007-08	Ongoing
Office of Community Development	LU5.A	Neighborhood Services	1995	Ongoing
Office of Community Development	LU5.C	CIP/CDBG Co-ordination	1994	Ongoing
Office of Community Development	H1.B	Neighborhood Coordination	1995	Ongoing
Office of Community Development	H1.D	Mayor Conference	1995	Ongoing
Office of Community Development	H1.E	Comm. Outreach	2007-09	Ongoing
Office of Community Development	H1.F	Public Information	2007-08	Ongoing
Office of Community Development	H2.D	Neigh. Improvement	1996	Ongoing
Office of Community Development	H3.A	Special Housing	1998	Ongoing
Office of Community Development	H6.B	HP & CIP	2007-08	Ongoing
Office of Community Development	LU5.D	Public Part. CIP/CDBG	1992-93	Ongoing
Office of Community Development	LU5.K	Citizen Meetings	1998	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Office of Homeland Security and Emergency Preparedness	E6.B	EBR Hazardous Mat. Plan	1994	Ongoing
Office of Homeland Security and Emergency Preparedness	PS6.A	Education/Public Information	1992-93	Ongoing
Office of Homeland Security and Emergency Preparedness	PS6.B	Warning System	1992-93	Ongoing
Office of Homeland Security and Emergency Preparedness	PS6.D	Increase Warning	1997	Ongoing
Office of Homeland Security and Emergency Preparedness	PS6.E	Auto Telephone	1995	Ongoing
Office of Public Information	LU9.E	Information Services	1998	Ongoing
Planning Commission	LU1.A	Plan Amend Process	1992-93	Ongoing
Planning Commission	LU1.B	5-Year Update Process	1992-93	Ongoing
Planning Commission	LU2.A	Annual Report	1992-93	Ongoing
Planning Commission	LU2.B	Annual Work Program	1992-93	Ongoing
Planning Commission	LU2.C	GIS Plan Management	1992-93	Ongoing
Planning Commission	LU2.D	GIS Public Information	1992-93	Ongoing
Planning Commission	LU2.E	Public Info. Program	1992-93	Ongoing
Planning Commission	LU2.F	Information Brochure	1994	Ongoing
Planning Commission	LU2.G	Public Notification	1992-93	Ongoing
Planning Commission	LU4.A	Designate UD Dist./Corr.	1994	Ongoing
Planning Commission	LU4.B	UD Guidelines	1995	Ongoing
Planning Commission	LU4.D	Streetscape Design Plan	1995	Ongoing
Planning Commission	LU4.E	Gateway Plan	1992-93	Complete
Planning Commission	LU4.F	Identify views, etc.	1992-93	Complete
Planning Commission	LU5.B	Federation CA Promotion	1992-93	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Planning Commission	LU5.E	Neighborhood & Subarea Process	1994	Complete
Planning Commission	LU5.F	Implement Neigh. Plans	1995	Ongoing
Planning Commission	LU5.H	Business Area Revitalization	1995	Ongoing
Planning Commission	LU5.I	Subarea Plans	1997	Ongoing
Planning Commission	LU5.L	Historical Preservation	1998	Ongoing
Planning Commission	LU5.M	In-Fill Development	1998	Ongoing
Planning Commission	LU6.A	Linear Subarea Plans	1997	Ongoing
Planning Commission	LU6.B	Linear Subarea Design	1995	Ongoing
Planning Commission	LU7.A	C/P & Business Coordination	1994	Ongoing
Planning Commission	LU7.B	Long-Range Econ. Develop	1994	Ongoing
Planning Commission	LU7.F	Evaluate EZ, EDD & FTZ	1992-93	Ongoing
Planning Commission	LU7.G	Evaluate Business Development	1995	Ongoing
Planning Commission	LU7.H	Business-Education Co-op	1992-93	Ongoing
Planning Commission	LU7.I	Mixed-Use Districts	1998	Ongoing
Planning Commission	LU7.J	Economic Development Planning	1998	Ongoing
Planning Commission	LU8.B	Growth Center Location	1992-93	Ongoing
Planning Commission	LU9.A	Amend UDC	1992-93	Ongoing
Planning Commission	LU9.D	Fault Line Identification	1998	Complete
Planning Commission	LU9.F	Impacts on Infrastructure	1998	Ongoing
Planning Commission	LU10.A	Form-Based Zoning	2007-08	Ongoing
Planning Commission	LU10.B	TIF Incentives	2007-08	Ongoing
Planning Commission	LU13.A	Brownfields	2007-08	Ongoing
Planning Commission	LU15.A	GIS For Preservation	2007-08	Ongoing
Planning Commission	LU15.B	Limit Construction	2007-08	Initiated
Planning Commission	LU16.A	Regulations & HP	2007-08	Ongoing
Planning Commission	LU16.B	HP & CIP	2007-08	Ongoing
Planning Commission	T1.A	Amend Major Street Plan	1992-93	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Planning Commission	T2.C	Review MSP and Trans.	1994	Ongoing
Planning Commission	T3.A	Imp. MSP by TIP, CIP & SR	1992-93	Ongoing
Planning Commission	T3.G	Review Plats for UDC, MSP	1992-93	Ongoing
Planning Commission	T3.L	Developer R.O.W. Dedication	1992-93	Ongoing
Planning Commission	T3.R	LSU & Southern Traffic	1997	Initiated
Planning Commission	T4.A	Periodic Off-street Parking	1994	Ongoing
Planning Commission	T4.C	Special Parking Studies	1996	Ongoing
Planning Commission	T5.H	CATS in Site Review & Zoning	1992-93	Ongoing
Planning Commission	T7.C	Land Use around Airport	1992-93	Ongoing
Planning Commission	T8.A	Greenlinks System in CIP	1994	Ongoing
Planning Commission	T8.E	Bicycle into SR & Trans.Plan	1994	Ongoing
Planning Commission	T8.I	Revise UDC for Bikes	2007-08	Ongoing
Planning Commission	T11.A	Regulations & HP	2007-08	Ongoing
Planning Commission	T11.B	HP & CIP	2007-08	Ongoing
Planning Commission	W.10	Public Education	2007-08	Ongoing
Planning Commission	D.13	Multiple Objective Process	1994	Ongoing
Planning Commission	D.15	Revise UDC	2007-08	Ongoing
Planning Commission	D.16	BMP Education	2007	Ongoing
Planning Commission	D.17	Public Education	2007	Ongoing
Planning Commission	D.18	City-Parish Practices	2007 -08	Ongoing
Planning Commission	I1.A	Regulations & HP	2007-08	Ongoing
Planning Commission	I2.A	HP & CIP	2007-08	Ongoing
Planning Commission	E1.A	Air Quality	2007-08	Ongoing
Planning Commission	E1.K	LEED Rated Private Buildings	2007-08	Not Initiated
Planning Commission	E2.J	Master Development Program Handbook	2007	Ongoing
Planning Commission	E2.K	Watershed Identification	2007-08	Complete
Planning Commission	E3.A	Mining Site Reclamation	1992-93	Complete

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Planning Commission	E3.C	Underground Lines	1995	Complete
Planning Commission	E3.F	Streetscape Design Plan	1995	Ongoing
Planning Commission	E4.A	Noise Level Standards	2007-08	Ongoing
Planning Commission	E4.C	Architectural Guidelines	1998	Ongoing
Planning Commission	E4.D	Brownfields & Infill	2007-08	Ongoing
Planning Commission	E4.E	Review and Revise UDC for Preservation	2007-08	Ongoing
Planning Commission	E4.F	Louisiana Brownfields Association	2008	Ongoing
Planning Commission	E5.A	Land Use Consideration for Plants and Habitat	1992-93	Ongoing
Planning Commission	E5.B	Subarea Plans Sensitivity	1992-93	Ongoing
Planning Commission	E7.B	GIS Wildlife Layer	2007-08	Ongoing
Planning Commission	E7.D	TMDL Attainment	2007	Ongoing
Planning Commission	E10.A	Regulations & HP	2007	Initiated
Planning Commission	E10.B	HP & CIP	1992-93	Initiated
Planning Commission	R2.D	Open Space & Rec. Plan. Coord.	2007-08	Ongoing
Planning Commission	R2.E	Open Space in Private Develop.	2007-08	Ongoing
Planning Commission	R3.A	Review Existing Ordinances	1992-93	Ongoing
Planning Commission	R3.B	Subdivision Regulations Mandatory Park	1994	Ongoing
Planning Commission	R3.D	Urban Design Guidelines	1995	Ongoing
Planning Commission	R3.G	Co-ord. Agencies for Conser.	1994	Ongoing
Planning Commission	R4.G	Regulations & HP	2007-08	Ongoing
Planning Commission	R4.H	HP & CIP	2007-08	Ongoing
Planning Commission	H2.F	Affordable Housing in Private Dev.	2007-08	Ongoing
Planning Commission	H4.D	New UDC Regulations	1995	Ongoing
Planning Commission	H4.E	GIS	1992-93	Ongoing

**HORIZON PLAN 2010 YEAR END
EVALUATION AND APPRAISAL REPORT
LEAD AGENCIES ACTION ITEMS**

LEAD AGENCY	ACTION ITEM		ACTION YEAR	STATUS
Planning Commission	H5.A	Neigh. Develop. and Public Participation	1992-93	Ongoing
Planning Commission	H6.A	Regulations	2008	Initiated
Planning Commission	PS1.A	GIS	1992-93	Ongoing
Planning Commission	PS1.D	Plan Coordination	2007-08	Ongoing
Planning Commission	PS8.A	Regulations & HP	2007-08	Ongoing
Planning Commission	PS8.B	HP & CIP	2007-08	Ongoing
Planning Commission	PB1.A	PB Centralization	1992-93	Ongoing
Planning Commission	PB3.A	GIS	1992-93	Ongoing
Planning Commission	PB6.A	Co-ord. C-P, State & Federal	1992-93	Ongoing
Redevelopment Authority	H2.A	Land Banking	2007-08	Initiated
Redevelopment Authority	H2.E	Adjudicated Property Process	2007-08	Ongoing
Utilities-B.R. Water Company	PS7.A	Replace Water Mains	1992-93	Ongoing
YMCA	R2.F	Public/Private Partners	2008	Ongoing
YMCA	R2.H	Regional Planning	2008	Initiated

City of Baton Rouge
Parish of East Baton Rouge

Planning Commission

Herb Gomez, Chairman
Kathleen Callaghan, Vice-Chairman
Ervie Ellender
Audrey Nabors-Jackson
Laurie Marien
Alison Neustrom
Roxson Welch
Tara Wicker
W.T. Winfield

Troy L. Bunch, Planning Director
Ellen A. Miller, Assistant Planning Director
Ryan Holcomb, Planning Project Coordinator

Coordinated by the Advance Planning Division

C. Lael Holton, Manager-Advance Planning and Research
Barrett Chaix, Coordinator-Economic and Environmental Research
Lenise Lyons, Coordinator, Special Studies
Karrie Sept, Senior Clerical Specialist

