



Enterprise funds account for operations (a) that are financed and operated in a manner similar to that used in private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Greater Baton Rouge Parking Authority accounts for the operation of an off-street parking facility. Principal revenues of the fund are governmental subsidies and automobile parking fees.

Sewerage-Operations and Maintenance, Parish Sewer User Fee Fund, and Parish Sewer Sales Tax account for the provision of sewer services and sewage treatment services to the residents of East Baton Rouge Parish. All activities necessary to provide such services are accounted for in these funds, including, but not limited to, administration, operations, maintenance, and billing and collection of a sewer user fee.

Baton Rouge River Center accounts for the operation of a cultural and entertainment center composed of an arena, exhibition hall, and theater of performing arts. Management of the center is provided by Spectacor Management Group, a private management company.

Solid Waste Disposal Facility Fund accounts for the provision of solid waste disposal services and operation of the landfill and recycling office. Principal revenues of the fund are landfill tipping fees.

Solid Waste Collection Fund accounts for the provision of solid waste collection and disposal services. Principal revenues of the fund are solid waste user fees and subsidies from the City General Fund and Consolidated Garbage Service District.

Greater Baton Rouge Airport District accounts for the operation of the Baton Rouge Metropolitan Airport, a commercial and general aviation facility principally financed by air carrier fees and airport related services.



Mission Statement

The mission of the Greater Baton Rouge Parking Authority (Parking Garage) is to provide a service to downtown-area employees and to the general public and at the same time be able to operate like a for-profit business. This service includes collecting fees for daily parking, which is available to persons who conduct business in downtown-area offices. Monthly fees are collected from employees working in the downtown area, which allows these customers to come and go throughout the day Monday-Friday, 6:30 a.m. to 6:30 p.m. Event parking is charged to patrons attending functions in the Baton Rouge River Center during or after normal garage hours. Another responsibility of the garage is to collect monthly fees from persons who park on the B1 and B2 levels of the governmental complex.

Budget Summary	2004	2005	2006		
	Actual	Budget	Request	Proposed	Final
Revenues:					
Charges for Services	674,090	675,000	923,500	923,500	923,500
Miscellaneous	15,370	3,000	3,500	3,500	3,500
Total Revenues	689,460	678,000	927,000	927,000	927,000
Appropriations:					
Personal Services	224,940	262,150	265,510	272,510	272,510
Employee Benefits	86,740	104,920	121,570	112,410	112,410
Supplies	8,160	12,590	9,710	9,710	9,710
Contractual Services	207,400	149,660	302,870	302,870	302,870
Depreciation	405,360	402,350	402,350	402,350	402,350
Debt Service	4,120	97,040	84,670	84,670	84,670
Total Appropriation	936,720	1,028,710	1,186,680	1,184,520	1,184,520
% Change Over Prior Year	-----	9.82%	15.36%	15.15%	15.15%
Transfer From General Fund	557,730	252,730	252,730	252,730	252,730
Net Assets, January 1	2,145,400	2,500,230	2,402,250	2,402,250	2,402,250
Adjustments	44,360	0	0	0	0
Net Assets, December 31	2,500,230	2,402,250	2,395,300	2,397,460	2,397,460
Invested In Capital Assets	1,747,890	1,486,430	1,226,580	1,226,580	1,226,580
Restricted	0	0	0	0	0
Unrestricted	752,340	915,820	1,168,720	1,170,880	1,170,880
Personnel Allotted	9	9	9	9	9

Budget Highlights

The Department of Public Works is requesting that the 2006 General Fund subsidy remain at current levels in order to meet debt service payments and to provide funding for needed maintenance issues at the garages. — *Approved.*

Included in the budget are revenues and expenses associated with the City-Parish pro-rata share of the Third Street Parking Garage. In addition, an increase is included in event parking from \$4 to \$5. — *The fee increase was adopted 12/14/05 per Ordinance 13478.*



Personnel Summary

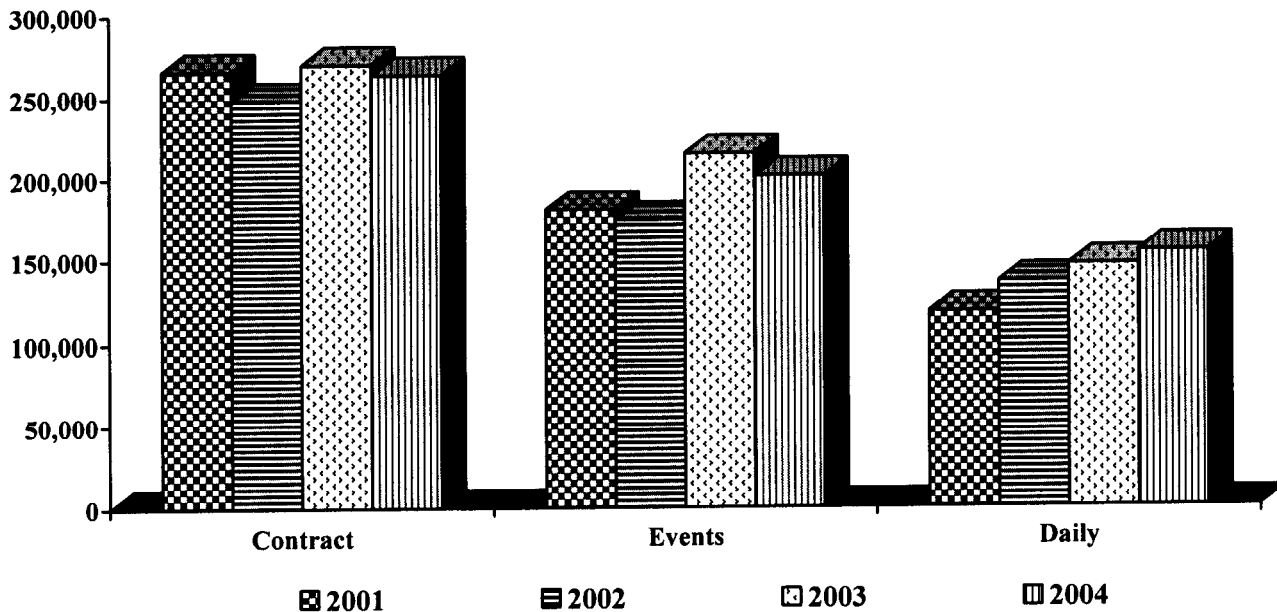
Job Code	Job Title	Allotment				Pay Grade	Annual Salary	
		Cur	Req	Pro	Fin		Minimum	Maximum
109330	Parking Garage Manager	1	1	1	1	2140	27,282	37,765
109325	Assistant Parking Garage Manager	1	1	1	1	1120	24,746	34,254
109323	Parking Garage Supervisor	2	2	2	2	1110	23,568	32,623
110128	Clerical Specialist III	1	1	1	1	1070	19,389	26,839
111735	Parking Garage Attendant II	2	2	2	2	1040	16,749	23,185
111732	Parking Garage Attendant I	2	2	2	2	1020	15,192	21,029
Total		9	9	9	9			

Performance Measurement

Goals/Objectives/Performance Indicators	2004 Actual	2005 Target	2006 Target
1. To provide safe parking space for the citizens in the downtown area.			
a) # of total parking spaces available	2,020	2,020	2,020
b) # of contract parkers	1,300	1,350	1,400
c) # of public events held in downtown area	130	215	230
d) # of times the parking areas are patrolled by law enforcement officials (per day)	3	3	4
e) Law enforcement official on-site at public events	✓	✓	✓

Graphical Summary

**Parking Garage Revenues
2001 - 2004**





Mission Statement

The mission of the Comprehensive Sewerage System is to provide high-quality service to the customers by collecting, transporting, and treating wastewater in a cost-effective manner; to respond in a timely manner to customer emergencies; to comply with all federal and state laws; and to provide for the future sewer needs of the City-Parish.

The following budget summary (across separate managerial fund lines) has been prepared in order to assist readers in understanding, from an overall perspective, the financial structure of the Comprehensive Sewerage System Enterprise Fund.

Budget Summary	2004	2005	2006		Final
	Actual	Budget	Request	Proposed	
Revenues:					
Taxes	31,161,370	31,067,180	33,099,920	33,324,400	33,324,400
Charges For Services	52,700,380	54,315,320	57,096,700	57,096,700	57,096,700
Miscellaneous Revenues	18,940	13,000	13,000	13,000	13,000
Non-Operating Revenues	3,717,330	1,515,000	1,535,000	1,535,000	1,535,000
Contributions	23,051,240	0	0	0	0
Interfund Transfers:					
General Fund	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Total Revenues	114,649,260	90,910,500	95,744,620	95,969,100	95,969,100
Appropriations:					
Service Fee Business Office	2,184,970	2,380,790	2,403,160	2,423,980	2,423,980
General Administration	3,839,770	4,140,150	4,425,170	4,470,120	4,470,120
Environmental Section	934,940	992,810	1,014,290	1,039,970	1,039,970
Wastewater Collection	5,401,410	5,962,980	6,312,680	6,439,870	6,439,870
Wastewater Treatment	15,106,280	16,413,220	17,265,890	17,519,670	17,519,670
Sewer Preventive Maintenance Program	2,627,600	3,296,000	3,752,820	3,752,820	3,752,820
Wet Well Maintenance Program	469,540	400,000	450,000	450,000	450,000
Emergency Point Repairs	2,156,360	2,000,000	2,000,000	2,000,000	2,000,000
Supplies	135,960	0	0	0	0
Contractual Services	695,590	753,200	845,930	845,930	845,930
Debt Service	14,074,070	15,237,560	13,948,210	13,948,210	13,948,210
Bad Debt Expense	422,710	672,000	706,210	706,210	706,210
Depreciation	26,884,740	23,000,000	27,000,000	27,000,000	27,000,000
Total Appropriation	74,933,940	75,248,710	80,124,360	80,596,780	80,596,780
% Change Over Prior Year	-----	0.42%	6.48%	7.11%	7.11%
Net Assets, January 1	298,478,670	340,095,650	355,757,440	355,757,440	355,757,440
Adjustments	1,901,660	0	0	0	0
Net Assets, December 31	340,095,650	355,757,440	371,377,700	371,129,760	371,129,760
Invested In Capital Assets	140,075,050	146,525,670	150,691,550	124,505,020	124,505,020
Restricted	30,262,820	31,097,480	32,037,590	32,037,590	32,037,590
Unrestricted	169,757,780	178,134,290	188,648,560	214,587,150	214,587,150



Purpose of Appropriation

The Federal Clean Water Act requires all public agencies having jurisdiction over sewerage collection and treatment facilities to adopt a system of funding that ensures that all users of the system pay their proportionate share of the cost of operating and maintaining the sewerage facilities. On May 15, 1985, the Metropolitan Council adopted an ordinance placing a sewer user fee on all residential and business users of the sewerage system. The City and Parish have entered into a local services agreement with the Greater Baton Rouge Consolidated Sewer District, creating the East Baton Rouge Sewerage Commission, which has the authority to levy, collect, and dedicate sewer user fee charges.

The Metropolitan Council establishes a budget each fiscal year for the Sewerage Operations and Maintenance Section, which operates within the Department of Public Works. This section is funded by dedicated sewer user fees, the one-half of one percent (½%) sales and use tax dedicated for sewers and sewer disposal works, and an annual \$4,000,000 transfer from the General Fund supported by gaming revenues.

Budget Summary	2004	2005	2006		Final
	Actual	Budget	Request	Proposed	
Revenues:					
Charges For Services	6,840	0	0	0	0
Interest Earnings	23,640	25,000	25,000	25,000	25,000
Interfund Transfers:					
City General Fund	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000
Parish General Fund	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
Parish Sewer User Fee Fund	16,180,660	21,047,970	21,580,510	22,052,930	22,052,930
Parish Sewer Sales Tax Fund	10,608,070	10,512,980	12,018,500	12,018,500	12,018,500
Total Revenues	30,819,210	35,585,950	37,624,010	38,096,430	38,096,430
Appropriations:					
Service Fee Business Office	2,184,970	2,380,790	2,403,160	2,423,980	2,423,980
General Administration	3,839,770	4,140,150	4,425,170	4,470,120	4,470,120
Environmental Section	934,940	992,810	1,014,290	1,039,970	1,039,970
Wastewater Collection	5,401,410	5,962,980	6,312,680	6,439,870	6,439,870
Wastewater Treatment	15,106,280	16,413,220	17,265,890	17,519,670	17,519,670
Sewer Preventive Maintenance Program	2,627,600	3,296,000	3,752,820	3,752,820	3,752,820
Wet Well Maintenance Program	469,540	400,000	450,000	450,000	450,000
Emergency Point Repairs	2,156,360	2,000,000	2,000,000	2,000,000	2,000,000
Total Appropriation	32,720,870	35,585,950	37,624,010	38,096,430	38,096,430
% Change Over Prior Year	-----	8.76%	5.73%	7.05%	7.05%
Net Assets, January 1	0	0	0	0	0
Adjustments	1,901,660	0	0	0	0
Net Assets, December 31	0	0	0	0	0
Personnel Allotted	342	341	342	342	342



Service Description

The **Service Fee Business Office** bills, collects, and accounts for service fees in order to provide funds for sewer maintenance and improvements, and proper disposal of solid waste.

The **General Administration Division** performs the project management duties, with the assistance of extension of staff contract personnel, for the Sanitary Sewer Overflow Construction Program that was mandated by the 2002 consent decree with the U.S. Environmental Protection Agency (EPA). Project management duties include providing construction knowledge and supervisory skills needed to complete the sewer improvement projects on time and within budget.

The **Environmental Division** acts as (1) a regulatory agency over parish ordinances concerning wastewater, stormwater runoff, and solid waste; (2) a consulting unit for Public Works and other City-Parish departments regarding compliance with federal and state environmental statutes; and (3) a service organization to parish citizens in resolving problems including odor complaints, storm drainage, hazardous spills, and raw sewage.

The **Wastewater Collection Division** is responsible for the operation, maintenance, repair, and rehabilitation of the wastewater collection system.

The **Wastewater Treatment Division** is responsible for the transportation, processing, and disposal of municipal wastewater according to state and federal regulations. This division operates and maintains over four hundred pump stations, two minor treatment plants, three major treatment plants, thirteen major booster stations, seven minor booster stations, three oxidation ponds, two peak-flow storage facilities, and six stormwater pumping stations.

The **Sewer Preventive Maintenance Program** consists of a \$2,000,000 annual professional services contract to provide assistance with the maintenance portion of the EPA consent decree requirements. Among the requirements are capacity management operation and maintenance (CMOM) activities, which include the implementation of a preventive maintenance program. Funding in the amount of \$1,752,820 is also included for capital maintenance items at the treatment plants.

In the **Wet Well Maintenance Program**, wet wells at the three treatment plants and all pumping stations are pumped out to clear them of accumulated sand and other sediment. Funding in the amount of \$450,000 is requested for 2006.

The **Emergency Point Repairs Program** requires an appropriation for a contract to make urgent repairs to the sewerage system involving hazardous conditions threatening public health, public safety, and damage to property. Funding in the amount of \$2,000,000 is requested for 2006.

Budget Highlights

The City-Parish continues to operate under a Consent Decree with the United States Environmental Protection Agency (EPA) and the Louisiana Department of Environmental Quality that was signed by all parties on March 14, 2002. The Consent Decree requires that the Parish develop and implement a multi-million dollar capital improvements program to reduce sanitary sewer overflows by December 31, 2014. At the present time, the Parish has requested that EPA allow a modification to the original capital improvements program which required the construction of a tunnel sewerage conveyance system to a program that would emphasize the rehabilitation and upgrading of the existing sewerage system.

Request for personnel changes and reclassifications have been kept to a minimum due to the impending reorganization of the Department of Public Works. Please see the personnel summary section for each division's respective requests. — *See Personnel Summary for approvals.*

The Service Fee Division administers contracts with several water companies in connection with the billing and collection of sewer user fees and/or solid waste collection fees. In addition, a professional services contract with Hansen Information Technologies in the amount of \$73,340, partial funding of \$31,820 is included in the DPW – Citizen Service Center budget, is requested. These contracts can be found in the "Professional Service Contracts" section of the budget. — *Approved.*



Personnel Summary

Job Code	Job Title	Cur	Allotment			Pay Grade	Annual Salary	
			Req	Pro	Fin		Minimum	Maximum
Service Fee Business Office								
NEW	Service Fee Manager	0	1	1	1	2280	54,017	74,772
100415	Assistant Revenue Manager	1	0	0	0	2250	46,662	64,591
NEW	Assistant Service Fee Manager	0	1	1	1	2250	46,662	64,591
100410	Revenue Auditor	1	0	0	0	2220	40,308	55,796
100115	Accountant III	1	1	1	1	2190	34,820	48,199
100110	Accountant II	0	1	1	1	2160	30,079	41,636
100105	Accountant I	1	0	0	0	1140	27,282	37,765
100120	Accounts Supervisor	0	1	1	1	2160	30,079	41,636
111150	Senior Revenue Specialist	1	0	0	0	1150	28,646	39,653
107765	Service Fee Investigator	1	1	1	1	1130	25,983	35,967
110630	Senior Administrative Specialist	0	1	1	1	1120	24,746	34,254
110625	Administrative Specialist II	1	0	0	0	1100	22,445	31,069
111130	Senior Fiscal Specialist	13	13	13	13	1090	21,376	29,590
	Total	20	20	20	20			
General Administration								
101490	Special Projects Engineer	1	1	1	1	2300	59,554	82,437
101445	Professional Engineer IV	1	1	1	1	2290	56,718	78,511
101440	Professional Engineer III	2	2	2	2	2270	51,445	71,212
101435	Professional Engineer II	2	2	2	2	2250	46,662	64,591
101430	Professional Engineer I	1	1	1	1	2240	44,440	61,515
107215	Wastewater Inspections Coordinator	1	1	1	1	2200	36,561	50,609
100110	Accountant II	1	1	1	1	2160	30,079	41,636
151445	Assistant Public Works Superintendent	0	1	1	1	2170	31,583	43,718
151445	Assistant Public Works Superintendent	1	0	0	0	2160	30,079	41,636
101225	Engineering Technician	3	3	3	3	1170	31,583	43,718
101220	Engineering Aide III	4	4	4	4	1150	28,646	39,653
102350	PC LAN Specialist	1	1	1	1	1150	28,646	39,653
151575	Wastewater Service Inspector	4	4	4	4	1100	22,445	31,069
110625	Administrative Specialist II	1	1	1	1	1100	22,445	31,069
110128	Clerical Specialist III	1	1	1	1	1070	19,389	26,839
110118	Clerical Specialist II	1	1	1	1	1050	17,586	24,344
	Total	25	25	25	25			
Environmental								
101620	Environmental Coordinator	1	1	1	1	2280	54,017	74,772
101440	Professional Engineer III	1	1	1	1	2270	51,445	71,212
120525	Environmental & Wastewater Pretreatment Manager	1	1	1	1	2200	36,561	50,609
NEW	Asset Manager	0	1	0	0	2200	36,561	50,609
120515	Environmental Specialist	11	10	11	11	1150	28,646	39,653
110620	Administrative Specialist I	1	1	1	1	1090	21,376	29,590
110128	Clerical Specialist III	2	2	2	2	1070	19,389	26,839
	Total	17	17	17	17			



Personnel Summary (Continued)

Job Code	Job Title	Cur	Allotment			Pay Grade	Annual Salary	
			Req	Pro	Fin		Minimum	Maximum
Wastewater Collection								
151595	Wastewater Collections Systems Manager	0	1	1	1	2260	48,995	67,821
151595	Wastewater Collections Systems Manager	1	0	0	0	2250	46,662	64,591
NEW	Assistant Wastewater Collections Sysytem Mgr.	0	1	1	1	2240	44,440	61,515
107215	Wastewater Inspections Coordinator	2	2	2	2	2200	36,561	50,609
151450	Public Works Superintendent	1	1	1	1	2200	36,561	50,609
151445	Assistant Public Works Superintendent	0	2	2	2	2170	31,583	43,718
151445	Assistant Public Works Superintendent	2	0	0	0	2160	30,079	41,636
101225	Engineering Technician	2	2	2	2	1170	31,583	43,718
101220	Engineering Aide III	5	5	5	5	1150	28,646	39,653
101215	Engineering Aide II	1	1	1	1	1120	24,746	34,254
151395	Maintenance Worker Supervisor II	4	4	4	4	1110	23,568	32,623
151390	Maintenance Worker Supervisor I	4	4	4	4	1090	21,376	29,590
151375	Maintenance Worker II	13	13	13	13	1070	19,389	26,839
151370	Maintenance Worker I	17	17	17	17	1050	17,586	24,344
151575	Wastewater Service Inspector	23	23	23	23	1100	22,445	31,069
151215	Carpenter	1	1	1	1	1120	24,746	34,254
151380	Heavy Equipment Operator	17	17	17	17	1080	20,359	28,181
110625	Administrative Specialist II	2	2	2	2	1100	22,445	31,069
110620	Administrative Specialist I	2	2	2	2	1090	21,376	29,590
110128	Clerical Specialist III	5	5	5	5	1070	19,389	26,839
110118	Clerical Specialist II	2	2	2	2	1050	17,586	24,344
113110	Stock Clerk II	2	2	2	2	1060	18,466	25,561
114125	Dispatcher	2	2	2	2	1050	17,586	24,344
	Total	108	109	109	109			
Wastewater Treatment								
151570	Wastewater Treatment Plant Manager	0	1	1	1	2260	48,995	67,821
151570	Wastewater Treatment Plant Manager	1	0	0	0	2250	46,662	64,591
151565	Assistant Wastewater Treatment Plant Manager	1	1	1	1	2240	44,440	61,515
151563	Wastewater Treatment Process Control Supervisor	1	1	1	1	2220	40,308	55,796
102655	Public Works Computer Systems Manager	2	1	1	1	2210	38,389	53,139
NEW	Field Pump Maintenance Supervisor	0	1	1	1	2210	38,389	53,139
109525	Facility Maintenance Supervisor	1	1	1	1	2190	34,820	48,199
120440	Wastewater Laboratory Supervisor	1	1	1	1	2210	38,389	53,139
151560	Wastewater Treatment Plant Supervisor	3	3	3	3	2190	34,820	48,199
120435	Assistant Wastewater Laboratory Supervisor	1	1	1	1	2180	33,162	45,904
120425	Wastewater Certification Instructor	1	1	1	1	2140	27,282	37,765
151360	Electrical and Instrument Supervisor	1	1	1	1	2160	30,079	41,636
120405	Laboratory Technician	7	7	7	7	1150	28,646	39,653
151520	Treatment Plant Operator III	3	3	3	3	2160	30,079	41,636
151515	Treatment Plant Operator II	15	15	15	15	1140	27,282	37,765
151510	Treatment Plant Operator I	34	34	34	34	1120	24,746	34,254



Personnel Summary (Continued)

Job Code	Job Title	Allotment				Pay Grade	Annual Salary	
		Cur	Req	Pro	Fin		Minimum	Maximum
151555	Plant Mechanic II	3	3	3	3	1150	28,646	39,653
151550	Plant Mechanic I	16	16	16	16	1130	25,983	35,967
151250	Plant Electrician	6	6	6	6	1140	27,282	37,765
151557	Instrument Technician	6	6	6	6	1140	27,282	37,765
141315	Pump Machinist	1	1	1	1	1120	24,746	34,254
151535	Pump Mechanic II	7	7	7	7	1130	25,983	35,967
151530	Pump Mechanic I	23	23	23	23	1110	23,568	32,623
151235	Welder	1	1	1	1	1120	24,746	34,254
151390	Maintenance Worker Supervisor I	1	1	1	1	1090	21,376	29,590
151380	Heavy Equipment Operator	4	4	4	4	1080	20,359	28,181
151375	Maintenance Worker II	7	8	8	8	1070	19,389	26,839
151370	Maintenance Worker I	9	8	8	8	1050	17,586	24,344
151110	Tradesworker I	5	5	5	5	1060	18,466	25,561
110625	Administrative Specialist II	1	1	1	1	1100	22,445	31,069
110128	Clerical Specialist III	1	1	1	1	1070	19,389	26,839
110118	Clerical Specialist II	6	6	6	6	1050	17,586	24,344
151505	Treatment Plant Operator Trainee	2	2	2	2	1070	19,389	26,839
	Total	171	171	171	171			
	Sewerage-Op. & Maint. Grand Total	341	342	342	342			

Performance Measurement

Goals/Objectives/Performance Indicators	2004 Actual	2005 Target	2006 Target
1. <i>To make billing and collection of sewer and solid waste fees more efficient.</i>			
a) Maximize collection of sewer and solid waste fees through reduction of bad debt.			
▶ # of sewer fee bills	1,520,487	1,534,340	1,549,690
▶ \$ amount of sewer fees collected	\$51,793,568	\$54,455,350	\$56,633,565
▶ Billing collection rate for sewer fees	99.6%	100.0%	100.0%
▶ # of solid waste fee bills	1,391,394	1,401,450	1,415,460
▶ \$ amount of solid waste fees collected	\$13,010,631	\$13,151,815	\$13,283,330
▶ Billing collection rate for solid waste fees	98.8%	99.0%	99.0%
2. <i>To continue to improve accuracy of bills and reduce the need for adjustments to improve efficiency and reduce customer complaints.</i>			
a) Review customer accounts upon request and process adjustments timely			
▶ # of fee adjustments processed	9,534	9,650	9,600
▶ Average processing time of adjustments	2 days	2 days	2 days
b) Audit billing registers each year to verify accuracy of rate increases and re-averaging of consumption data	✓	✓	✓
3. <i>Streamline processes through redesign and technology improvements.</i>			
a) Improve customer response time and increase the efficiency of work processes at the Service Fee Business Office			
▶ Obtain network access to Baton Rouge Water Company's billing system to replace existing database terminals	n/a	✓	n/a
▶ Obtain computer access to the City of Baker's billing system for retrieval of customer account information.	n/a	✓	n/a



Performance Measurement (Continued)

Goals/Objectives/Performance Indicators	2004 Actual	2005 Target	2006 Target
4. <i>To provide high-quality customer service to on-site customers and telephone inquiries.</i>			
a) Provide walk-in payment service and face-to-face assistance to customers at the Service Center			
▶ # of register transactions	138,748	139,500	140,000
b) Provide courteous and efficient service to telephone customers through problem solving at the initial point of contact			
▶ # of customer calls	52,073	47,400	47,500
▶ # of calls referred to supervisor for resolution	1,900	1,600	1,600
c) Disseminate information regarding fees through distribution of informational packets to new and existing customers			
▶ # of flyers distributed through bills, mailings, or direct delivery	247,000	131,600	250,000
5. <i>To ensure that final effluent from wastewater treatment plants meets federal and state standards and regulations.</i>			
a) % of weeks that the treatment plants complied with the biological oxygen demand (BOD) and total suspended solids (TSS) concentration level regulations			
▶ North Wastewater Treatment Plant	100%	100%	100%
▶ Central Wastewater Treatment Plant	100%	100%	100%
▶ South Wastewater Treatment Plant	100%	100%	100%
6. <i>To ensure that wastewater from commercial or industrial users complies with federal and state pre-treatment standards.</i>			
a) % of commercial and industrial users complying with standards	100%	100%	100%
7. <i>To implement and maintain a high-quality environmental monitoring program.</i>			
a) # of samples collected	3,194	3,327	3,260
8. <i>To operate and maintain the wastewater collections system in the most efficient manner.</i>			
a) In-house work efforts			
▶ # of linear feet cleaned	425,808	432,600	475,860
▶ # of cave-in inspections	2,235	2,468	2,715
▶ # of cave-in repairs	299	264	290
▶ # of service line inspections	353	484	532
▶ # of manhole rehabilitations	183	126	139
▶ # of manhole inspections	559	388	427
▶ # of concrete replacement jobs	111	126	139
▶ # of locations backfilled (due to point repairs)	299	264	290
▶ # of stoppage complaints responded to	6,197	6,752	7,427
b) Contracts administered and executed			
▶ # of small diameter point repair	136	412	453
▶ # of emergency point repairs	604	718	799
▶ # of sewerage pump installations	240	190	209
c) Asset Management Program			
▶ # of linear feet of sewer line cleaned	349,060	107,382	231,000
▶ # of linear feet of sewer line televised	354,300	116,434	231,000
▶ # of linear feet of sewer line root removal	534	3,512	24,000
▶ # of linear feet of sewer line smoke tested	24,675	20,000	200,000



Purpose of Appropriation

The Parish Sewer User Fee Fund was established to account for sewer user fee revenues. This fund also accounts for the acquisition and construction of capital assets, liabilities associated with the construction program, and retained equity as a result of sewerage system operations.

Budget Summary	2004	2005	2006		Final
	Actual	Budget	Request	Proposed	
Revenues:					
Taxes	920	0	0	0	0
Charges for Services	52,693,540	54,315,320	57,096,700	57,096,700	57,096,700
Miscellaneous Revenues	18,940	13,000	13,000	13,000	13,000
Non-Operating Revenues	1,962,390	600,000	600,000	600,000	600,000
Private Developer Contributions	18,225,180	0	0	0	0
Total Revenues	72,900,970	54,928,320	57,709,700	57,709,700	57,709,700
Appropriations:					
Supplies	135,960	0	0	0	0
Contractual Services	2,980	50,000	50,000	50,000	50,000
Debt Service	3,138,890	3,876,560	3,317,720	3,317,720	3,317,720
Bad Debt Expense	422,710	672,000	706,210	706,210	706,210
Depreciation	26,884,740	23,000,000	27,000,000	27,000,000	27,000,000
Transfer to Sewerage - Oper. & Maint.	16,180,660	21,047,970	21,580,510	22,052,930	22,052,930
Transfer to Sewer Grant Fund	585,900	0	0	0	0
Total Appropriation	47,351,840	48,646,530	52,654,440	53,126,860	53,126,860
% Change Over Prior Year	-----	2.73%	8.24%	9.21%	9.21%
Net Assets, January 1	420,923,450	453,181,100	459,462,890	459,462,890	459,462,890
Adjustments					
Intrafund Equity Transfer	6,708,520	0	0	0	0
Net Assets, December 31	453,181,100	459,462,890	464,518,150	464,045,730	464,045,730

Budget Highlights

Capital Outlay: Funding in the amount of \$1,248,310 is being requested for equipment, computer hardware, and motor vehicles. — *Approved.*

Non-SSO Infrastructure Improvements: The 2001 Sewer Consent Decree requires that \$3,000,000 be budgeted annually from 2001 to 2014 for infrastructure improvements to reduce infiltration and inflow into the sewerage system.

Wastewater Collection Point Repair Program: Funding in the amount of \$1,000,000 is provided to make repairs to the sewer collection system.



Purpose of Appropriation

The main purpose of the Parish Sewer Sales Tax Fund is to account for the collection of the one-half of one percent (1/2%) sales and use tax dedicated for sewers and sewerage disposal works. This tax was adopted by the voters of East Baton Rouge Parish on April 16, 1988, and became effective January 1, 1989. The funds provided from the sales and use tax is used for sewerage system operations and maintenance, sewerage system capital improvements, and debt service on bonds issued for this purpose.

Budget Summary	2004	2005	2006		Final
	Actual	Budget	Request	Proposed	
Revenues:					
Taxes	31,160,450	31,067,180	33,099,920	33,324,400	33,324,400
Interest Earnings	1,150,530	890,000	910,000	910,000	910,000
Interfund Transfers					
Sewer Sales Tax Refunding & Rev. Bond	63,590	0	0	0	0
Total Revenues	32,374,570	31,957,180	34,009,920	34,234,400	34,234,400
Appropriations:					
Contractual Services	605,500	703,200	795,930	795,930	795,930
Debt Service	10,935,180	11,361,000	10,630,490	10,630,490	10,630,490
Interfund Transfers:					
Sewerage- Operations & Maintenance	10,608,070	10,512,980	12,018,500	12,018,500	12,018,500
\$24.865 M Sewer Sales Tax Rev. & Refunding Bonds	2,169,440	0	0	0	0
\$43 M Sewer Sales Tax Bonds	1,040,000	0	0	0	0
\$20 M Sewer Sales Tax Bonds	45,000	0	0	0	0
\$65 M Refunding Bonds	2,090,000	0	0	0	0
\$36 M Sewer Sales Tax Bonds	705,000	0	0	0	0
\$112.72 M Sewer Sales Tax Rev. & Refunding Bonds	3,930,000	0	0	0	0
Total Appropriation	32,128,190	22,577,180	23,444,920	23,444,920	23,444,920
% Change Over Prior Year	-----	-29.73%	3.84%	3.84%	3.84%
Net Assets, January 1	(8,878,810)	1,337,110	10,717,110	10,717,110	10,717,110
Adjustments	0	0	0	0	0
Intrafund Equity Transfer	9,969,540	0	0	0	0
Net Assets, December 31	1,337,110	10,717,110	21,282,110	21,506,590	21,506,590

Budget Highlights

As of August 31, 2005, \$64,003,797 in sewer sales taxes have been authorized by the Metropolitan Council for various construction projects within this fund.

Budgeted interest earnings include earnings on debt service funds only. Interest earnings on construction funds are reserved for construction purposes only.



Purpose of Appropriation

The actual results for the following managerial construction sub-funds are presented for informational and comparative purposes only and include the \$36 Million Construction Fund (Fund 425), the \$65 Million Refunding Bonds Escrow Fund (Fund 422), the \$65 Million Refunding Bonds Construction Fund (Fund 423), the \$16.825 Million Refunding Bonds Construction Fund (Fund 424), the \$43 Million Construction Fund (Fund 420), the \$20 Million Construction Fund (Fund 421), the \$112.72 Million Refunding Bonds Escrow and Construction Fund (Fund 426), the \$24.865 Million Refunding Bonds Escrow Fund (Fund 427), the 2004 DEQ State Revolving Loan Fund (SRLF) Bond Construction Fund (Fund 438), the Sewer Impact Fee Fund (Fund 412), and the Parish Sewer Grants Fund (Fund 449). These funds were established pursuant to their respective bond resolutions or other resolutions of the Metropolitan Council and are capital in nature. Their budgets are part of the Comprehensive Sewerage System's Major Capital Improvements Program and were established by the Metropolitan Council through the budget supplement process.

Even though the aforementioned funds are capital in nature, certain revenues (interest earnings, interfund transfers for the payment of bond principal) and expenses (bond amortization costs) are accounted for like recurring expenses in Funds 410, 411, and 415. Therefore, it is necessary to present the following financial data for Funds 412, 420, 421, 422, 423, 424, 425, 426, 427, 438 and 449 to present a complete budget summary for the Comprehensive Sewerage System Enterprise Fund.

Budget Summary	2004 Actual	2005 Budget	Request	2006 Proposed	Final
Revenues:					
Interest Earnings	580,770	0	0	0	0
Interfund Transfers	10,501,750	0	0	0	0
Federal Contributions	401,080	0	0	0	0
State Contributions	0	0	0	0	0
Impact Fees	4,424,980	0	0	0	0
Total Revenues	15,908,580	0	0	0	0
Appropriations:					
Contractual Services	87,110	0	0	0	0
Total Appropriation	87,110	0	0	0	0
Net Assets, January 1	(113,565,970)	(114,422,560)	(114,422,560)	(114,422,560)	(114,422,560)
Adjustments	0	0	0	0	0
Intrafund Equity Transfer	(16,678,060)	0	0	0	0
Net Assets, December 31	(114,422,560)	(114,422,560)	(114,422,560)	(114,422,560)	(114,422,560)



Mission Statement

The Baton Rouge River Center, formerly known as the Riverside Centroplex, was conceived and constructed to encourage and promote the growth and enhancement of the community. The complex serves as the keystone of public and private assembly events by providing (1) a positive identity to Baton Rouge as a nucleus of the convention, trade-show, conference, and visitor industries; (2) continued leadership in EBRP in cultural, entertainment, and recreational activities; (3) local educational, social, athletic, cultural, and artistic events on behalf of all citizens; and (4) a continuing financial impact upon the entire community.

Budget Summary	2004	2005	2006		
	Actual	Budget	Request	Proposed	Final
Revenues:					
Operating Revenues	1,596,390	2,278,450	2,394,300	2,394,300	2,394,300
Non-Operating Revenues	35,030	4,000	4,000	4,000	4,000
Total Revenues	1,631,420	2,282,450	2,398,300	2,398,300	2,398,300
Appropriations:					
Operations	2,160,930	2,939,840	3,556,130	3,221,820	3,221,820
SMG Management Fee	208,010	321,810	276,480	276,480	276,480
Depreciation	1,114,260	0	0	0	0
Total Appropriations	3,483,200	3,261,650	3,832,610	3,498,300	3,498,300
% Change Over Prior Year	-----	-6.36%	17.51%	7.26%	7.26%
Transfer From General Fund	1,122,000	979,200	1,434,310	1,100,000	1,100,000
Transfer From General Capital Expenditure Fund	479,520	0	0	0	0
Transfer From Capital Improvement Fund	5,359,110	0	0	0	0
State Capital Outlay	6,372,990	0	0	0	0
Net Assets, January 1	38,814,550	50,296,390	50,296,390	50,296,390	50,296,390
Adjustments	0	0	0	0	0
Net Assets, December 31	50,296,390	50,296,390	50,296,390	50,296,390	50,296,390
Invested In Capital Assets	49,014,730	49,014,730	49,014,730	49,014,730	49,014,730
Restricted	38,220	38,220	38,220	38,220	38,220
Unrestricted	1,243,440	1,243,440	1,243,440	1,243,440	1,243,440

Budget Highlights

On April 1, 1996, the management of the Baton Rouge River Center was contracted to Spectacor Management Group, Inc. (SMG). The terms of that contract provided for the payment of management fees based upon the firm's ability to reduce the deficit incurred by the facility. Resolution 43741, dated November 23, 2004, authorized the Mayor-President to execute the third addendum to the contract, which exercised its renewal term option, extending the management term to December 31, 2006. The terms of this contract provide for the payment of an annual incentive fee of 25% of the operating revenues from all event activity (excluding gross food and beverage) over the established event revenue benchmark of one million dollars as long as there is no operating loss for the fiscal year. The annual food and beverage fee provides that SMG shall receive four percent of the food and beverage gross revenue. The annual fixed fee is adjusted based on the percentage change in the Consumer Price Index (CPI).

	2004 Actual	2005 Budget	2005 Proj.	2006 Final
SMG Revenues	1,203,980	2,282,450	2,092,930	2,398,300
SMG Expenses	(1,873,380)	(2,728,630)	(2,914,040)	(3,005,230)
Net Operating Loss (NOL)	(669,400)	(446,180)	(821,110)	(606,930)
Eligible Revenues (2004 Actual Includes Food & Beverage)	1,135,730	1,490,550	1,931,510	2,398,300
Benchmark	1,000,000	1,000,000	1,000,000	1,000,000
Excess Revenues	135,730	490,550	931,510	1,398,300
Annual Fixed Fee	(208,010)	(215,330)	(215,330)	(276,480)
Annual Gross Food & Beverage Fee (4%)	N/A	(67,520)	(55,680)	-
Annual Incentive Fee	-	-	-	-
Other City-Parish Expenses	(211,210)	(250,170)	(266,890)	(216,590)
Total C-P Subsidy (NOL + F&B Fee + Fixed Fee + Inc. Fee + C-P)	(1,088,620)	(979,200)	(1,359,010)	(1,100,000)



Mission Statement

The mission of this department is to recycle and divert as much solid waste as possible in the parish, and to dispose of the remainder in an environmentally sound manner, funded by tipping fees collected at the North Landfill.

Service Description

The **Environmental Division** is a regulatory agency over parish ordinances concerning wastewater, solid waste, and hazardous waste; a consulting unit for Public Works and other City-Parish departments regarding compliance with federal and state environmental statutes; and a service organization to parish citizens in resolving problems including odor complaints, storm drainage, hazardous spills, and raw sewage. Since the division focus is split between wastewater and solid waste, the funding is appropriated from the Comprehensive Sewerage System Fund (80%) and the Solid Waste Disposal Facility Fund (20%).

The **North Landfill** is mandated by the Environmental Protection Agency (EPA) and the Louisiana Department of Environmental Quality (DEQ) to dispose of municipal solid waste and non-hazardous waste from East Baton Rouge Parish and from surrounding cities, towns, and parishes. The current operational permit requires the safe handling and disposal of solid waste daily. Failure to adhere to any portion of the operational and permit specifications is punishable by fine, revocation of certification, and/or site closure.

The **Recycling Division** was established to facilitate implementation of the solid waste reduction and recycling program passed by the Metropolitan Council and developed by the Recycling Task Force (replaced by the Solid Waste Advisory Committee in 1997) in accordance with the DEQ mandate to reduce landfill solid waste by 25%; to develop and implement further waste reduction policy in partnership with the Department of Public Works and the Solid Waste Advisory Committee; and to promote participation in waste reduction programs through public education, networking among existing organizations, and volunteer support.

Budget Summary	2004	2005	2006		Final
	Actual	Budget	Request	Proposed	
Revenues:					
Charges for Services	8,573,000	11,692,860	12,824,160	13,514,000	13,514,000
Miscellaneous	15,440	0	0	0	0
Non-Operating Revenues	3,829,010	180,000	200,000	200,000	200,000
Total Revenues	12,417,450	11,872,860	13,024,160	13,714,000	13,714,000
Appropriations:					
Environmental Division	217,920	245,400	251,220	255,590	255,590
North Landfill Operations	9,712,160	11,179,010	11,400,620	11,609,770	11,609,770
Recycling	166,140	189,620	204,200	205,160	205,160
Landfill Closure & Postclosure Expense	1,107,010	1,241,190	1,191,540	1,109,920	1,109,920
Transfer to General Fund	0	0	0	1,679,060	1,679,060
Total Appropriation	11,203,230	12,855,220	13,047,580	14,859,500	14,859,500
% Change Over Prior Year	-----	14.75%	1.50%	15.59%	15.59%
Net Assets, January 1	29,726,200	31,047,230	28,257,520	28,257,520	28,257,520
Adjustments	106,810	(1,807,350)	0	0	0
Net Assets, December 31	31,047,230	28,257,520	28,234,100	27,112,020	27,112,020
Invested In Capital Assets	26,010,800	24,866,440	24,865,300	23,720,940	23,720,940
Restricted	0	0	0	0	0
Unrestricted	5,036,430	3,391,080	3,368,800	3,391,080	3,391,080
Personnel Allotted	9	10	10	10	10



Budget Highlights

Revenue Assumptions

The 2006 revenue estimate anticipates that solid waste with an in-parish origin will be assessed a \$28/ton tipping fee, and out-of-parish a \$32/ton tipping fee. This is necessary to cover all operating costs of the landfill, including debt service and post-closure costs. (Exempted from paying a tipping fee are City-Parish agencies supported by the General Fund, the Housing Authority, and private citizens.) By reducing the out-of-parish tipping fee to market rate, it is estimated that 60,000 tons annually will return to the landfill. Net revenues of approximately \$800,000 would be realized if the tonnage returns.

Environmental Division

The appropriations reflected are 20% of total expenditures needed for the operation of this division. The remaining 80% is appropriated in the Sewerage – Operations and Maintenance Fund Environmental Division. See the Environmental Division of the Sewer Fund (Fund 410) for a listing of personnel allotted for the environmental function.

Operations-North Landfill

On August 1, 1993, the City-Parish entered into a contract with Browning-Ferris Industries (BFI) to operate and maintain the North Landfill effective October 1993. The contract was extended for two successive five-year terms. The C.P.I.-adjusted contract prices go into effect September 1 of each year. In the 2006 contract, it is projected that the City-Parish will pay BFI \$18.42/ton from January through August and \$19.34/ton from September through December. It is projected that 504,000 tons of waste will be brought into the landfill in 2006.

Funding has been included in contractual services for two professional services contracts: Dow Chemical Company for public/private partnership for a Household Hazardous Waste Collection event (\$50,000); and grass mowing/trimming for the Baton Rouge Renewable Energy Center (\$3,400 per cut) and the Old Kaiser Aluminum Site (\$4,375 per cut). — *Approved.*

Personnel changes requested in the 2006 budget for the Operations – North Landfill division are detailed below in the Personnel Summary section. — *See Personnel Summary for approvals.*

Recycling

City-Parish administrative expenses associated with the Recycling Program are funded in this division. The City-Parish entered into a ten-year contract for single-stream recycling in the fall of 2005. Residents will be receiving new 68 gallon recycling carts in the spring of 2006. Recycling participation is expected to increase significantly through this state-of-the-art program. Public education and outreach will be very important when dealing with changes and enhanced services.

Personnel changes requested in the 2006 budget for the Recycling division are detailed below in the Personnel Summary section. — *See Personnel Summary for approvals.*

Inventoried Assets

Funding is requested in the Inventoried Assets category for the purchase of two computers; one for the Landfill Operations function and one for the Recycling function.

Capital Improvements

Funding in the amount of \$400,000 is included to build an access road at the North Landfill. — *Approved*



Personnel Summary

Job Code	Job Title	Allotment				Pay	Annual Salary	
		Cur	Req	Pro	Fin	Grade	Minimum	Maximum
Operations - North Landfill								
NEW	Solid Waste Manager	0	0	1	1	2240	44,440	61,515
120540	Solid Waste Director	0	1	0	0	2240	44,440	61,515
151450	Public Works Superintendent	1	1	1	1	2200	36,561	50,609
151380	Heavy Equipment Operator	2	1	1	1	1080	20,359	28,181
111130	Senior Fiscal Specialist	1	4	2	2	1090	21,376	29,590
111108	Fiscal Specialist	3	0	2	2	1070	19,389	26,839
	Total	7	7	7	7			
Solid Waste-Recycling								
108550	Recycling Manager	0	1	1	1	2240	44,440	61,515
108550	Recycling Manager	1	0	0	0	2220	40,308	55,796
108555	Assistant Recycling Manager	1	1	1	1	2160	30,079	41,636
110625	Administrative Specialist II	1	1	1	1	1100	22,445	31,069
	Total	3	3	3	3			
	Grand Total	10	10	10	10			

Performance Measurement

Goals/Objectives/Performance Indicators	2004 Actual	2005 Target	2006 Target
1. <i>To provide for and maintain the safe and efficient collection and disposal of solid waste and refuse.</i>			
a) To meet the state-mandated goal of reducing EBRP solid waste directed to the landfill by 25% annually through recycling and waste reduction in EBRP			
▶ % of waste diverted from Landfill through recycling or reuse	29%	30%	31%
b) To manage the curbside and woody waste recycling contract efficiently to promote maximum participation			
▶ Average monthly percentage participation in curbside recycling	42%	45%	46%
▶ Average monthly total weight collected through curbside recycling (pounds) per household/per month	10	15	30
▶ Annual total weight (tons) collected through woody waste recycling	31,983	30,000	35,000
c) To increase recycling tonnage collected through special collections			
▶ Annual Christmas tree recycling (tons)	220	225	250
▶ Annual Household Hazardous Waste Collection (pounds)	183,385	190,000	195,000
d) To increase public outreach programs implemented			
▶ Number of programs implemented	12	12	12
e) To manage the landfill in a cost-efficient manner			
▶ Average tipping fee collected per ton	\$17.72	\$28.10	\$26.94
▶ Average operating cost per ton (excluding depreciation)	\$20.79	\$28.14	\$24.98
2. <i>To meet all state and federally mandated reporting requirements in a timely manner.</i>			
a) Semi-annual reports on ground water sampling event, North Landfill	100%	100%	100%
b) Solid Waste Disposal Annual Report	100%	100%	100%



Mission Statement

The Department of Public Works is responsible for the collection and disposal of garbage and other refuse.

Service Description

The **Service Fee Business Office** bills, collects, and accounts for all solid waste collection fees which provide partial funding for the collection and disposal of solid waste.

The **Waste Management** budget provides for the removal of illegal dump sites, and for residential, apartment, and governmental agency contracts for garbage and trash collection within the city limits, as well as recycling.

Budget Summary	2004 Actual	2005 Budget	Request	2006 Proposed	Final
Revenues:					
Charges for Services	0	0	0	19,743,780	19,743,780
Miscellaneous	0	0	0	20,000	20,000
Interfund Transfers:					
City General Fund	0	0	0	5,500,000	5,500,000
Consolidated Garbage Service District	0	0	0	4,500,000	4,500,000
Total Revenues	0	0	0	29,763,780	29,763,780
Appropriations:					
Service Fee Business Office	0	0	0	697,710	697,710
Waste Management	0	0	0	28,470,630	28,470,630
Debt Service	0	0	0	595,440	595,440
Total Appropriation	0	0	0	29,763,780	29,763,780
% Change Over Prior Year					
Net Assets, January 1	0	0	0	0	0
Adjustments	0	0	0	0	0
Net Assets, December 31	0	0	0	0	0
Invested In Capital Assets	0	0	0	0	0
Restricted	0	0	0	0	0
Unrestricted	0	0	0	0	0
Personnel Allotted	0	0	0	15	15

Budget Highlights

On January 4, 2006, the City-Parish will begin to phase in automated residential garbage collection, with final implementation slated for the end of June. Each resident will receive a new 96 gallon garbage cart. Approximately 20,000 carts will be distributed each month. Existing routes will remain in effect to the extent possible. The City-Parish will also be transitioning to weekly single-stream recycling in carts beginning in March of 2006. These carts will be provided to all residents wishing to participate in the recycling program. The City-Parish will continue to maintain once-per-week trash collection.

Funding is included in the budget for expenses associated with solid waste contracts with providers for collection and transportation of garbage, trash, and recycling; disposal costs associated with residential garbage and trash; the debt service on the previously purchased carts and the purchase of additional carts as needed; cart maintenance; and public education and outreach. — *Approved*.

Employees garbage collection function currently allotted in the Waste Management budget in the DPW general fund will now be accounted for in this fund, as well as the pro-rata share of the Service Fee Business Office which is attributable to the solid waste collection fee portion of the monthly bill. — *Approved*



Budget Highlights (Continued)

All budgets associated with the collection of solid waste are being combined in an effort to disclose the total revenues collected and the total cost of solid waste collection services.

Personnel Summary

Job Code	Job Title	Allotment			Pay Grade	Annual Salary		
		Cur	Req	Pro		Fin	Minimum	Maximum
151450	Public Works Superintendent	0	0	1	1	2200	36,561	50,609
151390	Maintenance Worker Supervisor I	0	0	2	2	1090	21,376	29,590
110620	Administrative Specialist I	0	0	1	1	1090	21,376	29,590
151380	Heavy Equipment Operator	0	0	2	2	1080	20,359	28,181
151375	Maintenance Worker II	0	0	1	1	1070	19,389	26,839
110128	Clerical Specialist III	0	0	1	1	1070	19,389	26,839
151370	Maintenance Worker I	0	0	7	7	1050	17,586	24,344
	Total	0	0	15	15			



Mission Statement

The mission of the Baton Rouge Metropolitan Airport is to serve as a catalyst for economic prosperity in the Greater Baton Rouge Area by providing full service airport facilities with a well trained, cohesive work team that is recognized for excellence in safety, customer convenience, and financial efficiency.

Budget Summary	2004	2005	2006		Final
	Actual	Budget	Request	Proposed	
Revenues:					
Airfield	890,720	1,125,220	1,191,480	1,191,480	1,191,480
Hangars & Buildings	151,220	160,010	136,680	136,680	136,680
Terminal Building Area	6,630,840	7,398,060	7,446,190	8,003,650	8,003,650
Industrial Area	706,700	715,860	734,210	734,210	734,210
Non-Operating Revenues	365,600	315,920	352,700	367,060	367,060
Passenger Facility Charges	1,138,720	1,100,000	1,100,000	1,339,500	1,339,500
Customer Facility Charges	962,560	935,000	752,000	950,450	950,450
Interfund Transfers:					
General Fund	510,830	0	0	0	0
Customer Facility Charges	0	300,350	0	0	0
Total Revenues	11,357,190	12,050,420	11,713,260	12,723,030	12,723,030
Appropriations:					
Administration	2,651,460	3,153,140	3,695,430	3,563,520	3,563,520
Debt Service	2,222,710	1,770,330	0	0	0
ILEAV Fuel Station	14,290	22,290	38,900	17,990	17,990
Airfield	786,100	1,009,100	1,128,160	1,137,000	1,137,000
Terminal Building Area	1,449,850	1,515,270	1,656,190	1,631,780	1,631,780
Parking Lot Operations	376,170	365,890	379,800	379,800	379,800
Police/ARFF	1,987,600	2,146,400	2,326,460	2,371,170	2,371,170
Capital Outlay	49,650	25,000	250,000	250,000	250,000
Operating Grants	3,080	0	0	0	0
Customer Facility Charges:					
Transfer to GBR Operations Fund	1,679,290	936,000	752,000	1,522,270	1,522,270
Passenger Facility Charges:					
Administrative Fees	37,950	29,330	29,330	32,820	32,820
Debt Service	750,340	886,480	886,480	1,316,680	1,316,680
Total Appropriation	12,008,490	11,859,230	11,142,750	12,223,030	12,223,030
% Change Over Prior Year	-----	-1.24%	-6.04%	3.07%	3.07%
Excess Sources Over (Under) Uses	(651,300)	191,190	570,510	500,000	500,000
Net Assets, January 1	138,601,860	158,992,610	165,652,910	165,652,910	165,652,910
Adjustments	21,042,050	6,469,110	1,101,100	897,930	897,930
Net Assets, December 31	158,992,610	165,652,910	167,324,520	167,050,840	167,050,840
Invested In Capital Assets	165,351,860	165,200,610	165,200,610	165,200,610	165,200,610
Restricted	1,555,330	1,415,240	1,958,530	1,774,840	1,774,840
Unrestricted	(7,914,580)	(962,940)	165,380	75,390	75,390
Personnel Allotted	89	89	89	89	89

Budget Highlights

Offsetting the amounts budgeted for Personal Services are reimbursements by the airlines in the amount of \$175,620 for a portion of custodial salaries and \$99,930 by the Transportation Security Administration for a portion of Police/ARFF salaries.



Budget Highlights (Continued)

The Airport is requesting several pay-grade increases and reclassifications. – See *Personnel Summary* section for approvals.

A total of \$1,403,410 is requested for eighteen professional service contracts for various services and studies to be performed in 2006.
– Approved at \$1,353,410.

The Airport has requested \$104,120 in Inventoried Assets for the purchase of computers and radio communication equipment, and \$250,000 for the purchase of computer hardware, radio communication equipment, motor vehicles, and equipment needed for the Airfield and Terminal areas. – Approved.

Personnel Summary

Job Code	Job Title	Allotment				Pay Grade	Annual Salary	
		Cur	Req	Pro	Fin		Minimum	Maximum
340015	Director of Aviation	0	1	0	0	2350	76,008	105,212
340015	Director of Aviation	1	0	1	1	2340	72,388	100,202
340010	Assistant Director of Aviation	1	1	1	1	2310	62,532	86,558
NEW	Airport Legal Counsel	0	1	0	0	2300	59,554	82,437
320200	Special Assistant Parish Attorney	1	0	1	1	2290	56,718	78,511
100605	Airport Business Manager	0	1	0	0	2280	54,017	74,772
100605	Airport Business Manager	1	0	1	1	2260	48,995	67,821
109715	Airport Development and Administrative Manager	1	1	1	1	2250	46,662	64,591
109730	Airport Safety and Operations Manager	1	1	1	1	2250	46,662	64,591
109840	Property & Development Coordinator	1	1	1	1	2220	40,308	55,796
109850	Airport Marketing Manager	0	1	0	1	2230	42,324	58,586
109850	Airport Marketing Manager	1	0	1	0	2220	40,308	55,796
108275	Air Service Coordinator	1	1	1	1	2120	24,746	34,254
183140	Airport Police/ARFF Chief	1	1	1	1	1180	33,162	45,904
183130	Airport Police/ARFF Lieutenant	1	1	1	1	1170	31,583	43,718
183125	Airport Police/ARFF Sergeant	5	5	5	5	1150	28,646	39,653
183115	Airport Police/ARFF Officer	24	24	24	24	1140	27,282	37,765
NEW	Assistant Business Manager	0	1	0	0	2200	36,561	50,609
100115	Accountant III	1	1	2	2	2190	34,820	48,199
100110	Accountant II	1	1	1	1	2160	30,079	41,636
100113	Accountant II (29 hours/week)	1	0	0	0	2160	21,807	30,186
102680	Computer/Electronics System Manager	1	1	1	1	2220	40,308	55,796
102690	Computer/Electronics System Technician	1	1	1	1	1170	31,583	43,718
113428	Airport Supply Manager	0	1	1	1	1120	24,746	34,254
113428	Airport Supply Manager	1	0	0	0	1110	23,568	32,623
151740	Airport Construction Superintendent	1	1	1	1	2190	34,820	48,199
151350	Mechanical Operations Supervisor	1	1	1	1	2160	30,079	41,636
106310	Airport Compliance Coordinator	0	1	0	0	2160	30,079	41,636
106310	Airport Compliance Coordinator	1	0	1	1	2140	27,282	37,765
151730	Airport Maintenance Supervisor	1	1	1	1	2150	28,646	39,653
NEW	Airport Maintenance Worker II	0	3	0	0	1080	20,359	28,181
151375	Maintenance Worker II	3	0	3	3	1070	19,389	26,839
NEW	Airport Maintenance Worker I	0	6	0	0	1060	18,466	25,561
151370	Maintenance Worker I	6	0	6	6	1050	17,586	24,344
151245	Electrician	1	2	2	2	1120	24,746	34,254
151120	Tradesworker III	1	1	1	1	1120	24,746	34,254
151115	Tradesworker II	2	1	1	1	1070	19,389	26,839
108540	Executive Assistant	1	1	1	1	2160	30,079	41,636
110630	Senior Administrative Specialist	2	2	2	2	1120	24,746	34,254
110620	Administrative Specialist I	3	4	3	3	1090	21,376	29,590
151380	Heavy Equipment Operator	1	1	1	1	1080	20,359	28,181
110128	Clerical Specialist III	2	1	2	2	1070	19,389	26,839
114120	Surveillance - System Monitor	5	5	5	5	1060	18,466	25,561
124125	Lead Custodian	1	1	1	1	1040	16,749	23,185
124105	Custodian	11	11	11	11	1020	15,192	21,029
	Total	89	89	89	89			



Performance Measurement

Goals/Objectives/Performance Indicators	2004 Actual	2005 Target	2006 Target
1. <i>To comply with all FAA standards.</i>			
a) Minimize number of critical deficiencies identified during inspections Measure: Annual airport certification inspection report from the FAA Airport Certification Safety Inspector			
▶ # of violations of Federal Aviation Regulations	1	4	0
▶ # of discrepancies listed by the FAA	4	2	0
▶ % of discrepancies corrected within specified time	100%	100%	100%
▶ # of recommendations made by the FAA	2	3	1
2. <i>To reduce migration to New Orleans & increase Baton Rouge community use of Airport.</i>			
a) Obtain fare parity with New Orleans on a consistent and stable basis Measure: Average fare differentials between Baton Rouge Metro Airport & New Orleans Airport reported weekly, monthly, & annually			
▶ Fare differential < \$50	75%	70%	80%
▶ Fare differential between \$50 & \$75	20%	20%	15%
▶ Fare differential between \$75 & \$100	5%	10%	5%
b) Evaluate customer satisfaction Measure: Level of customer satisfaction		Draft New Survey	Will Conduct a New Survey
▶ On a scale from 1 to 10, with 10 being the best	8.82		
c) Improve public awareness of the benefits of using the Baton Rouge Airport.			
▶ # of various forms of multimedia used	4	5	5
▶ # of newsletter distributed annually	4	4	4
▶ % of key business/community leaders reached in corporate outreach visits	N/A	10.0%	40%
d) Reduce passenger migration ratio			
▶ Migration ratio	27%	24%	22%
e) Increase enplanements Measure: Compare enplanement totals in form of % increase/decrease for Baton Rouge Metro Airport & New Orleans for the current & previous years			
▶ Baton Rouge %	3.5%	10.0%	6.0%
▶ New Orleans %	5.0%	5.0%	5.0%
3. <i>To improve system of safety management for Airport.</i>			
a) Develop a comprehensive Airport Safety Plan Identify FAA, OSHA, & industry guidelines and incorporate in safety plan			
▶ Police	100%	100%	100%
▶ Maintenance	100%	100%	100%
b) Reduce number of incidents/accidents			
# of persons requiring first aid			
▶ Public	30	30	25
▶ Staff	5	4	0
# of accidents			
▶ Public	6	6	6
▶ Staff	1	1	0
4. <i>To implement a comprehensive equipment maintenance & replacement program.</i>			
a) Implement a replacement plan & schedule based on strategic/budget priorities % of replacement schedule achieved			
▶ Administration	100%	100%	100%
▶ Police	100%	100%	100%
▶ Maintenance	100%	90%	100%
b) Design routine/preventive inspections & maintenance system for all key equipment % of inspections & maintenance performed			
▶ Police	100%	100%	100%
▶ Maintenance	100%	100%	100%